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# FINANCIAL TIMES

**TECHNOLOGY**  
Japan's consumer hit of the year  
Page 26

FT No. 31,638  
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Thursday December 19 1991

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**World News Business Summary**

## UK premier accused of failing Britain at Maastricht Lasmo wins Ultramar with £1.1bn hostile bid

A strident attack by British opposition leader Neil Kinnock on prime minister John Major's handling of the Maastricht summit provoked a furious row in the House of Commons. The Labour party leader accused the UK government of turning Britain into a "downmarket economy on the fringe of Europe". Page 7

**Soviet seamen die**  
Four Soviet seamen died after a huge wave smashed into their ship in storms off the west coast of Scotland. Helicopters lifted 48 of their shipmates to safety in a rescue mission lasting six hours.

**Penalties for Japanese**  
Japan's Fair Trade Commission is under extreme pressure from the ruling Liberal Democratic party to water down proposals on tougher penalties for violations of the country's anti-monopoly laws. Page 5

**Lech Walesa defied**  
The Polish parliament defied president Lech Walesa by voting to support prime minister Jan Olszewski in renewed efforts to form the country's next government. It refused to accept the premier's resignation. Page 2

**South Korea's president**  
South Korea's president Roh Tae Woo said there were no nuclear weapons in his country. He urged North Korea to submit unconditionally to international inspection of its nuclear facilities. Page 3

**Passengers stranded**  
Tens of thousands of passengers were stranded when the Soviet state airline Aeroflot cancelled scores of flights. It happened because Moscow has only 10 days supply of aviation fuel.

**Middle East peace talks**  
Middle East peace talks in Washington adjourned until January 7 at a venue to be decided. Without dynamic American participation, they are likely to remain deadlocked. Page 3

**Beijing's HK fear**  
Beijing claims Britain is plotting with Hong Kong's leading democracy campaigner to retain British influence after 1997. Page 3

**Donbass miners strike**  
Six thousand miners from the Ukraine's giant Donbass mining area are on strike to demand full economic independence from Moscow. They have set a one-week deadline.

**US lifts travel ban**  
Washington formally lifted a ban on US-organised travel to Vietnam in a slight easing of the trade embargo on its former adversary.

**Polio returns to Iraq**  
Polio, previously almost eradicated in Iraq, is attacking 15 to 20 children a month since the Gulf war halted vaccinations.

**Djibouti shootings**  
At least eight people, including three members of the security forces, were killed and 26 injured in a shoot-out in the capital of the tiny Red Sea republic of Djibouti. It began when police were checking identity papers.

**Newfoundland hero dies**  
Joseph "Joey" Smallwood, a former premier of Newfoundland and one of the fathers of Canada's confederation, died in St John's, Newfoundland, aged 90. Tributes called him a hero and "Newfoundland's greatest son".

**The brainbuilders**  
Scientists have created the first realistic imitation of a brain cell on a silicon chip and expect within five years to construct an inexpensive artificial brain. Page 18

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## Recession and Japanese competition force severe retrenchment

# General Motors to cut 21 plants and 70,000 jobs

By Martin Dickson in Detroit

GENERAL Motors, the world's largest car manufacturer, yesterday said it would close 21 factories and slash its workforce by some 70,000, or 18 per cent, over the next four years to restore its heavily loss-making North American operations to profitability.

The cuts are among the largest ever made by GM, exceeding its closure of 11 plants in 1986, and are much more severe than Wall Street had been expecting. The company said it hoped most of the cuts would come through attrition and early retirement.

But Mr Robert Stempel, GM's chairman, told employees: "We must take these actions to ensure the competitive health of GM." He hoped the cuts announced yesterday would achieve \$50m of savings by 1995.

The group is expected to post a loss of more than \$2.5m for 1991, with profits from its European motor operations and non-automotive businesses outweighed by losses of up to \$70m-\$80m in its North American automotive operations.

The cuts include the closure of six assembly plants, in addition to four already earmarked for closure. GM said it expected to use 100 per cent of its North American assembly facilities in 1993. Also scheduled for closure over the next four years are four plants making engines and transmissions and 11 making components.

Some 9,000 white-collar jobs are to go by the end of 1992, reducing that workforce to 82,000, with a further 11,000 cut over the next two years.

GM's hourly-paid workforce is expected to shrink by 15,000 by the end of next year from 304,000. By 1995 the company expects hourly paid workers to total 250,000 - about half the size of the 1986 workforce.

Stempel said capital spending would be reduced in 1992 and 1993, but no major product programmes had been cancelled.

All the big three US car companies are losing money in North America because of the prolonged recession and competition with Japanese rivals. Prices have been slashed to maintain market share.

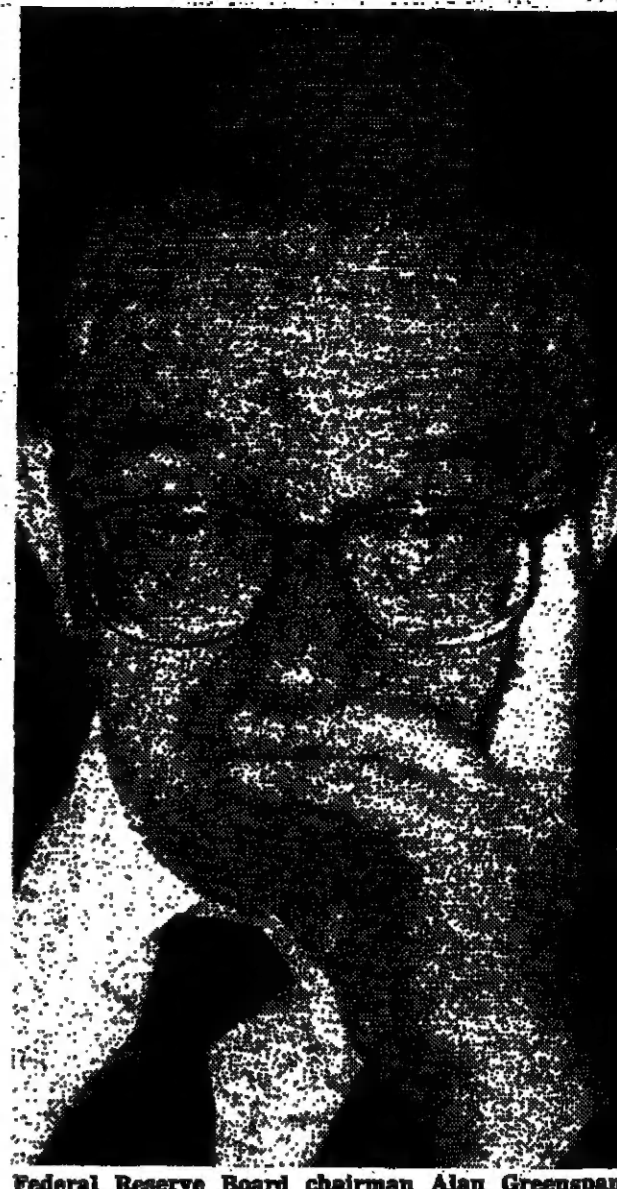
GM, however, has been particularly poorly placed to cope with the downturn because of its failure in the 1980s to close plants as its car market plunged from 47 per cent to 35 per cent. Many GM plants in North America are estimated to be running at about 60 per cent of capacity.

Yesterday's announcement represents a sharp change of strategy by Mr Stempel, who took over as chairman 16 months ago. He had been trying to reorganise GM more gradually using management techniques stressing co-operation with the workforce rather than confrontation.

The news is expected to produce a strong reaction from the United Autoworkers. The union's attack will be partly blunted by the fact that GM's contract guarantees employees nearly their full pay whether or not they are working.

The moves should be enthusiastically received on Wall Street, which has put strong pressure on GM to take drastic action. Its shares slipped 4 to 37 1/2 after the news.

GM is still weighing up the size of the special charge against earnings needed for the restructuring but it says this should be less than the \$2.1bn after-tax charge it made in the third quarter of last year.



Federal Reserve Board chairman Alan Greenspan against any move that would increase budget deficit.

## Greenspan says debt curbing recovery

By Michael Prowse in Washington

MR ALAN Greenspan, chairman of the US Federal Reserve, warned yesterday that the "huge increases in indebtedness" during the 1980s were "working against the normal forces of economic growth."

In a sombre assessment of the US economy, Mr Greenspan told Congressmen that the economic upturn had faltered because households and companies were still struggling to pay off their debts.

He also threw his weight behind Republican calls for lower taxes on capital gains, as a way of improving the long-term economic outlook, but urged Congress to avoid measures that would increase the budget deficit.

The boom of the 1980s had seen a vast accumulation of unneeded assets, especially commercial property, he said. The long-term, structural nature of the US's economic problems meant that attempts to provide a "quick fix" by cutting income taxes and raising borrowing were likely to prove counter-productive. The essential problem was a lack of savings and investment.

His remarks, delivered in his first congressional testimony since July, followed speculation in the US press that the Bush administration was considering an election year tax rebate of \$300 for all taxpayers.

In a clear attempt to influence an intense debate in Washington, Mr Greenspan said he could understand measures that would raise the federal budget deficit, which is expected to exceed \$350bn this fiscal year. He urged Congress to focus on measures that would improve long-run growth prospects.

He said the collapse in consumer confidence signalled growing concern not just about the short-run outlook but about the US's ability to generate growth in the longer-term.

In what was seen by Democrats as partisan support for Republican proposals, Mr Greenspan said a cut in the capital gains tax rate was desirable and would probably be self-financing. It would provide a spur for investment, buoy property values and help relieve the pressures plaguing financial institutions.

He said the ideal capital

gains tax rate would be zero, and expressed qualified support for tax subsidies for real estate, provided they applied only to existing structures, did not encourage further unnecessary construction and did not raise the deficit.

Mr Greenspan acknowledged that the economy was "struggling", but claimed a "healing process" was under way. Record issues of equity had helped reduce industrial indebtedness. Bonds were substituting for short-term debt. Lower interest rates had reduced debt-service burdens.

A wave of restructuring - evident yesterday in General Motors' announcement of sweeping plant closures - would enhance efficiency and competitiveness.

Despite his anxieties about the US's structural economic problems, Mr Greenspan declined to characterise the economy as still in recession. "We are seeing a pause" in an economy that is "in the process of recovering," he said in answer to questions after his prepared testimony.

He noted that cuts in interest rates were beginning to revive monetary growth. The narrowest measure of money, was now growing at "double digit" rates. If a broader and closely followed measure, was now just inside the lower limit of its 2.5-6.5 per cent target range.

**Quick fix spurned**, Page 4  
**Wall Street report**, Back Page, Section II

## France forms electronics to nuclear energy giant

By William Dawkins in Paris

THE FRENCH government yesterday unveiled details of an ambitious plan to create an electronics to nuclear energy conglomerate in an attempt to match German and Japanese industrial power.

The company, Thomson CEA Industries, is to be formed in the first half of next year and will have a turnover of FF80bn (\$16.7bn). It is the first of three industrial reorganisations said to be in the pipeline - others being the state carmaker and aerospace industries.

The move, one of the biggest reshuffles of French state industry since the formation of Renault, is likely to cause a clash with the European Commission. The Commission, frequently at odds with France on industrial and competition policy, will study the plan, an official said. It may have grave doubts about the state's subsidies.

Mrs Edith Cresson, the prime minister, said the company would embrace the consumer electronics and semiconductor activities of the Thomson electronics group and the civil nuclear activities of the Commissariat à l'Energie Atomique (CEA). It would be majority-owned by the state, with minority stakes open to other industrial allies, she told parliament.

"This set-up resembles exactly what has been done by some of our big competitors. I am thinking in particular of Toshiba, which brings together the nuclear and electronics industries," said Mrs Cresson. The new structure has also been likened to Siemens, the German electronics and engineering conglomerate, by Mr Dominique Strauss-Kahn, the industry minister, who released outlines of the plan a few days earlier.

The project follows, though is not directly linked with, the watering down of proposals for a European industrial policy at this month's Maastricht summit, a source of disappointment for Paris.

The reorganisation will enable the profitable CEA Industrie - the CEA's industrial division - to support the loss-making consumer electronics activities of Thomson. It could also contribute to the capital needs of SGS-Thomson, Thomson's chipmaking unit, which is jointly owned with

Continued on Page 18

## Black South Africans win role in legislation process

By Patti Waldmeir in Johannesburg

SOUTH AFRICA took an important step towards multi-racial power sharing yesterday when the government agreed to be bound by decisions on new legislation taken at multi-party talks which begin tomorrow in Johannesburg.

For the first time black South Africans, who have no vote at national level, will help draft key legislation.

The current tricameral parliament, which excludes blacks, will in effect rubber-stamp legislation drafted by about 20,000 white groups which form the basis of a new constitution for South Africa (CodeSA).

CodeSA, which meets tomorrow to begin negotiating a new constitution, includes delegations from the African National Congress (ANC) and the ruling National party, as well as the government itself, the mainly Zulu Inkatha Freedom party, the liberal Democratic party and parties from the so-called black "homelands", coloured and Indian political groups.

Both the ANC and the government will have an effective veto over the decisions of CodeSA. This will ensure the government a large measure of control over the process, without which it would not have agreed to abide by CodeSA's decisions.

The agreement that decisions at CodeSA should be taken by "sufficient consensus" - defined as consensus sufficient to avoid a breakdown of the talks - means that no deals can be reached without the approval of both the ANC and the government, the two most powerful participants.

This could represent the first step towards an effective coalition between the two groups, which would to rule South Africa in the transition to a fully democratic government.

Initially, CodeSA will limit its decisions to legislation needed to put in place a fully fledged interim government and a body to draw up a new constitution. This could also include legislation covering control over the security services and public media during an election campaign, and elections themselves. However, CodeSA could progressively take over other legislative functions from parliament - though the ANC rejects this at present.

Yesterday's agreement allows for CodeSA to draft legislation jointly with the current parliament, which alone can put it into law.

The agreement represents a concession by the government, which had insisted that such an arrangement would compromise the sovereignty of parliament. However, Pretoria's veto within CodeSA represents a matching concession from the ANC.

Difficulties remained last night over Inkatha's participation in the talks, with the Zulu party insisting that the Zulu leader, King Goodwill Zwelithini, should head a separate delegation. He is likely to attend as an observer.

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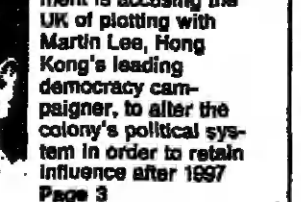
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## China shows distrust for Hong Kong's Legislative Council

By Patti Waldmeir in Hong Kong

THE Chinese government is accusing the UK of plotting with Martin Lee, Hong Kong's leading democracy campaigner, to alter the colony's political system in order to retain influence after 1997.

Page 3



Martin Lee, Hong Kong's leading democracy campaigner.

**MARKETS**

<b>STERLING</b> New York lunchtime: \$1.222 London: \$1.222 (1.8205) DME 2/27 (2.5775) FF 2.45 (2.5375) Y234.5 (234.25) 2 Index 91.8 (91.4) <b>GOLD</b> New York Comex Feb \$350.0 (359.1) London: \$357.35 (367.2) <b>US OIL (Argus)</b> Brent 15-day \$18.15 (18.175) Chief price changes yesterday: Page 18	<b>DOLLAR</b> New York lunchtime: DM1.5725 FF5.3715 SF1.3635 Y128.35 London: DM1.573 (1.578) FF5.3775 (5.38) SF1.364 (same) Y128.4 (128.4) Tokyo close: Y128.42 US lunchtime rates Fed Funds: 4.25% 3-mo Treasury Bill: 4.233% Long Bond: 102 3/8 yield: 7.758%	<b>STOCK INDICES</b> FT-SE 100: 2,413.6 (-19.3) FT-AE Share: 1,157.33 (-0.7%) FT-SE Euroshare 100: 1,055.55 (-1.19)  New York lunchtime: D. Ind. Av. 2,854.45 (+7.85) S&P Comp 382.02 (-0.72) Tokyo: Nikkei 22,629.90 (+188.35) <b>LONDON BOWERY</b> 3-month interest: 10 1/2% (10 1/2%) 10% long term future: Mar 92: 10 1/2%
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## EUROPEAN NEWS

## Brussels views 11th-hour HDTV proposal

By Andrew Hill in Brussels

AN 11th-hour compromise on the European strategy for high-definition television was tabled yesterday by the Dutch presidency of the EC.

Community telecommunications ministers were meeting last night in Brussels to try to reach agreement on HDTV standards before existing satellite television legislation expires on December 31.

The presidency has proposed relaxing the European Commission's latest draft of the new directive by allowing

broadcasters to continue transmission of existing satellite television services in current non-HDTV standards.

Mr Filippo Maria Pandolfi, the EC telecommunications commissioner, supports the use of an intermediate satellite transmission standard, D2-Mac, which would lead eventually to a full high-definition norm, HD-Mac.

His amended draft would compel broadcasters to transmit existing programmes simultaneously in D2-Mac and

ordinary standards from the beginning of 1993.

But the Dutch compromise reserves compulsory D2-Mac broadcasts for new services, a move which is unlikely to please electronics manufacturers, such as Philips of the Netherlands and Thomson of France, which have invested heavily in the intermediate technology.

The presidency text is also likely to meet with opposition from France, which appeared to have won Thomson's grudge-

ing support for the Commission draft only a fortnight ago.

However, the French could be overruled by a qualified majority of other Community countries.

The Dutch compromise also suggests an expiry date for the new legislation of 1993, rather than 1992.

Another directive could then be drafted taking into account developing technologies.

In addition, the compromise proposes divorcing all firm ref-

erence to EC finance from the directive on standards. Funding - which Mr Pandolfi has suggested could amount to Ecu10m (700m) over five years - would be dealt with in a separate directive subject to unanimous approval.

Mr Pandolfi still has the difficult task of persuading manufacturers and broadcasters to sign a legally-binding memorandum of understanding, which would commit them to a coherent HDTV strategy in parallel with

the legislative approach.

The Commission yesterday confirmed it had opened an inquiry into what could amount to DML2m (250m) of investment aid from the German authorities to three German car manufacturers which have taken over and are developing production plants in east Germany.

It is also going to look at DML2m of aid granted as part of the sale of Jenoptik Carl Zeiss Jena by the Treuhandanstalt in June.

## Paris 'blocking' Anglo-French transport merger

By David Buchan in Brussels

A LEADING French food transport company, Meleto, yesterday claimed the French government was putting it under unfair pressure to prevent it saving itself from liquidation by linking with TDG, a British transport company.

The allegations threaten to stoke the long-simmering Anglo-French dispute over control of French state-owned concerns in cross-border mergers.

The European Commission recently told the British government it could not automatically conduct anti-trust investigations of bids by French state-owned companies for UK businesses, simply on the suspicion that access to cheap state finance distorted competition. But Community law clearly outlawed discrimination by one EC government against companies of another.

Mr Jean L'Hardon, president and owner of Meleto, France's second biggest cold storage transporter, alleged yesterday in Brussels that he was being unfairly deprived of control of his company in an attempt by publicly-controlled companies to create a state monopoly of France's fresh food distribution network and to keep TDG out of the market.

Meleto, which first experienced cash flow problems in 1990, has been under court administration for the past year. On December 3 a commercial tribunal in Brittany rejected Mr L'Hardon's plan to invite TDG to take a stake of

35 per cent, and possibly more, in Meleto, in favour of a French solution.

That would involve Meleto being taken over by Union des Transport Frigorifiques, which is backed by the Friedland financial group, which has big public-sector shareholders. The French government already controls TFE, the country's biggest cold storage transport company.

Mr L'Hardon has appealed in the French courts against the tribunal's ruling. But if he loses his national appeal, his lawyer, Mr Yves-Marie Moray, said the next step would be a complaint to Brussels against the government for allowing discrimination against a company of another EC national.

"Without some external political constraint on it, the tribunal would have clearly chosen our plan, which has the backing of independent experts," Mr Moray asserted.

With 375 days left until all the businesses in the single EC market are due to come down on December 31 1992, the European Commission announced yesterday that more than 80 per cent of the 282 pieces of the single market legislation had been formally adopted, or given political approval, by EC governments.

Of the 50 proposals still pending, only 35 - related to the abolition of border controls - were vital to creating a frontier-free Europe.

## Baker heads for final freight stop of his tour

By Chrystia Freeland in Kiev

EVERY hour of US Secretary of State James Baker's visit to the Soviet Union has been marked by further moves toward the former superpower's collapse. Nowhere is this likely to be more apparent than in Kiev.

Mr Baker's meeting with leaders of the independence-minded Ukraine comes at the tail-end of a trip which began in Moscow and went on to Alma Ata, the capital of Kazakhstan, whose leaders gave the unwelcome news that they are reluctant to hand over their nuclear weapons to Russia.

There was little cheer from his stop-over in Belorussia, which tied elimination of nuclear weapons on its territory to international recognition of the former Soviet republic as an independent state.

Mr Stanislaw Shushkevich, the Belorussian leader, said: "We have declared in clear-cut terms our attitude on nuclear weapons. Belorussia is going to be a nuclear-free zone and an independent state."

He added he was trying to convince Mr Baker that Belorussia was observing the five principles Washington had laid down as guidelines for recognising the independence of former Soviet republics.

Belorussia, with a population of about 10m, joined the other Slav republics of Russia and Ukraine on December 8 in announcing the formation of a Commonwealth of Independent States to replace the Soviet Union.

In the Ukraine Mr Baker is expected to assess how quickly and completely the republic wishes to pull the Soviet Union apart. Ukrainian leaders want to know how soon and under what conditions the US plans to open the door to full recognition.

US officials suggest Mr Baker's main concern will be

nuclear weapons. Ukraine is one of the four republics on which nuclear warheads are situated and Mr Baker is likely to demand assurances that the disintegration of the Soviet central government will not cause the collapse of central command structures over the weapons.

The official position of Ukraine, which still bears the scars of the Chernobyl nuclear accident, is that it should become a nuclear-free zone as soon as is technically possible. Mr Leonid Kravchuk, the republic's president, has said the US or international bodies are welcome to monitor the warheads' dismantling and has even appealed for help to fund the process.

In the interim, Ukrainian officials say nuclear weapons should be kept under single command.

However, they would like the leaders of the four republics housing nuclear weapons to have joint political control. They also want veto powers over the use of the warheads stationed in Ukraine.

The US is also concerned about Ukraine's unswerving plan to create a national army. Since the failed Moscow coup in August Ukraine has decreed that all conventional Soviet forces located on Ukrainian territory should be under the direct control of the republican government.

Western diplomats have suggested that Mr Baker will urge Mr Kravchuk to abandon his plan to take over the 1.2m Soviet troops stationed in his republic. But Mr Kravchuk insisted earlier this week that conventional forces were an internal issue.

Mr Baker is also expected to ask for guarantees on human and minority rights, but this will be a largely symbolic measure as Ukraine had one of the best records in the Soviet Union.



American soldiers at Sheremetyevo airport, Moscow, unload a shipment of food and medicine from a US aircraft

## UK details pre-war Baltic gold deposits

By Kenneth Gooding, Mining Correspondent

THE UK government yesterday detailed for the first time the amount of gold held on deposit at the Bank of England just before the Soviet occupation in July 1940. Of the 460,223 fine ounces (about 14.3 tonnes) on deposit at that time, 210,720 ounces were from Latvia, 154,755

ounces from Estonia and 94,748 ounces from Lithuania.

The gold was sold for £5.8m following the 1986 UK-Soviet agreement to repay some of the Soviet debt of the gold as there were well over one thousand bars of possibly varying fineness," he says in a letter to Mr Robin Maxwell-Hyslop, a

UK Member of Parliament. The Bank of England does not believe enough records are left to enable a detailed list of the gold deposits to be compiled, he adds. But Mr Hogg went on to give details of the gold figures being used in the discussions between the UK and the Baltic governments.

He said, although she admitted that the service expected to receive the bulk of its funding and organisation from Russia. Speculation about the present role of the Soviet intelligence agencies has continued

support us in that respect," she said, although she admitted that the service expected to receive the bulk of its funding and organisation from Russia. Speculation about the present role of the Soviet intelligence agencies has continued

## Soviet secret service aims to stay intact

THE Soviet Union's structures may be in their death throes - but the Soviet intelligence service intends to remain fully centralised, writes Gillian Tett. Ms Tatyana Samoilova, press secretary to the Soviet Central Intelligence Service (CIS), the spruced up successor to the

KGB's foreign intelligence service - said at the organisation's first news conference: "We believe the structures should be retained as a single unit... along with nuclear forces, and the military."

"The leaders of the republics... and Mr Yeltsin...

spoke ever since the KGB was disbanded in October after its discredited role in the August putsch. It was replaced with a series of republican security services and specialised all-union agencies, such as the CIS, devoted to foreign intelligence work.

spoke ever since the KGB was disbanded in October after its discredited role in the August putsch. It was replaced with a series of republican security services and specialised all-union agencies, such as the CIS, devoted to foreign intelligence work.

## Carrington cautious about recognition of Croatia

By Laura Silber in Belgrade

LORD CARRINGTON, chairman of the European Community-sponsored peace conference on Yugoslavia, said yesterday that Slovenia would have little difficulty meeting EC preconditions for recognition. He suggested, however, that Croatia's road to recognition would not be so straightforward.

After meeting the presidents of the two breakaway republics in Graz, Austria, he told journalists: "I don't see any problem with the recognition of Slovenia... Slovenia does not have the problem of minorities which the other republics have."

In contrast, he was cautious about the timing of recognition for Croatia. Lord Carrington said that in his talks with Mr Franjo Tudjman, the Croatian president, "we talked about the lack of a ceasefire and the

inability of the United Nations to recommend sending peace-keeping forces."

Lord Carrington then flew to Belgrade to meet Mr Slobodan Milosevic, the president of Serbia, and was expected today to hold talks with General

Veljko Kadijevic, the federal defence minister.

Serbia has accused the Community of caving into German pressure to recognise Croatia and Slovenia. Mr Budimir Kostic, the Serbian deputy prime minister, said yesterday his republic would not seek recognition from the EC.

The Serbian parliament is expected today to vote on the recognition of Krajina, a self-proclaimed Serbian autonomous region in southern Croatia. The current violence in Yugoslavia began in Krajina, culminating in June with Croatia's declaration of independence.

The United Nations will not deploy peace-keeping forces until ceasefire holds. Croatian and Serbian media both reported clashes yesterday around Valpovo and Belisce, near Osijek in Croatia.

## Slovene minister says federal army must be found a 'home'

By Judy Dempsey in Ljubljana

YUGOSLAVIA'S federal army must be placed under civilian control and found a "home", Slovene ministers warned yesterday against a background of mounting concern that the fighting may spread to the central republic of Bosnia-Herzegovina.

At the same time, Mr Janez Jansa, Slovenia's defence minister, was pessimistic about Croatia's ability to regain full control of its eastern region of Slavonia which is now under the control of Serb nationalists.

Mr Jansa said the recognition agreement reached by European Community foreign ministers made no provision for placing the army under civilian control. "This is still a vast army. The republic of

Serbia is not big enough to hold, or maintain, such an army. That is why the army might well turn its attention to Bosnia-Herzegovina," he said.

Although the army would be hard-pressed to hold down parts of territory already seized in Croatia, Mr Jansa said, Serbia was already re-setting Serbs in that region in order to consolidate its control. "The Croatian government does not have the ammunition or weapons to regain that territory," he added.

Mr Dimitrij Rupel, Slovenia's foreign minister, said the federal army was now "fighting for its survival. The generals know that they will be put on trial once the war is over. I think some form of amnesties, and guarantees for their finan-

cial security, should now be placed on the negotiating table," he said.

Meanwhile, under the terms of the EC agreement, the government in Ljubljana, the capital of Slovenia, is preparing to send a letter by December 23 to Mr Hans Van den Broek, president of the EC's council of ministers, asking to be recognised.

However, the coalition government, which is plagued by disputes over what economic reforms to implement, and corruption scandals, is virtually paralysed on one final article to the constitution which must be ready by that date. Right-wing deputies, led by Mr Lojze Peterca, the prime minister, are insisting that the right to abortion be excluded from the constitution.

## NEWS IN BRIEF

## Co-ops face easier cross-border links

THE European Commission yesterday proposed a European statute to allow co-operatives and other non-profit organisations to merge across EC borders without having to form themselves into regular public limited companies and to lose their specific status, writes David Buchan in Brussels.

Co-operatives account for 10 per cent of retail trade and 17 per cent of bank savings in the EC. About 40m families also place old age and sickness insurance with co-operatives.

The Commission says its proposal responds to pressure from the co-operatives themselves, which fear that in post-1992 Europe they will be less able than limited liability companies to link up across EC borders. However, a similar proposal, the European company statute, has been gathering dust on the Council of Ministers' table for years.

Spending targets cut by Dublin

The Irish government has cut £160m (\$1.1bn) from departmental spending targets in its 1992 budget estimates published yesterday, writes Tim Cooney in Dublin.

Despite the cuts, total government spending will increase by 5 per cent, to £122.5bn, or about 1.5 per cent in real terms. Mr Bertie Ahern, finance minister, said the reductions were necessary to keep the exchequer borrowing requirement down to 2.5 per cent of gross national product in 1992, and to maintain a 1.5 per cent target in 1993.

The public sector wages bill is now scheduled to rise by £227m, which is £110m less than would have been necessary to fulfil pay awards agreed under the 1990 Programme for Economic and Social Progress. Several civil service unions are balloting members this week on industrial action in an effort to force the government to meet the pay awards in full.

French industrial output up

French industrial production increased by 1.3 per cent in October, against September's figure, according to data published yesterday by Insee, the state statistics body, writes Alice Rawsthorn in Paris.

The rise in output reflects a strong performance from the energy sector, which benefited from unusually cold weather in October and boosted production by 4.3 per cent against the previous month.

Manufacturing industry turned in a more pedestrian performance with a gain of just 0.4 per cent. Output increases in the car and catering equipment sectors were relatively high.

Industrial production was stable in November, according to the latest study from Banque de France. This was due to continued slack domestic demand and the sluggish state of the international market. However, the bank predicted an improvement over winter, particularly in the car and food industries.

Finnish jobless rate at 12.1%

Finland's unemployment rate rose to 12.1 per cent in November, writes Robert Taylor in Stockholm. This latest sign of a worsening economy will add to the unpopularity of Mr Esko Aho's centre-right coalition government.

This announcement appears as a matter of record only.

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GUARANTEED FLOATING RATE NOTES DUE 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six month period from December 18, 1991, to June 18, 1992 (183 days) has been fixed at 4.8625% per annum.

The interest payable on June 18, 1992 will be US\$ 12,358.85 in respect of each US\$ 500,000 note.

**BANQUE INTERNATIONALE A LUXEMBOURG**  
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## S Korea pushes for inspection in nuclear North

By John Ridding in Seoul

SOUTH KOREA'S president, Mr Roh Tae Woo, yesterday announced that there were no nuclear weapons in South Korea and urged North Korea to submit unconditionally to international inspection of its nuclear facilities.

Mr Roh's announcement, broadcast live on national television, means that all US nuclear warheads stationed in South Korea have been removed.

It represents an escalation in the diplomatic pressure on North Korea to agree to inspection of its nuclear facilities, which Seoul and the US believe are developing nuclear weapons.

"As I speak, there do not exist any nuclear weapons whatsoever, anywhere in the Republic of Korea," said Mr Roh. "There is now no reason, or excuse, for North Korea to develop nuclear weapons or refuse nuclear inspection."

South Korea and the US estimate that North Korea will be capable of producing a nuclear device by the middle of the decade. During a visit to Seoul last month, Mr Richard Cheney, US defence secretary, declared North Korea's nuclear programme as the greatest threat to security in north-east Asia.

North Korea has consistently resisted international inspection of its nuclear facilities and

has delayed signing a nuclear safeguards agreement with the International Atomic Energy Association. It has previously demanded that South Korea be removed from the US nuclear umbrella as a precondition for inspection of its facilities.

Announcements over the last few weeks, however, have suggested the possibility of a more flexible stance. A statement broadcast on North Korean state radio earlier this week indicated that Pyongyang might agree to joint inspection of its own and South Korea's facilities once the US confirms it has withdrawn its nuclear weapons from South Korea.

North Korea has also demonstrated greater flexibility in bilateral contacts with South Korea. Last week, the two countries reached a historic agreement on non-aggression and reconciliation.

Whether yesterday's announcement by South Korea will produce a breakthrough in nuclear inspection should become apparent in talks later this month. The two sides have agreed to discuss the nuclear question at the border village of Panmunjom, although no date has yet been set. South Korea has proposed pilot, simultaneous inspections of nuclear facilities in the two countries including inspection of US military bases in South Korea.

## LDP allies upset by US pressure

## Monopoly penaltiesirk Japan's industry

By Robert Thomson in Tokyo

JAPAN'S Fair Trade Commission (FTC) is under extreme pressure from the ruling Liberal Democratic party to water down proposals for tougher penalties for violations of the country's anti-monopoly laws.

Washington has demanded that Japan toughen penalties to dissuade Japanese companies from forming cartels and excluding newcomers, particularly foreign companies, but LDP members fear that its industrial allies have been offended by the proposals.

The FTC has apparently decided to raise the maximum penalty for violations from ¥5m (\$21,000) to ¥800m (\$21.8m) but Japanese companies, having already learned of the unofficial proposals, have applied pressure on the LDP, which is requesting that the fines be reduced.

FTC officials admitted yesterday that without the support of the LDP, the commission's proposals will not be translated into a new anti-monopoly law. "We have to get the understanding of the LDP and will need to make some adjustments," they said.

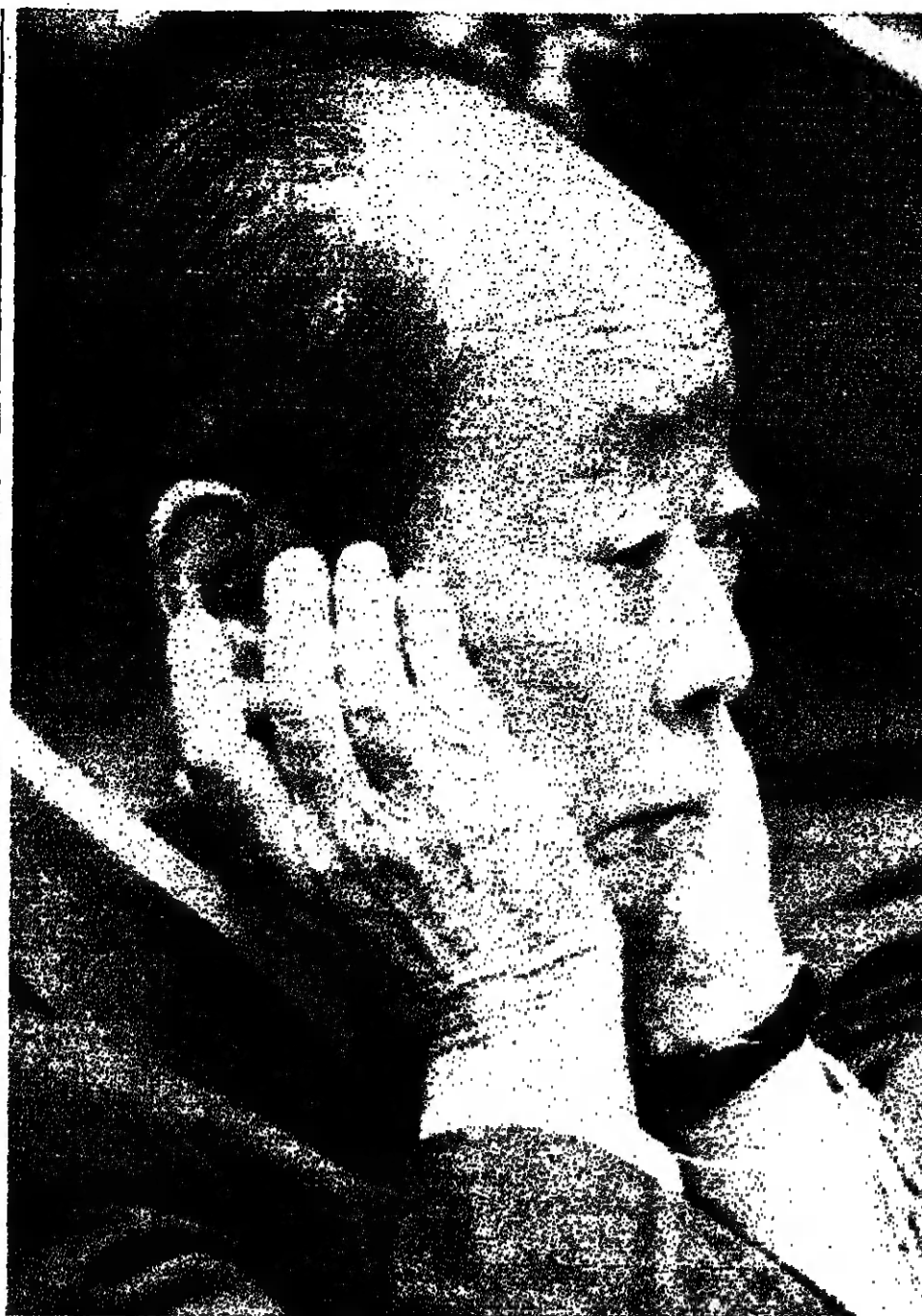
While watering down of the penalties is likely to irritate Washington, which pushed for an overhaul of anti-monopoly legislation during the Structural Impediments Initiative (SII) talks last year, and still believes that the FTC's present proposals are not tough enough.

The FTC, which has become more vigilant since the conclusion of the SII pact, has come under criticism from Japanese executives, some of whom suggest that the commission is serving US interests and is hindering Japanese companies.

## Singapore to privatise TV

SINGAPORE'S state television and radio monopoly is to be privatised, Mr George Yeo, the minister for information and arts, said yesterday. Newer reports from Singapore. He said Cable News Network would begin operating the island's first pay-TV channel next April. CNN and BBC World Service Television had

been competing for the slot. Mr Yeo said privatisation within about two years would make Singapore Broadcasting more efficient but government TV and radio oversight would be kept. A statutory board would regulate broadcasting after privatisation and pay attention to the structure of local and foreign ownership.



Japanese premier Kiichi Miyazawa listens to a Diet debate on whether troops should be allowed to operate outside the country by joining UN peace-keeping forces.

## India to sell stakes in public ventures to fund budget deficit

By David Housego in New Delhi

THE Indian government is raising Rs25m (\$522m) to help fund its budget deficit through the sale of minority stakes in profitable public sector enterprises.

State-owned mutual funds and insurance corporations are expected to submit bids this weekend for up to 20 per cent stakes in 81 public-sector corporations. The "partial privatisation" will have no impact on the management of the companies.

The institutions are expected to hold the stock for some time before seeking a listing for the shares on the capital markets. The public would then be able to purchase them.

In the complicated procedure chosen by the Finance Ministry for the asset sale, the shares are being sold to the institutions in packets of about Rs2.5m. About 825 packets are on offer, each containing a mixture of shares including both the most appealing of the public sector companies and those less so.

Mutual funds and insurance companies have little option but to take up the shares -

which they generally welcome as widening their share portfolio.

Among the state-owned companies offering a minority stake are Indian Petrochemicals Corporation, Steel Authority of India, Hindustan Machine Tools and Bharat Heavy Electricals. The government is divesting itself of between 5 and 20 per cent of shares - depending on the size of the company - in an exercise it hopes will raise substantially more than the Rs25bn estimated in the budget.

Mutual funds are mostly basing their bids on their estimates of the future earnings potential of the shares. But they admit that a good deal of guessing is involved.

While seeking to offload a minority stake in profitable enterprises, the government is also trying to close loss-making units. The Department of Public Enterprises has identified 68 chronically loss-making companies. Of these, 36 are beyond hope of revival.

Trades unions are resisting closures and cuts in the public sector workforce. They are to

meet employers and the government in a tripartite meeting in Bombay on Saturday in an effort to achieve a compromise.

Separatist guerrillas in Assam, a north-eastern state of India, have declared a ceasefire, bringing a temporary halt to fighting with Indian troops. The United Liberation Front of Assam (ULFA) announced the ceasefire after releasing six hostages, including three employees of the state-owned Oil and Natural Gas Commission (ONGC). The insurgency had caused widespread disruption in the last two years to tea and oil production.

It was unclear yesterday whether ULFA's unconditional ceasefire was a tactical move or the sign of a genuine dialogue with the government. ULFA has in recent months been under tremendous pressure from the armed forces, who launched a big operation to end the insurgency.

Assam is one of three states where the Indian government faces separatist violence. In Kashmir and Punjab there is no sign of separatists abandoning their struggle.

## Only US arm-twisting can bring Mideast talks to life

Roger Matthews explains why the negotiations became bogged down in a Washington corridor

THE PAST two weeks of talks in Washington have done nothing to persuade anyone not closely involved in the Middle East peace process that progress towards a solution is possible. But they have served a valuable purpose by helping to identify what will be required if the most contentious issues are ever to be addressed.

This was the first time that the US, having expended a huge diplomatic effort to bring the parties together in Madrid, sought to put some distance between itself and the mechanism of negotiation. The symbolism of an American presence was massive in that the negotiations were held in the State Department in Washington, but the US sought to avoid any more direct role. As US officials kept repeating: "The US cannot want peace more than the parties do themselves."

The result is all too obvious. The Israelis and Syrians sat across the table repeating their maximalist positions, while the Palestinians and the Israelis never advanced beyond the corridors. It is a measure of the influence the US now exerts in the Middle East that despite rising irritation among the delegations none walked away. But when there is no immediate US pressure or proposals focused directly on a point at issue, the delegations seem incapable of anything but the most modest concessions.

Nothing illustrates this better than the wrangling between Israelis and Palestinians over where to meet within the State Department. At Israel's insistence the Palestinians must not be overtly associated with the Palestine Liberation Organisation, cannot come from East Jerusalem which Israel has annexed, and attend the talks only as part of a joint delegation with Jordan. At the inaugural session of the peace process in Madrid the Palestinians spoke and

behaved as a separate delegation and it was agreed that there would be a "two-track" approach to subsequent negotiations between Israel and the joint Jordanian-Palestinian delegation.

For the Palestinians that meant two rooms at the State Department - one for the Israel-Jordan talks, the other for the negotiations between Israelis and Palestinians. Israel interpreted the agreement differently.

Throughout the meetings last week some 70,000 Palestinians were shut in their homes by a curfew in the West Bank, and they included the families of five members of the Washington delegation.

Whatever the motivation behind these acts, the effect on the Palestinian delegation was immediate and emotional, and provided another reminder of how easily events within the region can damage the prospects for negotiations.

In turn, this week's failure in Washington will strengthen the hands of those most opposed to the process. The Palestinian delegation needed to inject some pace into the negotiations and produce some hope of an improvement in living conditions in the occupied territories in order to bolster its own political standing.

However, those Israelis who do not believe that the result of negotiations and compromise could possibly be an improvement on the present situation will have been well pleased. For them another few weeks have been bought, bringing yet closer the suspension of the peace process caused by the run-up to next year's parliamentary election in Israel and the presidential race in the US.

President Bush and Mr James Baker, the secretary of state, should now be able to see even more clearly that the process they worked so hard to get started has no momentum of its own. Without dynamic American participation it is likely to remain stuck in the corridors of the State Department.

ever they were checked by the deep anger felt by others, and perhaps by the PLO leadership in Tunis, at what was happening in the occupied territories.

Throughout the meetings last week some 70,000 Palestinians were shut in their homes by a curfew in the West Bank, and they included the families of five members of the Washington delegation. Simultaneously, extremist Israeli settlers took over the homes of five Palestinian families in an Arab quarter of Jerusalem and remained there under police protection.

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## UK boosts funds for UN guards to help Kurds

By Mark Nicholson, Middle East Correspondent

BRITAIN yesterday said it would contribute \$1m to support United Nations guards in northern Iraq as a UN official warned that the guards and all other UN programmes to help the Kurds may be forced to close for lack of funds.

Ms Lynda Chalker, the British minister for overseas development, said she hoped Britain's pledge of \$1m, taking to \$7m its overall contribution to the guards programme, would encourage other donors to keep the scheme alive.

However, Mr Michael Stoford, a UN envoy with responsibility for northern Iraq, said the Channel 4 programme Dispatches last night that without fresh funds within the next two weeks "the guards will be out and the UN programmes will be going out as well."

He said the number of guards had already been reduced to 350 from 500 for lack of finance.

## Negotiations break up without progress

By George Graham in Washington

THE Middle East peace talks in Washington ended yesterday without achieving substantial progress. Delegates agreed to resume talks on January 7 at a venue to be decided.

Israeli delegates met again yesterday morning at the State Department with representatives from the joint Palestinian-Jordanian delegation. Barring any last minute advance on the procedural stalemate that has dogged their discussions, the Israeli envoys appeared likely to leave Washington last night.

Meetings between Israel and the Palestinian-Jordanian delegation remained confined to a State Department corridor. The two sides have been unable to reach agreement on procedures to take their discussions into the rooms set aside for their negotiations.

Underlying the dispute is a

symbolic struggle over the extent to which Israel is willing to recognise the Palestinians as a separate delegation.

But while the Arabs have urged the US to intervene to break the deadlock, the US has grown increasingly impatient with the reluctance of all parties to must work things out between themselves.

"We've been wrangling over the meeting size and rooms and tables and those kinds of things and we'd like to urge them to move on to the substantive issues," said Mr Martin Fitzwater, the White House spokesman.

Separate negotiations between Israel and Syria and Israel and Lebanon have at least moved into the meeting rooms provided by the State Department, but no substantive progress has yet been announced.

## Beijing fears Hong Kong's democrats

China distrusts the newly confident Legislative Council, reports Angus Foster

BRITAIN is plotting with Mr Martin Lee, Hong Kong's leading democracy campaigner, to alter the colony's system of government and regain British influence after 1997.

Thus runs the latest propaganda offensive from China's unofficial embassy in Hong Kong. The theory is slightly amusing since British and Hong Kong officials say Mr Lee is a trouble-maker rather than an ally.

China is worried by recent political changes in Hong Kong, largely stemming from the first direct elections of part of the Legislative Council in September. The so-called Council, which approves government bills and finances, used to be something of a rubber stamp.

But following the elections, when Mr Lee and 11 other members of his United Democrats political party swept to victory, the Council has a rowing legitimacy. It is merging as an important back on the government and is an independent voice prepared to stand up to its present, and future, colonial rulers. China has never recognised the Council, even after the direct elections, except as a colonial advisory organ. China more comfortable settling long Kong issues directly with Britain and greatly fears the emergence of an independent political body in Hong Kong. These fears intensified after the elections because pro-China candidates did poorly while Democrats like Mr Lee played prominent roles in sup-



Martin Lee: a democrat

port of China's democracy movement in 1989.

China's refusal to deal with the Council is troubling because according to the Basic Law, China's post 1997 constitution for Hong Kong, the Council has an important role to play in Hong Kong. Equally unsettling are occasional Chinese comments that "some people", generally assumed to refer to Mr Lee and the Democrats, have no role to play in Hong Kong after 1997.

The first major show of the Council's independence came this month when it overwhelmingly called for a Sino-British agreement on Hong Kong's proposed Court of Final Appeal to be renegotiated. Councilors said the court's structure, which limits the number of sit-

ting overseas judges, impinges on judicial independence and standards.

British and Hong Kong officials insist the court and China have renegotiated since China could then re-examine other agreements on the 1997 transfer. If Britain made unilateral changes to the court's structure, China is almost certain to reverse them after 1997 as a matter of principle.

Legislation on the court, which will replace the Privy Council in London, is likely to be brought to the Council next year and could well be passed, despite reservations. But fall-out from the argument has already set back Sino-British relations and will affect other important aspects of Hong Kong's future.

The main casualty is likely to be faster democracy for Hong Kong. Britain and China have agreed the number of directly elected seats will rise from 18 to 20 in the next elections in 1995. But Britain has also pledged to negotiate with China for more elected seats, probably in 1998.

Given China's distrust of the Council, she is now extremely unlikely to agree to increase further the number of democratically elected seats. Meanwhile, Britain's view that Hong Kong can remain stable despite democratisation has been damaged.

The work of the joint liaison group (JLG), which oversees details of the 1997 transfer, has also been threatened. Hong Kong hoped Mr John Major's China visit in September would free up the JLG, which

had been stalled since 1989. After initial enthusiasm, progress at the latest JLG meeting was again slow and Britain fears the momentum has been lost. Further wrangles over the court could prompt China to re-raise issues which had theoretically been solved.

The court is the first of several issues which will have to be agreed within the JLG before ratification by the Legislative Council. If the Council decides to question these agreements, Britain faces further embarrassment and Chinese scolding.

Any Sino-British agreements on the 1989 elections and the transfer of defence lands to China after 1997 will be controversial. For example, Britain hopes to redevelop an existing naval facility by moving it to an outlying island. But building the new base, which would be for Chinese use after 1997, would require funding approval from the increasingly assertive Council.

Many of these problems stem from Hong Kong's colonial system of government, which is fast being shown to be out of date. The Democrats' election victory prompted the formation of a broad alliance of conservative councillors, none directly elected, who are seeking to counter the Democrats. The alliance, known as the Co-operative Resources Centre (CRC), has more members than the Democrats but is less well organised.

Hong Kong has therefore quickly moved to a two-party, confrontational political system even though its institutions are designed for rule by a mixture of compromise and colonial edict.

For the first time Hong Kong's unelected, civil service government cannot guarantee a majority in the Council. Which councillors increasingly concerned about their political groupings rather than compromise, the government is in danger of being unable to pass controversial legislation such as that on the court of final appeal.

Meanwhile, China's suspicions of the Council are frustrating reforms which the political system needs to reflect Hong Kong's fledgling democracy and the moves towards accountable government.

The two camps within the Council are now battling over constitutional changes which the Democrats hope will allow the separation of the executive from the Legislature. The changes, which involve a formal committee system to scrutinise bills and monitor government policy, would lead to a more open system of government. They would be generally welcomed by the administration as a way to improve its links with the Council.

However, the plans are in jeopardy after China reacted angrily, claiming the changes would give more power to the Council, an accusation dismissed by Hong Kong. Members of the CRC have backed an earlier agreement to set up the committees in a bid to frustrate the Democrats and appease China.

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Reminder to Holders

Compagnie Générale des Etablissements Michelin has decided:

■ to make a free allocation of warrants with subscription rights as follows:  
- 1 warrant will be allocated for each share held on 24th December, 1991.  
- 10 warrants will give the right to subscribe for one new share upon payment of 200 French francs, up to and including 31st December, 1995.

■ to allocate a loyalty bonus as follows:  
- shareholders who will have retained shares they held on 24th December, 1991, either in whole or in part up to and including the settlement day (liquidation générale) of December, 1993 on the Paris stock exchange, will be eligible for the bonus. For each share subscribed for by the earlier or simultaneous presentation of warrants (allocated or purchased), shareholders will be able to subscribe for a further one new share upon payment of 200 French francs for each 10 shares retained. Subscription must be not later than 31st December, 1995.

Noteholders are hereby informed of the Company's decision and can avail themselves of the above by converting their notes. The event of a free issue of warrants with subscription rights was not covered within the terms of the note issue and no provision was made for alteration of the conversion parity. Should noteholders wish to convert their notes and take advantage of the warrants and bonus, a delay of 20 days, from 9th December to 28th December inclusive, will be allowed for conversion. In the case of conversion between the 26th December and 28th December inclusive, the resulting shares will be treated as held on 24th December, 1991.

This is a shortened version of the notice published in the Financial Times on 9th December last. An information note approved by the Commission des Opérations de Bourse is available, free upon request to the Registered Office of the Company, 12 Cours Sablon, 63040 Clermont-Ferrand, Cedex 1 - France.



## AMERICAN NEWS

## Greenspan spurns 'quick fix'

By George Graham in Washington

MR ALAN Greenspan, chairman of the US Federal Reserve Board, yesterday put to Congress a strong plea to concentrate on the long-term structural weaknesses of the US economy, rather than seek a "quick fix" tax boost to consumer spending.

The chairman warned of a crisis in consumer confidence, rooted in a wide concern about the country's long-term future. Worries about whether the current generation will live as well as previous ones had lain submerged as long as the recovery continued, but have now resurfaced.

He singled out the soaring federal budget deficit as one of the core problems of the US economy and a "significant factor" in keeping long-term interest rates high. "Above all, we must not lose sight of the crucial need to eliminate the structural deficit in the federal budget over the coming years," Mr Greenspan said.

Mr Greenspan said that the economy was struggling to recover from recession, but that it faced underlying forces that were at work long before the recession began in the autumn of 1990.

"The upturn in business activity that began earlier this year clearly has faltered. It is apparent that the economy is struggling and that there have been some strong forces working against moderate cyclical revival," he told a meeting of the House of Representatives Ways and Means Committee, which has been investigating proposals for tax measures to stimulate the economy.

Mr Greenspan argued that the overhang of debt from the 1980s had placed a great burden on the economy as it battled the cyclical recession.

"In the business sector, the most obvious example is that of commercial real estate, with the accumulation of vast amounts of office and other commercial space - space that goes well beyond the plausible needs in most locales well into the future."

"Our financial intermediaries - not just depository institutions but other lenders as well - lavished credit on developers, and they are paying the price today in the form of loan losses and impaired capital positions," he said. Companies, too, accumulated

excessive debt in the 1980s with leveraged buy-outs and mergers, Mr Greenspan said, while households borrowed heavily to finance the purchase of cars, consumer durables and homes, causing "a considerable degree of financial stress in the household sector."

"The bottom line of this brief account is that the national balance sheet has been severely stretched. While most analysts, of course, were aware of the increasingly disturbing trends of rising debt and elevated corporate leverage, it was not clear that these burdens had as yet reached a magnitude that would restrain the American economy from a moderate cyclical recovery in 1991," he said.

"By late summer, however, with half the recession losses recovered, it became clear that the cumulative upward momentum that characterised previous recoveries was absent. The growing propensity of households to pare debt and businesses to reduce leverage was a signal that the balance sheet restraints feared by many for a long time, had indeed taken hold, working

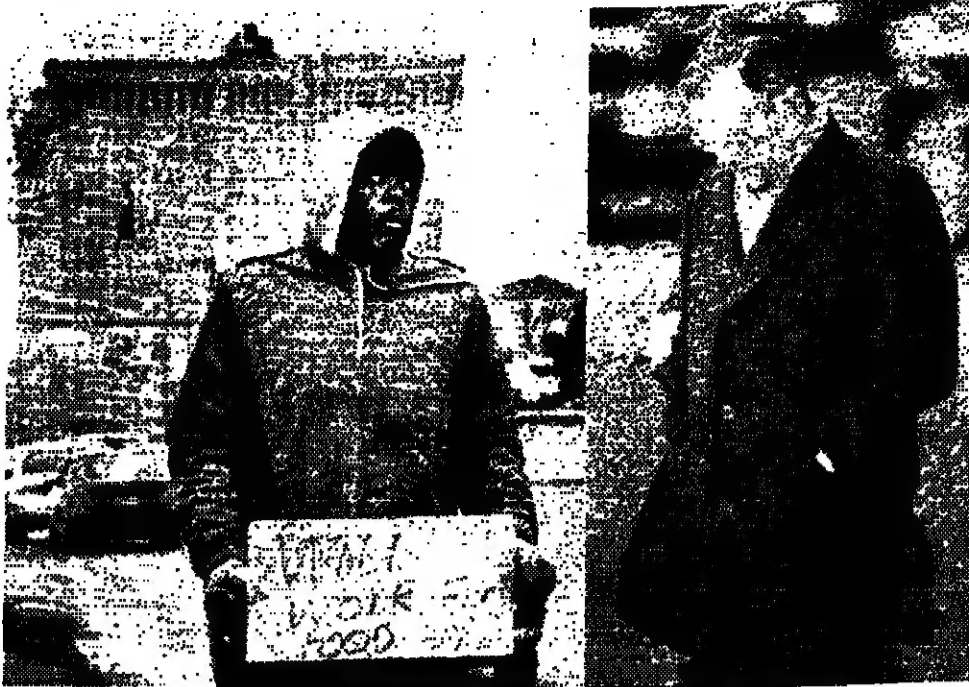
against the normal forces of economic growth.

Mr Greenspan said interest rate cuts could help the debt problem by easing debt service burdens, but this gain would only prove lasting if achieved in the context of "prudent, non-inflationary expansion of money and credit."

In concept, tax cuts for individuals or companies could also help, if they were saved, the Fed chairman said, but this would be offset if the weakening of federal budget discipline they implied drove long-term interest rates higher.

"The Congress should approach with great caution any proposal that would expand the structural budget deficit. At a minimum, care should be taken to ensure that any short-run stimulative action does not imply a widening of the deficit over the longer term," Mr Greenspan said.

He said consumers appeared to be more apprehensive than the macro-economic circumstances warranted. The lay-off rate was well below the level experienced in periods of economic weakness, yet consumers are deeply worried about



Jerry Brown, in front of the General Motors headquarters in Detroit, holds a sign saying he will work for food. George Bush, at the White House, keeps his head down

losing their jobs.

He urged Congress to address these worries about a slowdown in long-term growth and living standards by focusing on key fundamentals. "Firm reliance on policies directed toward longer-term stability and incentives are

likely to do as much, or more, for short-term economic expansion as a 'quick fix,'" he said. Mr Greenspan advocated tax policies that encouraged savings and investment. He said he favoured eliminating capital gains tax, which he viewed as "an exceedingly

inappropriate way to raise revenue," and urged a shift in the structure of corporate taxation, which is distorted in favour of debt rather than equity.

"The most important thing the Congress can do is to endeavour to enhance productivity," he said.

## Nicaragua deal points to more debt relief

By Stephen Fidler, Latin America Editor

GOVERNMENT creditors have agreed a debt-forgiveness deal for Nicaragua that opens the way for more generosity on the debts of the poorest countries.

The accord, by the Paris Club of creditor governments, will wipe out half the \$735m due for repayment in the 18 months to March 1993. The rest will be rescheduled over 23 years. Three years hence, the creditors also agreed, the entire stock of Nicaraguan debt to governments will be considered. This amounted, at end-1990, to \$5.7bn of its total \$10.5bn external debt, according to the World Bank.

However, the US and Australia have declined to offer debt relief, agreeing only to a rescheduling over 25 years.

The concessions were welcomed by the Nicaraguan government and others, including the UK government, which can claim some credit for winning more generous debt relief. Apart from Poland and Egypt, both of which had their Paris Club debts halved under a US-sponsored initiative, the most generous debt treatment had been the cancellation of a third of the Paris Club debts falling due in any one year.

Even so, the new concessions fall well short of the concessions proposed last year - the Trinidad terms - by Mr John Major, now UK prime minister, when chancellor of the exchequer. The World Development Movement, a UK pressure group, yesterday criticised the UK for allowing the proposals to be "emasculated".

The Trinidad terms were aimed at immediate reduction of the entire stock of debt, not selected maturities. They called for two-thirds debt forgiveness rather than one-half, and were meant to be universally applied.

The agreement implies that the US has lifted its veto on the provision of more generous debt relief to the poorest countries, even if it has declined to grant such relief. Debt write-offs result in an immediate cost on the creditor's national budget.

## Menem's promise to visit UK surprises embassy

By John Barham in Buenos Aires

PRESIDENT Carlos Menem of Argentina said yesterday he would visit Britain in 1992, the 10th anniversary of Argentina's defeat in the Falklands conflict with Britain. Mr Menem said his visit would be an act of reconciliation between the two countries.

In an interview with the Financial Times, Mr Menem said: "Take it for granted that, in 1992, I will visit the United Kingdom." He said he wanted to encourage British trade and investment in Argentina. He added that he hoped to sign an accord with London to regulate oil exploration in the South Atlantic.

However, the British embassy in Buenos Aires reacted coolly to Mr Menem's statement. An official said:

"We have received no formal request, or even informal soundings on a visit. Normally these visits are planned a good year in advance."

He added that 1992 would be a "sensitive" year - not only will Britain be commemorating the Falklands conflict, but it will also be a general election year in Britain, with the Conservative party trying to stay in government.

Britain and Argentina resumed full diplomatic relations only last year. Since then, relations have improved with fishery, defence and flight accords regarding the Falklands and interest by UK companies in Argentina's privatisation plan. The first bilateral talks on oil exploration began in London this month.

## Massacre in Colombia over land

TWENTY members of the Paes tribe in south-western Colombia, who were trying to have their occupation of land legally recognised, were taken from their homes and murdered late on Monday, Sarita Kendall writes from Bogotá.

Their houses were then burned down. Four children were among the dead. Some 20 more people escaped when they heard the first shots.

Four years ago, a group of Paes settled the land, apparently with the agreement of the owner, and they were trying to get legal ownership through Colombia's Agrarian Reform Institute. However, both tribal leaders and the police say drug traffickers are buying land in the area to grow opium poppies.

The government has promised a full investigation. Dozens of tribal people have died in confrontations over land in the region in recent years.

## Bush signs job-creating transport bill

PRESIDENT George Bush yesterday signed into law a six-year, \$151bn transport bill expected to give an immediate fillip to the flagging US economy by injecting new money into road construction, George Graham reports from Washington.

The bill had a hard-fought passage through Congress. At one point, it appeared to be blocked by controversial attempts in the House of Representatives to increase petrol taxes so as to pay for an expansion in the bill's scope.

However, there emerged what Mr Samuel Skinner, who was Transportation Secretary before he moved this week to the White House as the new chief of staff, called a "constructive compromise".

The bill will allot \$119bn of federal money to road construction over six years, and \$31.5bn to mass transit. But states will have an unusual degree of scope to shift money from road building to mass transit.

Sponsors of the bill said it would create 1.1m new jobs and preserve perhaps 1m

more, by allowing states to press ahead with road construction.

"It will be a tremendous boost to Texas. We estimate that, over the six-year life of this bill, it will create 34,000 jobs each year," said Mr Arnold Oliver, executive director of the Texas transportation department.

"More immediately, in January, we should see an impact of 2,000 new jobs and possibly about 1,800 in February," he added.

## Net inflow of funds for Latin America

LATIN America in 1991 received, for the first time in a decade, a positive net financial transfer of \$7bn, according to the UN Economic Commission for Latin America and the Caribbean (ECLAC), writes Leslie Crawford in Santiago.

ECLAC, based in Santiago, estimates that net capital inflows doubled in 1991 to \$36bn, while interest payments and profit remittances fell from more than \$34bn last year to \$29bn.

ECLAC provides various rea-

sons for the change: Privatisations have attracted direct foreign investment; some countries - such as Mexico, Venezuela and Chile - have placed government bonds on international markets; Latin Americans are repatriating capital sent abroad in the 1980s; a fall in international interest rates has reduced the region's debt-service costs.

The commission notes, however, that the flow of foreign capital was concentrated in only a few countries. Mexico

accounted for \$20bn of the region's \$36bn of net capital inflows. Argentina had \$5bn, partly through interest arrears on its \$61bn foreign debt (reckoned as inflow), and partly from returned flight capital. Venezuela turned a net capital outflow of \$4.6bn in 1990 into an inflow of \$2bn this year.

ECLAC's preliminary report on Latin America and the Caribbean's economic performance in 1991 estimates that the region grew by 3 per cent this year.

## Chile halts arms exports

THE Chilean government has halted all arms exports, following the discovery of an illegal sale of Chilean army rockets and rifles to Croatia in violation of the UN arms embargo against Yugoslavia's warring parties, our Santiago correspondent reports.

The operation was foiled by police in Budapest this month. They seized 11 tonnes of Chilean weapons, marked "humanitarian aid" and heading for the Hungary-Croatia border.

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## Nicaragua deal points to more debt relief

By Stephen Fidler  
Latin America Editor

GOVERNMENT officials approved a debt-for-equity swap for Nicaragua that will allow the country to receive more debt relief.

The accord, by which the government will swap out half of its debt for reparations to the World Bank, will be reached by the end of the year.

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## WORLD TRADE NEWS

# Paris quick to oppose Gatt conclusions

By William Dullforce in Geneva

FRANCE yesterday condemned the results of the Uruguay Round trade talks before they had been published. Prime Minister Edith Cresson told a cabinet meeting that France would oppose a "text" put forward by Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (Gatt).

The text supported American views "without any regard for European interests, whether in agriculture or other fields", Mrs Cresson said, according to Mr Jack Lang, the government spokesman.

In Geneva, the Gatt secretariat issued a "clarification", pointing out that no draft text of the final act of the Round existed.

The text would be made available tomorrow.

France's premature rejection came as US Agriculture Secretary Edward Madigan and EC Farm Commissioner Ray Mac-

Sharry met in Brussels for a last-minute effort to bridge EC-US differences over farm subsidies.

Both EC and US officials reported that their opening discussion had gone badly but that the ministers were continuing to talk. It was not evident that hope of completing the Round rested with Mr Dunkel, one official said. Tomorrow the Gatt chief will table a take-it-or-leave-it agreement on agriculture together with accords on all the other subjects under negotiation.

A deal on reductions in farm subsidies is needed to prevent the failure of the Round. French ministers have publicly objected to the concessions that Mr MacSharry has been proposing during the past five weeks when EC and US farm negotiators have been seeking compromises but it had been hoped that the French would refrain from rejecting the over-

all outcome of the Round until it could be assessed by EC trade and foreign ministers in Brussels on Monday.

Paris's declaration was a stab in the back of EC negotiators who have been trying to find compromises in tense final discussions, one trade diplomat said. But, he added, the declaration could have been deliberate.

At any rate it foreshadows a heated internal EC debate over the weekend.

At the French cabinet meeting other ministers as well as Mrs Cresson voiced strong opposition to the expected results of the trade talks, according to Mr Lang.

Mr Lang said France disagreed with agreements seen in areas other than agriculture such as intellectual property and audio-visual rights. Faced with these proposals "we can only reply with a single word: No," he added.



Prime Minister Cresson and President Mitterrand yesterday

# US wakes up to a world of impediments

FOR the exhausted international trade negotiators trying to wring a worthwhile agreement out of the Uruguay Round, there is depressing news: even the best possible agreement will leave all but the most blatant barriers untouched.

It is beginning to dawn on US negotiators - long the most aggressive advocates of the Round, and those with the most specific targets in mind - that it will address few of their country's trading problems, according to the Royal Institute of International Affairs' Stephen Woolcock in his provocative new book on US-European trade relations.

Behind the tariff and non-tariff barriers which have been the target of US assault - and which may be eroded by agreement in Geneva - there lie other obstacles to market access which the negotiations of the past five years have failed not only to address, but even to recognise.

Here is a world of "structural impediments", says Mr Woolcock.

These are familiar to US manufacturers frustrated in their efforts to penetrate the Japanese market, but few people seem to realise that they also lie at the heart of trade problems with Europe.

This might count for little if the US could dictate to Europe the terms of world trade. But as Europe has moved towards a single market, it has become more powerful. It now accounts for 33 per cent of world trade.

At a fundamental level this changing balance of global trading power undermines the ability of the US to define the terms of world trade - as it has done reasonably successfully for 40 years. The debate over structural impediments is becoming a competition among three rival spheres of global trade influence.

Europe, as much as Japan, is beginning to present a systemic challenge to the US, and it is by no means clear that the US system is the superior one.

Mr Woolcock traces "the ebbing tide of tariff protection [which] revealed first the reefs

of non-tariff barriers, then the rocks of regulatory barriers, and finally the diverse contours of the bedrock of structural impediments to market access".

He argues that the core principles of the General Agreement on Tariffs and Trade "are no longer seen as adequate" for liberalising world trade.

By examining divergent attitudes in the US and the European Community to four difficult areas of trade - financial services, foreign investment, public procurement and technical standards - he pinpoints differences that go to the core of these regions' regulatory structure.

They could not be resolved without root-and-branch changes that in some cases will contradict fundamental government beliefs.

Market interpenetration and interdependence are now so great that issues are becoming impossible to ignore. In 1990,

\*STEPHEN WOOLCOCK: *Market Access Issues in EC-US Relations: 'Trading Partners or Trading Blocs?'* Chatham House Papers, Royal Institute of International Affairs, London.

The EC received 23 per cent of US exports; the US took 18 per cent of EC exports.

Mr Woolcock argues that such figures also debunk the US political rhetoric that suggests that the world is breaking into trading blocs.

The fact is, however, that the US system, more dependent on statutory protection, and less on structural or regulatory obstacles, is levered open more quickly as a result of the kind of multilateral reforms achieved through successive Gatt trade negotiating rounds.

Mr Woolcock concludes: Whatever the outcome of the Uruguay Round, there will be a need to continue to work on agreed definitions if each player is not to determine unilaterally what equivalent competitive access is, and what should be done if it is not provided by a trading partner.

David Dodwell

# Emirates airline to buy Boeing

By Daniel Green

EMIRATES, the United Arab Emirates state airline, yesterday ended months of speculation over its planned expansion by signing a letter of intent to spend up to \$2bn (£1.1bn) on US-built Boeing 777 aircraft.

The decision comes at the end of nearly two years of evaluating the European Airbus A330 and A340 and the US-made McDonnell-Douglas MD-11 as well as the Boeing.

The order is a blow to Airbus Industrie, the European consortium. The company had high hopes for a sale because Emirates operates a fleet of six Airbus A300/A310 wide-bodied aircraft and is due to take delivery of seven more in the next 18 months.

Seven Boeings are on firm order with an option for another seven. Deliveries are due to begin in 1993, with options to run from 1993.

The choice of engine to be fitted will be made within days, the airline said.

# Mercosul plan for arbitration

MERCOSUL, the four-member South American Common Market, is to create an arbitration tribunal whose decisions will be binding on member countries, John Barham reports from Buenos Aires.

The presidents and foreign and economic ministers of Argentina, Brazil, Paraguay and Uruguay met in Brasilia on Tuesday, their first encounter since signing in March the Treaty of Asunción that created Mercosul.

Mr Félix Peña an Argentine negotiator, said yesterday the summit gave integration a vital political backing at a time when growing economic disparity in Brazil cast doubts on the creation of a free trade zone by January 1993.

The tribunal will operate on an ad hoc basis to settle disputes that governments have been unable to settle bilaterally. Brazil's three partners are unhappy over covert subsidies.

# EC stance discriminates US issues challenge to among developing nations open telecom markets

By William Dullforce

THE European Community said yesterday that, in implementing the results of the Uruguay Round trade talks, it would no longer recognise Hong Kong, Singapore and South Korea as developing countries.

Brussels' move against these Newly Industrialised Countries (NICs) came amid last-minute activity by delegations to influence the terms of the draft agreements that Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (Gatt), will table on Friday.

Earlier, a group of 30 Latin American, Asian, African and European countries had aroused the ire of EC negotiators by demanding that a proposal on "quota modulation" be deleted from the text of an agreement on safeguards - the restrictions on imports which governments can impose when domestic producers are hit by a surge of imports.

The EC has been trying to maintain the right to apply restrictions selectively against offending traders instead of imposing them on all exporters without discrimination as required by Gatt rules. "Quota modulation" is a euphemism for a provision in the new safe-

guards agreement that would allow governments to treat some suppliers more generously than others.

Exporting countries say this provision would allow the EC to cut the import quotas of selected suppliers by up to 30 per cent during the 10-year period envisaged in a Uruguay Round agreement for phasing out the Multi-Fibre Arrangement which governs trade in textiles and clothing.

Hong Kong, Singapore and South Korea signed the note calling for the deletion of the "quota modulation" clause. Other signatories were Japan and Switzerland.

EC officials said the EC Commission could not give up entirely the ability to take selective safeguard action on which its industrialists were insisting at the same time as it faced a confrontation with Community farmers because of the concessions it would have to make on agriculture.

However, after excluding the three NICs, the EC would be able to take greater care of developing countries' interests when applying safeguard, anti-dumping or countervailing measures against heavily subsidised imports.

By William Dullforce

THE US yesterday challenged Europe, Japan and other countries with big economies to open their telecommunications markets to foreign competition within the next four years.

In an important move aimed at breaking the impasse over telecommunications in the Uruguay Round trade talks, Washington changed its previous refusal to extend Gatt's most-favoured-nation (MFN) rule to international and domestic long-distance telecommunications services.

But the US made its offer conditional on other countries' meeting a list of liberalisation commitments within three years of the entry into force of a new General Agreement on Trade in Services (Gatt), or by January 1996 at the latest.

Under the MFN rule a country must extend trade benefits granted to another country to all Gatt members without discrimination. The US has resisted other countries' demand that MFN be applied to all services because AT&T and other big operators complained this would mean locking in the present high degree of openness of US telecommunications without assuring

them of access to the EC and other markets.

Other countries could maintain their present post, telephone and telegraph monopolies and avoid the obligation to negotiate access for foreign competitors under Gatt without breaking the MFN rule.

Now the US has declared its readiness to accept the basic MFN principle. It would apply a derogation for basic long-distance telephone services but only until other countries with "major telecommunications markets" had undertaken:

- not to limit the number of competitors allowed to participate in basic services;
- to allow foreigners to provide basic long-distance services by building their own networks and through the sale of services on existing networks;
- to permit foreign investment in basic services;
- to offer new providers non-discriminatory and cost-based access to basic telecommunications;
- to establish fair and transparent regulatory procedures administered by an independent institution.

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Notice is hereby given pursuant to Condition 8 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 28th November 1991, as a result of a free distribution of shares by the company Compagnie Generale des Eaux. The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of four components being: 1.1 share of Compagnie Generale des Eaux (in lieu of 1 share), 8 shares of Hachette, 4 shares of Havas, 4 shares of Lyonnaise des Eaux-Dumez (unchanged)(1).

The exercise of twenty-five warrants will entitle a warrantholder to purchase the new basket of shares hereabove described upon payment of the Denominated Amount of FRF 408.32 per warrant (unchanged).

(1) No adjustment was necessary following the merger last year between Lyonnaise des Eaux and Dumez; the new company is called "Lyonnaise des Eaux-Dumez".

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## UK NEWS

## EUROPEAN DEBATE

## Party leaders clash in row over Maastricht

By Philip Stephens, Political Editor

A STRIDENT attack by Mr. Neil Kinnock, the Labour leader, on the prime minister's handling of the Maastricht summit last night provoked a furious row at Westminster as the opposition party returned to the political offensive.

In an unusually confident speech to the House of Commons, which prompted an extraordinary series of interventions from the prime minister and Cabinet colleagues, Mr. Kinnock accused the government of turning Britain into a "downmarket economy on the fringe of Europe".

Government ministers repeatedly accused the Labour leader of not understanding the treaties agreed at the summit, but the judgment at Westminster was that Mr. Kinnock had emerged a narrow winner from the increasingly bitter exchanges.

His attack came after Mr. John Major had declared at the start of a two-day Commons debate on the outcome of the summit that the deal he had negotiated would give Britain a competitive advantage over its 11 European Community partners.

The prime minister said that to have accepted the deal with which he was originally presented would have risked a return to the "corporatism" of the 1960s and 1970s, the imposition of laws which neither employees or employers wanted.

Mr. Kinnock's onslaught focused on the optional "opt-out" won by Mr. Major from plans for a single European currency and on his rejection

of EC-wide standards for working conditions.

As both government and opposition prepared for a brief Christmas respite in their general election campaigning, it provided a graphic preview of what promises to be the most bitter political struggle since 1979.

With both sides swapping insults, Mr. Kinnock said that the "opt-outs" from economic and monetary union and from the social chapter of the treaties were the "damaged" paid to secure Mrs. Margaret Thatcher's support.

After a week in which Mr. Major has basked in the applause of his own party for his performance at Maastricht - and has effectively isolated the handful of Conservative Euro-sceptics who opposed any deal - Mr. Kinnock made clear that his rejection of the social chapter would be an key element in Labour's election campaign.

He said that the government was insisting that the British economy depended on resisting decent minimum conditions and employment rights for workers.

He added that by not committing Britain to a single currency the government had severely damaged the future of London's financial markets.

Mr. Major, however, stuck firmly to his claim that the social chapter attached by the 11 as a protocol to the treaty would have restored the powers of trades unions and destroyed jobs by imposing damaging costs on British industry.

## Industrial investment predicted to increase

By Rachel Johnson, Economics Staff

MANUFACTURERS' investment plans, which stagnated between 1989 and 1990 and fell sharply this year, are surprisingly bullish about next year and 1993, a government survey revealed yesterday.

The autumn survey by the Central Statistical Office (CSO) on manufacturing industries showed that the volume of spending next year is expected to rise by 2 per cent compared with this year and by "quite a lot more" in 1993 compared with 1992.

This will encourage the Treasury at a time when its forecasts for consumer expenditure - a year-on-year rise of 2½ per cent in 1992 - have come under fire for being optimistic.

As companies continue to work below capacity, a fall of up to 20 per cent in spending volumes is expected this year - even though the government has projected that output will rise by 7½ per cent between the first and second halves of 1991.

The rise next year - to be led by higher spending in the chemicals and process industries - compares positively with most previous projections. The National Institute of Economic and Social Research, for example, predicted in November that manufacturers' spending would "fall by 8 per cent or so in 1992".

The CSO result is also more optimistic than the latest projection by the Confederation of British Industry. The CBI survey expects spending volumes to rise to a projected £10.5bn in 1992, after £10.3bn in 1991 (fourth quarter projection) and £12.1bn in 1993.

agreed that member states would have to end unequal retirement ages in state pension schemes as well.

In its document, the government said that lowering men's retirement age to 60 would cost it at least £2.5bn per year. Because the national insurance payments of current workers are used to pay the benefits of pensioners, this could require substantial increases in contributions.

It also said that raising the retirement age for women to 65 would save government at least £2bn per year, while a mutual age of 63 would provide long term savings to the government of roughly £500m per year. The paper suggests that equalisation should not begin for 10 years and not be completed for a further 10 years - a pace likely to be viewed as too slow by the occupational pensions industry.

Government pension expenditure in the 1991-92 fiscal year is expected to be £26bn. Occupational pension payments are expected to total £15bn for the same period, according to Mercer Fraser and Co, pensions consultants and actuaries. The government actuary has projected a significant increase in the number of people over state pension age from 10.8m in 1990 to 12.5m in 2020 and a peak of 14.6m in 2034.

## Kvaerner keeps Scottish shipyard afloat

James Buxton on the transformation of the Govan yard by its Norwegian owners

KVAERNER Govan's success in winning orders worth more than £200m for four chemical carriers sets the seal on a remarkable transformation wrought on the Clyde by the yard's Norwegian owners.

Kvaerner, which took over the yard from British Shipbuilders in 1988, has converted it from making normal cargo ships to producing specialised gas and chemical carriers, and raised output by 40 per cent.

Yet even now, despite an investment of £30m in the Glasgow yard, Govan's survival is still dependent on the 15 per cent subsidy which the government is authorised by

the EC to make on shipbuilding contracts placed with designated yards.

Furthermore, any profits which Kvaerner makes on its contracts are subject to claw-back by the Treasury. "This yard is guaranteed not to make a profit," Mr. Steinar Draegebo, Kvaerner Govan's managing director, said recently. Its owners will have to be content with break-even on shipbuilding until the current order book is completed in 1995.

Kvaerner bought the yard for £7m because building ships in Norway was too expensive, and Britain, being in the EC, offered subsidies - then running at 25 per cent. Kvaerner

attracted new orders: it is now working on the last two of four liquefied petroleum gas tankers, three of which are for a Kvaerner subsidiary and one for another Norwegian owner.

Yet, as Mr. Draegebo has said, "The yard was hopelessly unproductive when Kvaerner took over. The first gas tanker we built took twice as many man-hours as it would have taken in a Scandinavian yard." Kvaerner executives also admit they have faced problems in persuading the Govan workforce not always to do jobs to the most elaborate standards.

To improve the workforce's productivity Kvaerner has gradually whittled away

restrictive practices and trade demarcations. Last year the number of shop stewards was reduced from 70 to 20.

In May this year management won a vital confrontation with the workforce. Mr. Draegebo sacked all 1,600 manual workers after they voted narrowly to go on strike over a 21-month pay agreement incorporating new shift patterns.

The men were re-engaged and not only accepted the management's terms but agreed to the abolition of the traditional nightshift, one of Kvaerner's long sought aims.

In early 1990, disappointed with continuing losses at Govan, Kvaerner embarked on

a new 51m phase of investment, knocking down a dozen workshops and office buildings and erecting a large tank assembly shop. This enables tanks and 1,500 tonne hull sections to be assembled under cover and transforms the way the yard operates.

Kvaerner now claims that thanks to these measures the yard's throughput has increased by almost 50 per cent, and productivity has gone up by 40 per cent since 1988. The company aims to have doubled the output of the yard by 1993. It has achieved the backlog of orders extending to 1995 which Mr. Draegebo has always said he wanted.

## Airline pulls out of City airport

By Daniel Green

CONFIDENCE in London City Airport, once destined to be the capital's business gateway to Europe, was shaken yesterday by the withdrawal of British Midland Airways.

The decision by the airline to end its flights to Brussels renewed concerns over the financial health of John Mowlem, the UK construction company which owns 90 per cent of the airport. Shares in Mowlem closed down 15 per cent at 134p. The company has spent more than £40m on the loss-making airport, built in the former docklands of east London.

British Midland's move also dents hopes arising from the government's decision three months ago to allow the runway to be extended for jet aircraft. Only short range turbo-prop aircraft are allowed to use the airport now. "Jets should

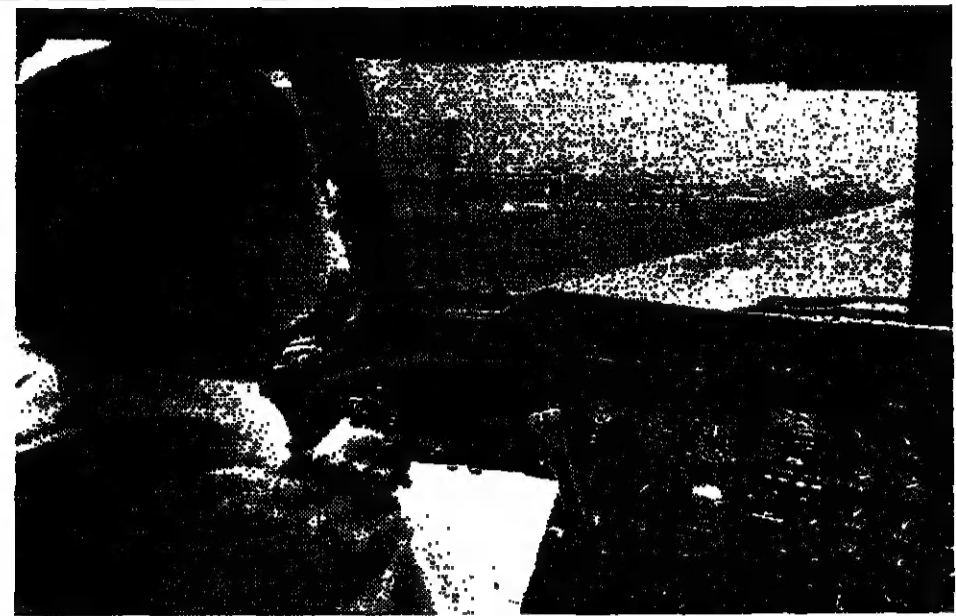
be able to land from this weekend," said Mowlem. Scheduled jet services to Switzerland are due to start in April.

British Midland's withdrawal was not wholly unexpected and it said it wanted to concentrate on establishing its Heathrow to Brussels route, due to start next Spring.

"We have been in the City Airport for nearly four years and have lost £12m to £15m there," said Mr. Austin Reid, British Midland's managing director yesterday.

In October, Salama, the Belgian carrier, ended its joint marketing venture on flights to Brussels with British Midland. It joined forces with Brymon Airways, 40 per cent owned by British Airways. Since then both Brymon and British Midland have each operated four flights a day to Brussels.

Mr. William Charnock, the



Hard landing: British Midland says it has lost £12m-£15m at the City Airport (above) airport's director, acknowledged that there would be at least a short term reduction in the number of passengers. City analysts say the airport will lose £1m this year and £2m next. Industry executives were also cautious. Brymon, now one of only two carriers at the City Airport, said it wanted to see more airlines there, rather than fewer. The last British Midland flight will land on December 28.

## UK PENSIONS

## Retirement equalisation age for both sexes proposed at 63

By Norma Cohen, Investments Correspondent

THE GOVERNMENT yesterday suggested that retirement for men and women at the same age of 63 is the best solution to the equalisation of state pension ages. At present, the pension is paid at the age of 60 for women and 65 for men.

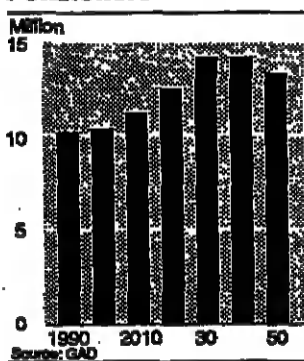
It released a consultative document which says that the government has an open mind on which option is best. But its list of drawbacks to a flexible scheme of a "decade of retirement", which would allow men and women to choose to retire at any age between 60 and 70, indicates that it is inclined to go against this.

The government's stance is likely to disappoint the occupational pensions industry which largely favours that option.

Flexible retirement ages are very much the way occupational schemes are going and there will be much disappointment if the government decides against it," said Mr. Roy Brimblecombe, partner at actuaries Clay and Partners and chairman of the pensions committee of the Institute of Actuaries.

Many individuals in occupational schemes may already retire before or after statutory retirement age provided they have the consent of their employer. Although occupational schemes are not

## Pensioners



required to do so, they will have to adjust their retirement ages to match those of government as a practical matter.

"It's only after the government makes up its mind that companies can set their rules," said Mr. John Cunliffe, partner at McKenna and Co and a specialist in pensions law.

The paper, prepared by the Department of Social Security, follows the landmark decision by the European Court on May 17, 1990 in which the court ruled that employers could not pay men and women differently and that pension is part of pay.

While the judgment only applied to private employers, the European Community

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## Government seeks aid for home-buyers facing repossessions

**By David Barchard, Ivo Dawney and Richard Lapper**

Evidence of the mounting concern in the government over the evictions issue came

The only commitment the government has given is that it will change the law enabling income support for mortgage

properties as part of the rescue schemes for distressed borrowers.  
Analysis, Page 16

**By Charles Leadbeater**

vice almost two years later than was originally planned. BR will not be able to operate as full a service as it wants.

**By David White, Defence Correspondent**

**Main UK contractors are British Aerospace as a partner**

## Delay hampers

Ford is to reduce sharply production of Transit vans at its plant in south England in January because of a continuing slump in the UK commercial vehicle market and deterioration of some key continental markets. The plant at Southampton, which employs 2,900, will produce vans on only three days a week during most of January. In total, 13 production days will be eliminated.

There were 75 instances of potential failure to meet EC requirements for water purity in England during 1990, according to the Department of the Environment. But it denied an allegation by Friends of the Earth (FoE) that there had been 400 breaches of the EC pollution standards at over 300 locations in England and Wales during that year. FoE has lodged a formal complaint against the government. But the department claimed 91 per cent of UK rivers met required standards.

The opposition Labour party's national executive has agreed to make drastic economies averaging £1.5m annually for four years after the coming election to reduce a growing overdraft. In return, the Co-operative Society bank has allowed the party to increase its current overdraft from £1.9m to £2.6m, thereby availing the need to lay off 50 staff drafted in for the election.

Plans for a wide-ranging review of innovation policy have been drawn up by the Department of Trade and Industry's recently established innovation unit. The unit, which Mr Peter Lilley, the trade and industry secretary set up in October, will be partly staffed by five senior businessmen who have been seconded for up to two years.

More than half a million more women are unemployed in the UK than government figures suggest, according to an analysis based on the International Labour Organisation (ILO) definition of unemployment.

forecast to be 9.5 per cent lower than in 1990, and another lean year is expected in 1992, although the rate of decline could be about half that of the previous year.

**British Airways cancelled 23 of its 182 short-haul scheduled flights from Heathrow yesterday as some cabin crew members attended a two-hour meet-**

UK professional theatre generated a box office income in 1990 of at least £24m, according to the latest edition of the Cultural Trends survey by the Policy Studies Institute (PSI). According to PSI, about 25m people visited the theatre last year. Cultural Trends draws attention to the importance of musicals in the fortunes of the industry. In 1987 musicals such as *Phantom of the Opera*, performed at Her Majesty's theatre above, accounted for 16 per cent of performances. By 1990 this had risen to 27 per cent, attracting 40 per cent of all attendees.

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## BUSINESS LAW

## Lessons from across the Channel

By A.H. Hermann

A RECENT series of lectures arranged by the Centre for Commercial Law Studies at Queen Mary and Westfield College, London University, was entitled "Learning from Europe". The lectures were delivered by prominent continental lawyers, and the lively discussions which followed were chaired, among others, by the law lord, Lord Goff, Lord Justice Rix, and Mr Justice Steyn, the head of the Commercial Court.

### The need to reach a compromise can lead to obscurity and inconsistency which so often appears in the judgments of the European Court of Justice

They all agreed that both systems, the English and the continental, could gain from a more intensive exchange of experiences; and that while there are many things to be learned from the legal systems of continental Europe, there are also things which one should not try to transplant to the UK.

The continental courts can learn much from the English and Scottish oral proceedings, both in testing evidence and in pleading.

In spite of the recent efforts, particularly by Lord Donaldson, Master of the Rolls, to rationalise the procedure of the Supreme Court, the gulf between English and continental civil procedure remains very great.

The English civil procedure did not compare well, particularly the UK method of restraining the flood of litigation resulting from expansion of business, and social change—that is, by making it very expensive.

It is a truism nowadays that no one, except those eligible for legal aid or those who are very, very rich, can dare to approach the High Court. If the amount in dispute is £1,000 or more—the limit of the small claims court—it is probably counterproductive to attempt any form of litigation, even in the lower county courts.

There is something to be learned from the German civil procedure, which provides the lawyers with a premium if they achieve a settlement, and which obliges the judge to engage in conciliation before

the trial has gathered an inertia of its own.

The Dutch system, where simpler cases can be dealt with by the presiding judge without a full trial, also has much to commend it. The dissatisfied party can insist on a full trial by a bench of three judges, but in most cases they do not, and the preliminary decision becomes final.

One common complaint of Continental lawyers is that English judgments are frequently too long, full of unnecessary detail. Judgments of the Court of Appeal and of the House of Lords are said to be confusing, because several judges sitting on the bench may come to different conclusions, or reach the same conclusions for different reasons.

For some time now, this complaint has been less justified, as the Court of Appeal

causes. First, the absence of codified law, obscure drafting of statutes, and disunity of general principles of law, obliges the court to consider a great number of possible precedents; and second, the lawyers appearing in the court are paid by the hour and make the most of it.

Nevertheless, one could and should strive for greater brevity, though not to the extreme found in France, where judgments are often so excessively abstract that one has difficulty ascertaining what they are really about.

The European Court has succeeded over the past two years in producing relatively short judgments, but only by not repeating the facts and pleadings contained in the report for the oral hearing prepared by one of the judges. Moreover, a proper analysis of the law can only be found in the Opinion of the Advocate General. To get all the facts and opinion, one therefore has to read all three reports. As a rule, these total more than an English judgment would.

By contrast with civil procedure, the internationalisation of business and the similarity of needs of citizens in advanced industrial societies bring the legal systems of the UK and the continent much closer together. This is particularly true of the results achieved in similar disputes, though the method and reasoning by which such uniform results are obtained often differ widely.

Sometimes the difference is in name only. Thus English courts, when dealing with issues of public and administrative law, are very shy of using the principles of proportionality, legitimate expectations and good faith, but they do the same by insisting that the administrative decision must be "reasonable", and must not punish a citizen who has done no wrong.

Though an English court would reject any suggestion that it should interpret statutes, not literally, but according to their purpose, they do so sometimes by implying exceptions to the provisions of public policy, when a literal application of the statute would endanger life, or lead to other serious consequences obviously not intended by the legislators.

Of particular interest was the comparison, provided in the London University lectures, between the English and German treatment of contracts for the benefit of third parties, and of damage suffered by third persons from actions or omissions relating to a contract to which they are not a party.

While the German law recognises that a person who is not party to a contract can benefit under it, and provides the means for such a beneficiary to enforce his rights, the English law is still bound by the obsolete notions of privity of contract and of valuable consideration without which no contract can be concluded.

The discussion of this hot issue soon revealed that the survival of these notions in English law is only made possible by the great number of statutory exceptions, particularly in the field of banking, insurance and pension law.

In the topical cases, when an investor suffers by a sub-contractor's failure to perform his contractual obligations towards the contractor, or when someone buying a business relies on untrue accounts provided by a negligent auditor to the target company, the German law provides a contractual remedy: the third party can make the sub-contractor or the accountant liable in dam-

ages for the economic loss resulting from the bad performance of his obligations.

English law achieves nearly the same result by finding the wrongdoers liable for damages, not in contract law but under tort. However, the contractual approach has an important advantage over the tort action: it enables a disclaimer of liability contained in the contract to survive as a defence against the third party—and it will also help the defendant by preserving the time limitation attaching to the contract.

These are only examples of the numerous lessons one can derive from the comparative study of the English common law and the continental civil law systems. But if a general lesson can be derived from the lectures, it is that the development of civil and commercial law by means of judicial decisions is extremely slow and costly to the parties.

The blame for this falls on the UK government and parliament who, even when not obsessed by the pre-election games, have little taste and time for legislation which is not controversial, and therefore without party political benefit.

The author is D.J. Freeman, Senior Research Fellow in International Trade Law at Queen Mary and Westfield College, University of London.

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## Commercial Additional Services Advertisement of Licences

The Independent Television Commission proposes to grant licences for Commercial Additional Services (in accordance with Section 49 (1) of the Broadcasting Act 1990) to provide services using spare capacity (VBI lines) within the signals carrying the main television broadcasting services on Channels 3 and 4, including S4C in Wales, from 1 January 1993. The licences are for the provision of services throughout the United Kingdom, the Isle of Man and Channel Islands on the basis of subscription or closed user groups.

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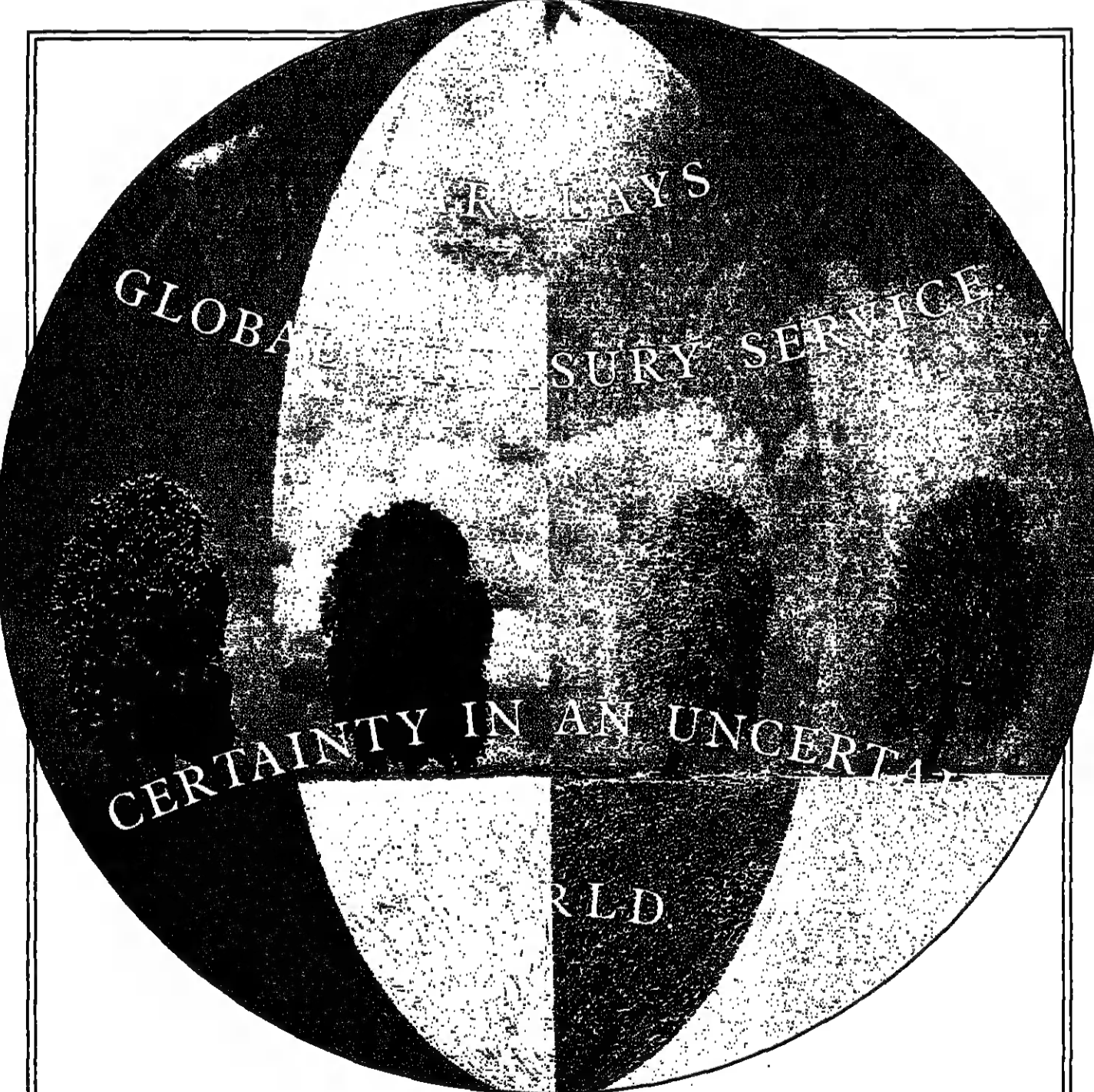
Each licence will be for a term of 10 years and will be awarded by competitive tender in accordance with the terms of the Broadcasting Act.

The ITC accordingly invites applications for one or both licences. Copies of the *Invitation to Apply for Commercial Additional Services Licences*, and of the draft licence may be obtained on written request from the Secretary, Independent Television Commission, 70 Brompton Road, London SW3 1EY. A number of other relevant documents are listed in the *Invitation to Apply*. These can be obtained from the ITC's Information Office at the same address.

Applications, addressed to the Secretary of the Commission, giving the information in the form specified in the *Invitation to Apply*, together with the application fee, should reach the ITC at the above address no later than noon on 13 February 1992.

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NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 9th December 1991 confirming the reduction of the capital of the above named Company from £200,000,000 to £248,785,267 and the Minutes approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above mentioned Act were registered by the Registrar of Companies on 10th December 1991.

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Financial Data	1988	1989	1990
Sales	355	424	425
Gross profits	129	16	111
Net pre-tax profits	66	80	25
Total assets	413	485	522

Sale procedure

- Initially, interested parties may obtain further information from the company itself or from ETBA S.A.
- At the same time, they can receive a "specimen copy" of the required format for offers.
- Interested parties will subsequently be called upon to submit binding offers before 20-01-92. The said offers must fulfil the following terms and conditions:
  - In addition to the offer price, the terms of payment must be clearly and explicitly set out, while the wording of the terms pertaining to the offer must be precise and unambiguous.
  - The price to be submitted following the detailed briefing of investors by ETBA will correspond to the value of shares on the day of submission of offers.
  - Offers must be accompanied by the letter of guarantee of a recognised bank, valid for 3 months and for an amount equal to 10% of the offer price.
  - Offers must be produced together with all the above supporting documents in a sealed envelope at the offices of ETBA S.A. at 13:00 on 20 January 1992.

Any offer received after the above date shall be considered overdue and will not be accepted. Similarly, any modification to the terms of an offer already submitted will not be accepted after the above date.

The binding offers will be opened in the presence of investors on the above date (20-01-92) and countersigned by a committee formed for this purpose.

The offers will subsequently be examined and assessed by a competent committee of ETBA which will take the final decision.

ETBA, as a shareholder, reserves the right not to choose any of the offers or to request improved offers or clarifications and also to conduct further negotiations with those parties which submit the best offers.

Furthermore, ETBA has the right to change the sale procedure, in the event that this is considered to be in the best interests of the shareholder or the company.

Interested parties may obtain a Prospectus as well as any other information on the sale procedure and time schedule by contacting:  
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## MANAGEMENT: Marketing and Advertising

Who is Isabelle O'Lacy? This attractive young woman smiles out of television commercials across Europe, and her face is all over supermarket shelves on products bearing her name. She is the one of the marketing breakthroughs of the year, the woman every continental housewife is meant to want to be.

Yet mystery surrounds her identity. She exists: she answers customers' letters and occasionally makes lightning guest visits to stores. She even owns shares in a company named after her. Yet Isabelle O'Lacy is not her real name. The reason given is that she is a private person, and wants to stay that way.

This Greta Garbo of the supermarket aisles is the brainchild of Fred Lachotzki, vice chairman of Asko Deutsche Kaufhaus. She is also the solution to a problem facing the German retail chain.

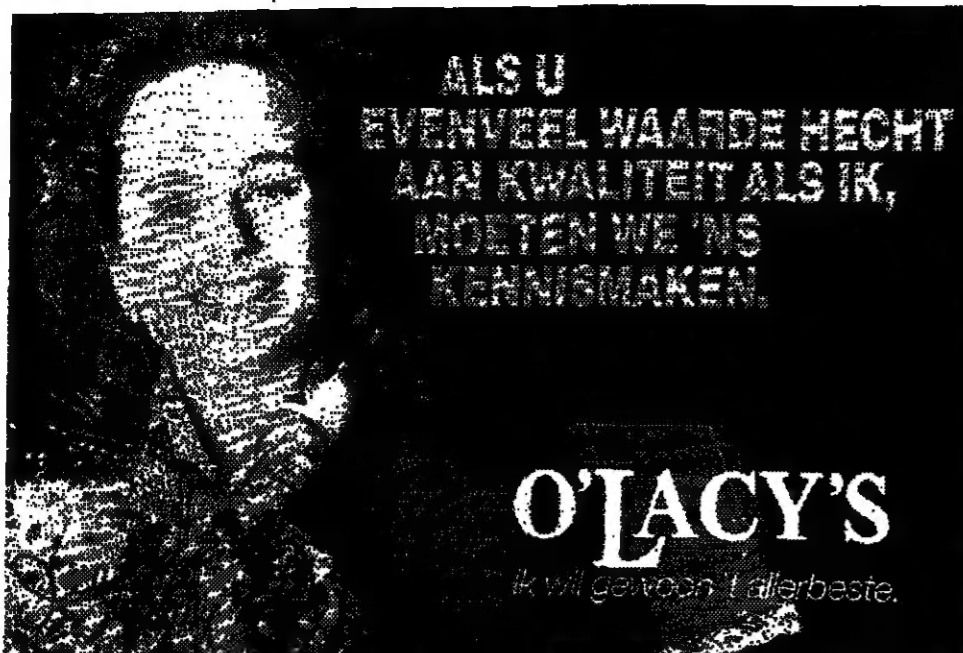
Three years ago, Lachotzki recognised that Asko was locked in an unequal struggle with its biggest suppliers, whose powerful international brands and production scale gave them muscle which few retailers could match.

None of the obvious solutions looked attractive. One was for Asko to introduce more products under its own label, which theoretically offered higher margins. In practice, however, continental supermarkets have been conspicuously less successful than British retailers in making own-label products pay.

The Dutch-born Lachotzki was equally sceptical of attempts by European retailers

# Phantom of the supermarket shelf

Guy de Jonquières explains how a mystery became one of the promotional breakthroughs of the year



The face is familiar throughout continental Europe. But who is she?

to improve their bargaining power by banding together to negotiate bulk purchases from suppliers. He judged - correctly, as it turned out - that such plans would prove hard to put into practice.

Instead, he decided to turn the buying consortium idea on its head. Cross-border collaboration, he reasoned, stood a better chance of succeeding if retailers used it to fatten mar-

gins by achieving premium prices for higher quality products, backed by sophisticated advertising.

The upshot is O'Lacy's, a unique attempt to create a European retail brand from scratch. Barely 18 months since it was launched, it has spread to more than 500 food and household products in stores in Germany, the Netherlands and Sweden.

Though Lachotzki will not disclose sales, he says they exceed those of many medium-sized food manufacturers. Since Asko introduced O'Lacy's products, its gross margins in the categories concerned have increased by a percentage point.

Furthermore, Asko has found that three quarters of its customers now recognise the O'Lacy's name. Those who buy

O'Lacy's products also spend twice as much per supermarket visit as those who do not - suggesting the brand is attracting an up-market following.

Central to O'Lacy's success is its personalised brand format. Lachotzki says the name Isabelle O'Lacy was chosen because it sounded suitably international and was found by market research to suggest quality and good value.

The brand is owned and managed by a private Luxembourg company, in which the "real" Isabelle has a small stake and Asko and other participating retailers have shares. So far, they comprise three Dutch regional supermarket chains and more than 100 Swedish independent grocers.

At Lachotzki's insistence, no retailer may control more than 5 per cent of the voting rights. "At first, I thought Asko should own a majority of the O'Lacy's company, but I quickly realised that the brand would then not have an international image," he says.

Unsubscribed shares have been placed in a trust, to be issued to future participants.

The company levies a charge on participating retailers, equal to 2 per cent of their annual sales of O'Lacy's products. As well as supporting a staff of 20 people, the money finances production of television commercials, at a cost of £1m this year, and the design



A unique attempt to create a European brand from scratch

of common point-of-sale displays.

The O'Lacy's company defines the broad specifications, pricing and basic package design of every product. The iron rule is that products should match the quality of branded category leaders in each country, sell for 15-20 per cent less and yield higher gross margins.

Manufacturing and packaging arrangements are left up to the retailers, though the O'Lacy's company regularly checks the quality of products. These are now made by more than 200 suppliers, including a German subsidiary of the Anglo-Dutch Unilever group.

O'Lacy's seeks to cope with differences in national consumer attitudes - and minimise development costs - by modelling its products and

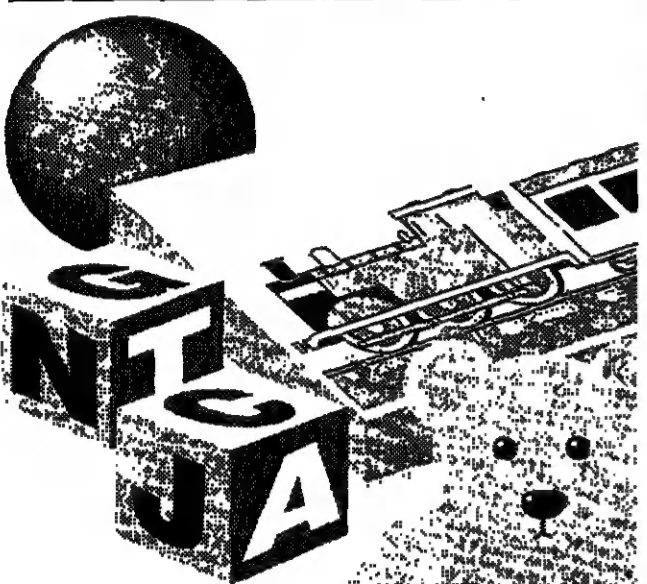
packaging closely on the brand leaders. In Germany, for instance, its coffee packages have a green label, just like Jacobs, the best-selling brand. But in the Netherlands, O'Lacy's uses a red label, like Douwe Egberts, the market leader.

Lachotzki says the brand leaders do not object to such tactics. Before Asko launched O'Lacy's in Germany, he explained its strategy to its 60 biggest branded suppliers. "I reminded them that increased competition always hurts the number three and four brands, not the market leaders," he says.

A much bigger challenge has been to ensure consistently satisfactory product quality. Extending a brand across many different products is a notoriously tricky business, because a single failure can undermine the entire range. O'Lacy's cheerfully admits to having had problems. One was a disposable nappy made of environmentally friendly paper, which became rigid when wet. The product was swiftly withdrawn and Isabelle apologised in writing to every dissatisfied customer. "It taught us that some products can take years to innovate and test-market," says Lachotzki.

Less serious mishaps were a line of high quality Swiss chocolates which "sawd" poorly because they were packaged too cheaply, and O'Lacy's detergents, which were continuously undercut in Germany by deep manufacturers' discounts on branded products.

Lachotzki hopes to extend the O'Lacy's family to retailers in other countries in Europe and eventually even to Asia.



As you settle down to a feast of television commercials bringing you red-acted reindeer carrying power drills, aftershave and dry sherry, spare a thought for this Christmas's less privileged - the Euro-bots who are barred from experiencing some advertising ploys, and the companies who want to sell to them.

Across Europe, advertising to children is either hand-strung - as advertisers see it - or regulated - as the governments concerned view it.

In Finland, Santa's homeland, child actors may not speak or sing the name of a product in commercials. When it comes to advertising sweets, they must not appear on screen at all; children munching sweets are also out of order in the Netherlands.

## TV commercials

# Not in front of the children

Gary Mead investigates curbs on selling goods to youngsters

In neighbouring Sweden no child may be depicted playing with "war toys", and advertisements may not show the price of toys.

On Swedish TV, all ads aimed at "gaining the attention" - rather a difficult concept to quantify perhaps - of children under the age of 12 are banned.

In Turkey, children can only watch TV commercials in the presence of an adult, strikingly like the Austrian regula-

tion which rules that children shown in TV ads must be accompanied by parents or a "competent authority figure", another definition which leaves much to the imagination. Continuing the "we know what is best for you" theme is Denmark, where no-one under the age of 30 is permitted to appear in toy advertisements, slightly later than the age both of consent and enfranchisement.

Scandinavia is obviously a

touchy area. In Norway, skateboards must include the following labelling: "do not use skateboards in areas with traffic. Skateboards are not suitable for children under the age of 12". Norwegian children are also missing out on any advertisement which might have tried to associate a product with people or characters from regular television series.

In France, anyone under 16 is banned from enunciating a product name in an advertise-

ment; they cannot wear the colours, logo, brandname or initials of any product; and they can only introduce a product in a commercial when "there exists a direct link between the product and child usage and when shown together with adults".

In Greece, advertising of all toys was banned from 1987 until earlier this year, that ban continues on television for all toy ads before 11pm. In Italy, commercial breaks are

prohibited in cartoon programmes "aimed" (a Gordian knot if ever there was one) at children.

If you think all that is tight regulation, consider the British market. One of many regulations states that "no product or service may be advertised, and no method of advertising may be used, which might result in harm to children (anyone aged 15 or under) physically, mentally or morally, and no method of advertising may be employed which takes advantage of the natural credulity and sense of loyalty of children".

Some of my best friends' children are already looking forward to watching a wall-to-wall diet of old Marx Brothers movies on Christmas TV, but no-one thinks to protect them from that. Merry Christmas.



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## CHARITIES

Thursday December 19 1991

Companies adopt a strategic approach; public hospitals chase private money PAGE 2

Funds law in flux; Mencap's paper victory; courses for staff; new hostels PAGE 11

## Tighter controls are on the way

Britain's voluntary bodies have an estimated turnover of £17bn a year, exceeding that of the nation's agriculture. They now await the biggest shakeup in charities law for 30 years. ALAN PIKE reports

BRITAIN'S VOLUNTARY sector has an estimated £17bn turnover and as such, Lord Ferrers, Home Office minister, said last month when introducing the biggest strengthening of charity law for 30 years, is bigger than agriculture.

The fact that the voluntary sector dwarfs many industries is one of the reasons why it is a frequent source of surprise to those whose image of charity is one of jumble sales, sponsored swims and the carol singers who will be rattling collecting tins in shopping centres this winter.

But while the sector's image is often based on the image of voluntary work, it is far from other areas of the economy, it has many similarities with conventional industries. In the present recessionary, competitive climate, it needs to be efficient, cost-effective and to deliver value for money.

Both the voluntary sector and the government hope that the long-awaited charity Bill, which will be introduced in the House of Commons in the next few weeks, will lead to increased efficiency and, by demonstrating that charities are well run and regulated, raise the confidence and generosity of potential donors.

The Bill's main aims include: strengthening the powers of the Charity Commission to obtain information about individual charities and deal with abuse of funds; requiring the registration of charities has been computerised, armed with the technology to monitor charities more stringently. When the Bill becomes law they will have stronger legal powers as well as will, for example, be able to appoint receivers and managers for charities. Contrary to public perception, the commission has until now had a largely advisory role.

new law will make it into a far more powerful regulatory body.

Reform of the accounting requirements on charities, introducing broadly similar arrangements to those applying to companies. Charities will have to submit their accounts to the commissioners in a specified form, and persistent failure to do so will become an offence.

Clarity and regulate the responsibilities of charity trustees. Individuals convicted of offences of dishonesty, undischarged bankrupts and those disqualified from company directorship will be barred from holding office in charities. The government wants to recognise that they are not just fulfilling a symbolic "name-on-the-note" role but must accept responsibility for the funds in their charge. The National Council for Voluntary Organisations and Charity Commission are looking at ways of providing trustee training to ensure that they can fulfil their responsibilities.

Control fund-raising, particularly the sale of commercial goods. This follows highly-publicised examples of commercial fund-raising getting richer than the charities they have represented. It will be unlawful for professional fund-raisers to raise money without a charity's agreement, and the Home Office will be able to set minimum standards for agreement.

The government's decision to introduce the Bill has been well-received in the voluntary sector, where there is recognition that abuse by one charity can dampen the public's willingness to support any charity. There has, however, been a

hurry of amendments since the Bill was tabled in the House of Lords last month.

Whichever party wins next year's general election, recent moves towards recasting the voluntary sector's relationship with government departments, local government, health authorities and other public bodies are likely to continue on broadly similar lines. This will involve shifting from grant-funding to a more formal system based on contracts to deliver specified services.

Contract-funding offers some advantages to charities - most notably guaranteed income - but it also has the potential to undermine the voluntary sector's independence. Many smaller voluntary organisations in London and elsewhere have been forced to close their doors because of cuts in local authority financial support. There are fears that this trend will worsen, with the loss of much innovative local voluntary activity, as public authorities reduce their support of the voluntary sector.

Voluntary bodies are at the heart of any charity's quest for independence. The more money it can raise for itself, the more confidently it can negotiate with the public sector.

Although some of the biggest charities have succeeded in maintaining or improving their financial position this year in spite of the recession, information published by the Charities Aid Foundation last month suggests that public support for charity - which fell from an average £1.97 per month to £1.88 between 1988-89 and 1989-90 - remains on a plateau.

Charity managers argue over the precise interpretation of the figures but one central fact is beyond doubt. Financial support for charity remains a relatively low priority in most British households.



But for charity remains a relatively low priority in most British households.

Tackling this will be one of the sector's top priorities in the coming year, which is likely to see the rest of the country's first generic advertising campaign selling the general public on the benefits of charity. The campaign is growing for itself attempts to present tax-advantageous means of supporting charity, like payroll giving and Gift Aid, in more imaginative ways. The campaign is to be launched in the next few weeks.

Mr John Major, prime minister, told the National Aid Foundation conference last month that he was committed to making the development of the European voluntary sector one of the priorities for Britain's EC presidency next year. "Charities are not the stitching plaster on the welfare state," he said. "The activities of volunteers are part of the fabric of our society together."

As the president of the prime minister at the conference demonstrated, Britain's charities are moving closer to the centre of the political stage - perhaps at least creeping closer to becoming the fully-fledged

third force, alongside the public and private sectors, that many voluntary sector leaders want to be.

There is recognition that to achieve this status the sector must, as well as improving its efficiency, develop ways of measuring it. While there is no shortage of information about how much money individual charities receive much less is known about how effectively it is spent.

And while Mr Major may not regard charities as the sticking plaster on the welfare state, one of the questions he has asked politicians to have in mind is where the voluntary sector could be added to it. Surveys continue to show strong public support for the view that the state, rather than charity, should be the provider of welfare services.

Legally and managerially, the public and private sectors are still meeting in happen. The debate about the precise boundaries of the state, however, is still waiting to happen.

## VOLUNTEERS IN THE UK

## The spirit strengthens

THE VOLUNTARY worker is the special ingredient giving a charity a different flavour from that of other public or private sector organisations, ALAN PIKE.

Although the charities are becoming more businesslike in management style, with large full-time staffs run by chief executives, the work of the unpaid volunteer remains crucial.

This month the most comprehensive study of volunteering in many years contradicts suggestions that the British are becoming less inclined to do voluntary work - the proportion of the public engaged in some voluntary activity in the course of a year is 44 per cent, up from 41 per cent in 1981.

The survey, published by the Volunteer Centre UK, shows a steady increase in the number of volunteers, from 1.5 million in 1981 to 1.8 million in 1990. About half of all volunteers had organised or run events, while a quarter served in committees. An average 2.7 hours per week is spent on voluntary activity which suggests that the nation benefits from an extra 1.5 million hours of voluntary workers' time.

People aged 24-44 are most likely to do voluntary activities. There is a strong link between education and volunteering, with 72 per cent of people in managerial and professional positions saying they do voluntary work. This compares with 38 per cent in skilled manual occupations and 37 per cent in unskilled jobs.

Retired people are least likely to volunteer. The study also found a substantial untapped pool of expertise which could be of immense value to voluntary organisations, many of which lack the resources to employ accountants, designers, market-research staff and other special-

ists. Mr John Patten, Home Office minister, plans to use the survey findings to persuade employers to encourage staff approaching retirement to consider voluntary work. He will ask the Confederation of British Industry and the Institution of Directors to establish a joint task-force to seek ways of including information about volunteering in pre-retirement courses.

Why do people do voluntary work? According to the survey half begin by coming forward and offering their services, while a similar proportion are involved when asked to help. About 10 per cent join organisations connected with a personal or family need or interest.

Many people are motivated by altruistic motives for volunteering, with 44 per cent saying that they want to improve society or help people. The main benefits the volunteers, according to the survey, are the basic sense of enjoying the work and seeing the results. Other volunteers regard voluntary work as an opportunity to do something they are good at, while 10 per cent say it is a means of learning new skills and gaining qualifications.

There is a growing recognition in charities that volunteers are well-managed to maximise their contribution - something which was called for a particularly long time in the past. The survey suggests that the sector requires continuing attention. More than 80 per cent of volunteers felt their time could be better organised, while nearly a quarter said that their efforts were not always appreciated.

The first National Survey of Voluntary Activity, Volunteer Centre UK, 10 Lower King's Road, Herts MK1 2AB.

## THE UK'S TOP 10 FUNDRAISING CHARITIES 1990 (£000)

	Voluntary Income	Total Income	Administrative expenditure
National Trust	55,727	104,278	4,355
Royal National Lifeboat Institution	47,388	52,720	1,875
Oxfam	46,027	62,078	4,456
Imperial Cancer Research Fund	42,117	52,927	786
Cancer Research Campaign	40,284	49,276	772
British Army	38,885	70,207	3,772
Save the Children Fund	38,610	52,196	1,581
Red Cross	38,533	65,533	2,271
Help the Aged	24,508	28,253	378
Guide Dogs for the Blind Ass'n.	24,449	32,785	1,011

Source: Charities Aid Foundation

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BUSINESS IN the Community, the national organisation which promotes a range of industry-community initiatives, will mark its 10th anniversary next year.

During the decade BITC formed there has been a change in both the scale and depth of corporate involvement in community and charitable activity.

A growing number of companies, particularly bigger ones, now regard the occasional writing of cheques to randomly-selected good causes as an inadequate and even pointless approach to community support. They are replacing this with the establishment of specialist departments to research and promote community activities, and more specific targeting of charitable support. Most importantly, community involvement is being built into more companies' mainstream business agendas and becoming a boardroom topic.

BITC will use its 10th anniversary events as an opportunity to spread these ideas further, particularly in smaller companies. "Directions for the Nineties", its strategy, aims at improving both the extent and quality of corporate community involvement.

Points for achieving this include urging companies to recognise that:

■ community involvement should be integrated into mainstream business activities like marketing, purchasing and personnel;

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In the shadow of the City of London's Square Mile, three members of one of Britain's growing number of homeless families huddle together for warmth on the wintry streets of Spitalfields

Business attitudes to charity are changing, writes Alan Pike

## The need for a strategy

Realisation of greater corporate community involvement has been a long time coming, but it is now becoming a reality.

Arguments that philanthropic work is a waste of time and money are generally being dismissed. It is now seen as a company's image, but it is also becoming a reality.

Community involvement is now being seen as a company's image, but it is also becoming a reality.

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organisations, provided 17,500 days work in the community last year. Many of these second years were on the centre's new development assignments - short secondments for specific purposes designed for people in early or mid-career.

Employee volunteering is another growth area of community involvement. Some companies have employees time off for their activities while others restrict their involvement to encouraging involvement and providing organising facilities.

Such schemes offer voluntary organisations the chance of enlisting large groups of supporters for projects while building the concept of voluntary activity into a company's culture. There is usually no

shortage of supporters. Organised volunteering schemes - surveys that one of the main reasons people not volunteering is that no-one has ever asked them.

To help stimulate employee volunteering, a national award sponsored by Whitbread and supported by the Home Office was established last year.

Year's overall winner, announced last month, was Body Shop with other awards taken by the Post Office and IBM's Edinburgh office.

Entries for the award indicate that management-supported employee volunteering is well established in a remarkable range of organisations, both big and small. At RAF Sealand, on the Welsh-English border, every one of the 2,000

supporters was involved in charity fund-raising last year.

Charities Aid Foundation research shows that a group of 100 leading companies gave cash donations of £145m in 1990-91.

But direct financial support for charity is greatly outweighed by other assistance such as secondments, employment schemes and the provision of facilities and equipment.

One of the consequences of community activities being treated as a mainstream business topic in some companies is that the economic efficiency of charitable support is coming under greater scrutiny.

National Westminster, the most generous corporate

supporter of charity last year with cash and other assistance totaling £13.7m, will next year relaunch its community programme to sharpen its focus.

"We want to concentrate our support in those areas where the bank has the most to contribute - like the financial and administrative skills of our staff - to ensure that organisations support gain the maximum benefit from our involvement," Amanda Jordan, recruited from the National Council for Voluntary Organisations to run National Westminster's charities unit.

The part-time expertise of specialist staff, which would usually be outside the financial scope of smaller voluntary organisations, is one of the most precious advantages of corporate involvement. At a time when recessionary pressures and moves to contract funding are forcing voluntary organisations to become more efficient, the volunteered time of accountants and other managers can help transform a charity.

For example, Ernst & Young, management consultants, agreed as part of the company's Business in the Community involvement to conduct an organisational review of the London Connection, a charity working with homeless young people in the capital.

Staff from Ernst & Young interviewed the charity's staff, met union representatives, and produced a report recommending the London Connection to adopt a more concise statement of purpose, introduce a more focused organisational structure, increase staff flexibility, improve communications, revise its management committee's terms of reference and introduce performance measurements.

The plan was received favourably by the charity and is now being implemented. As well as providing the charity with professional assistance which would otherwise have been beyond its reach, the project also appears to have challenged a few social stereotypes. One of the Ernst & Young team, on his first visit to the London Connection, was mistaken for one of the charity's homeless clients - something which, commented a member of the London Connection staff, "helped to dispel many myths and assumptions about the nature of management consultants."

Competition sharpens as hospitals seek cash, writes Alan Pike

## Lady with the Lamp returns

There is nothing new about hospitals running charitable appeals to purchase items of equipment or sponsor other work. The development of self-governing trusts is leading to hospital managers adopting a businesslike and determined approach to the task.

The growth in public sector involvement in charitable fund-raising is not limited to hospitals - universities are common, while opt-out management is likely to increase the involvement of schools in local fund-raising.

The arrival in the market of fund-raisers such as hospitals and universities does not necessarily reduce other charities' income.

A new cause can attract new sources of funds. Oxford University is currently trying to raise £240m from a large-scale appeal. Many of its donations are coming from abroad - about one-third of £200m so far has been raised in the US - and therefore

not income which would have gone to most alternative UK causes.

Some directors are, nonetheless, concerned that Directors of private charities face an onslaught of what some claim is unfair competition from hospitals and other public sector institutions

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The firmly-stated objective of the Florence Nightingale Fund, he says, is to raise money for pioneering projects to accelerate progress in patient care, medical education and research at Guy's, St Thomas' and the medical school.

"It has been made quite clear to the Charity Commissioners that the objective is to raise funds which will be supplementary to income from the National Health Service and the Universities Funding Council. We will not be replacing public funds by collecting money to polish the ward floors."

Robertson does not agree.

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Robertson does not agree.

The first specific objective of the Florence Nightingale Fund is to raise £5m to provide Britain's first Positron Emission Tomography (PET) system. This would enable doctors to see images of how body tissue and organs function chemically, with applications in the diagnosis of a range of conditions including heart disease, cancer, epilepsy and Alzheimer's disease.

"The first test of any charity must be whether it is meeting a relevant need," says Robertson. "Provided that it is, people should be given the opportunity to contribute to whatever causes they choose."

The public is aware that no health system can provide sufficient resources for everything, and individuals wish to make the promotion of pioneering projects at a hospital their priority for charitable support they should be allowed to do so.

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# MATRA MARCONI SPACE

**Hulks, w**

**L**ONDON, April 26.—The British Government has decided to build a new class of battleships, and to purchase a number of submarines. The new battleships will be built at the Royal Dockyard, Portsmouth, and will be the largest and most powerful ever built. They will be built to a design of the late Sir Alfred Mitchell, who was the designer of the famous "Hulk" class of battleships. The new battleships will be built to a design of the late Sir Alfred Mitchell, who was the designer of the famous "Hulk" class of battleships. The new battleships will be built to a design of the late Sir Alfred Mitchell, who was the designer of the famous "Hulk" class of battleships.

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**AMSTERDAM**

**Wednesday 22-15** The Netherlands Chamber Orchestra and the Netherlands Chamber Choir in the Concert Hall of the Concertgebouw. The Taverer Concert will also be given by Mozart, Haydn and Janacek, also Sibelius (1923-30).

**Thursday 23-15** Jac van der Stoep conducts the Netherlandische Kammer Orkestra in music by Strauss, Tchaikovsky and Mahler, followed tomorrow by the Netherlands Chamber Orchestra in a concert of the Concertgebouw. The concert also includes a piano recital by Vladimir Ashkenazy (1929-46).

**BERLIN**

**Wednesday 22-02** Jörg Faerber conducts the Westbergische Kammer Orkestra in music by Brahms, Beethoven, Schach and Gershwin. Tomorrow the Westbergische Kammer Orkestra will play the Organum of Massachussetts and the Mass of Gratia, followed by a minor Mass (1881-1922) by Franz Schubert.

**Thursday 23-02** Konstantin Krumpholtz conducts the Berlin Philharmonic Orchestra in music by Mozart, Beethoven and

## هكذا من الأهل



## 33

## Hulks, waifs and fiends

and more i

whose rich sincerity struck to the heart as Dunn offered no less of Maazel to engineer effects to near-perfection in his soprano in contrast to Mahler's notion that her voice ascend from the chest gathered impetus, but of contrivance melted away wonderfully into Maazel's majestic. It hear, and symphonies end-time, as predicted in the Bank brochure, by a

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## ECONOMIC VIEWPOINT

## Longer recession here after all

By Samuel Brittan

UK: CBI monthly survey

Balance of 'ups' over 'downs'

Expected prices

Order book

1990 91

Seasonally adjusted

1985=100

1989 90 91

Manufacturing output

Seasonally adjusted

1985=100

1989 90 91

Commodity price index

Economist Index, all items, SDPs

1980 82 84 86 88 90 91

US GNP

Constant prices (\$bn)

1989 90 91

Germany GNP

Constant prices (DMbn)

1989 90 91

British Treasury economic forecasts have performed a hat-trick. They failed to foresee the inflationary boom of the late 1980s; they failed to foresee the subsequent recession; and then they forecast a fictitious recovery.

Other mainstream forecasters did no better. Nor did their overseas counterparts. Nor was the attempt to use business surveys more successful.

The let-down here was that the supposedly encouraging indicators were mainly business expectations, which are another form of forecast. Moreover, the technique used was to treat a smaller negative balance as a harbinger of an upturn. (This was a trap into which I fell myself.) But as usual with forecasting relationships, they let us down just when they are most needed.

I first began to believe that the UK recovery was not happening when the preliminary GDP estimates for the third quarter were published. Yet even the anti-government short-term gloom merchants accepted that these were evidence of a slight recovery. For they failed to notice that GDP, excluding the highly volatile North Sea sector (which the Treasury has always taught us to exclude), showed a slight fall rather than rise.

Being a cautious person, I waited for a fresh crop of indicators. The message is unmistakable. First we had the

## There is nothing unprecedented in a W-shaped recession

monthly CBI survey last week-end. This showed a very large majority of respondents reporting that order books were below normal, and that a slight majority once more expected output to fall. This was followed last Monday by Retail Sales estimates showing a fractional drop in the three months to last November, together with a warning that the figures could be an overestimate. On the same day other figures showed that manufacturing output in the three months to

APPROXIMATE REAL INTEREST RATES	
France	6.5
UK	8.5
Germany	8.0
Italy	9.5
Japan	3.5
US	2.4

Three month market rates defined by changes in discounted prices over previous 12 months  
Source: National Statistics

October was 1 per cent below the previous three months. Then, yesterday, there were fresh official estimates showing a continued heavy fall in construction orders in the three months to October, and an NEDC assessment predicting a further 4 to 5 per cent fall in that industry's output. The moderately reassuring survey indicator is a CSO intentions survey indicating a 2 per cent rise in the volume of manufacturing investment in 1992 - somewhat better than in the corresponding period of the last recession.

I have previously spoken of an L-shaped UK recession instead of the recovery that the government expected. But it is no longer certain that the recession has reached bottom, as the right-hand part of the 'L' seems to be dropping. The CBI Survey is also less reassuring than it might be on the British economy's outlook. The balance of companies expecting to increase home market prices is, at 7 per cent, the lowest December level since 1975. But it does compare with minus 2 per cent last August, and suggests that price discounts were given with great reluctance and that business is looking for an excuse to restore margins.

The fixed price, cost plus mentality of British business and unions is thus far from broken. Recent anti-inflationary gains have been only at the cost of severe and prolonged recession, and could easily be lost at the slightest sign that the government was having second thoughts about its ERM commitment. As Geoffrey Dicks asks in the December London Business School Forecast release: "Why is it that in the car industry, where output is running 30 per cent below year-earlier level, Ford has granted an increase in wages in excess of inflation at the same time as 15 part-time vacancies at its Dagenham plant attracted 4,000 applicants? There could hardly be a clearer indication of how modern westerners relate to the market."

It is, of course, the reverse of the reverse of other countries are also going through a recession. Among the main industrial countries, the US has all the classic signs of a W-shaped recession. There were three quarters of falling output, starting at the end of 1980, followed by a sharp recovery in the third quarter of 1981; and most of the indicators now point to a further release in the final quarter. Japan has been in the fortunate state where a recession

takes the form of slow growth rather than an absolute downturn. But growth has indeed been very slow since the spring, and could now be coming to a halt.

The most interesting pattern is shown by Germany where the statistics still relate to the western part. After unification, demand and output started to grow far too quickly for the inflation-conscious Bundesbank. But its restraining efforts have worked, and output has been falling since the second quarter of this year.

There is nothing unprecedented in a W-shaped recession which the world - the US in particular - experienced in 1980-82. Before that every recession has followed a Great Depression cloud judgment. In Germany two quarters of slightly falling output are not a sufficient reason for the Bundesbank to relax. Output there might still be too near the lim-

its capacity. It is in the UK for most of 1991, even though growth was already slowing down in a crawl.

The case of the output and back vary. In Japan, the US, UK, and some other English-speaking countries it is the desire of consumers and businessmen to reduce their indebtedness, against the background of a depressed state of the property market. In Germany, it is the pressures of unification which have put the budget into heavy deficit, leaving the Bundesbank to offset the inflationary consequences, just as the Fed had to do in the US in the early Reagan years.

There are still some useful policy guidelines. One is that governments have a responsibility for providing a nominal framework. This means providing enough expansion of demand in terms of money, but not to finance a virtuous

Today, US financial markets are some 4 per cent above their pre-recession levels, and real GDP about the same amount below. Similar magnitudes apply in the UK.

The short-run from the desirable path is sufficient for the Fed and the Administration to maintain some further stimulus. But it does not justify James Tobin, the Nobel prize-winning economist, urging that the Fed should slash interest rates with the deliberate object of depreciating the dollar. The same beggar-my-neighbour arguments he uses for a US devaluation could be used for many other places, and the result would be a 1930s-type competitive devaluation race which would leave everyone worse off.

There is a particular complication for countries like France and Britain, which are part of the German economic area. The Bundesbank, yet the German central bank is guided almost entirely by the needs of price stability in Germany. It cannot reasonably be criticised for doing so, even though real interest rates in neighbouring countries are higher than might otherwise be desirable on domestic grounds. For it did not act after the manner of the Mark as an anchor, whether informally via the ERM. Indeed it is what they had not.

## The moral I draw is that the sooner full Emu is achieved, the better

But matters would be very different in a European monetary union. The European Central Bank should certainly not be more inflationary than the Bundesbank, but it should monitor its price stability goals over a wider area.

The moral I draw from this is that the sooner full Emu is achieved, the better. Nor do we have to wait for 1997. Those countries which are ready can fix their exchange rates irrevocably. Once this commitment carries conviction, the Bundesbank, which will still be in the driving seat, will have to start behaving like the prototype of the European Central Bank and taking into account the interests of European countries other than Germany.

The last thing for Community countries to do is to drop out of ERM or seek realignment, which will only destroy credibility and leave them with higher interest rates, both real and nominal, than they experience at present.

## BOOK REVIEW

## A racing non-starter

ROBERT SANGSTER: TYCOON OF THE TURF

By Roy David

Heinemann £15.99, 248 pp.

The late Phil Bull, founder of Timeform, made a fortune from horseracing and then had the dour character of the professional northerner in describe racing as the "great triviality". (Timeform rates races according to the speed, and the value of the prize money, and then has the dour character of the professional northerner in describe racing as the "great triviality".)

Nothing could be easier. Except that it's hugely difficult. If you get to the bottom of it, you know that no one really knows what makes one racehorse run a bit better than another. It's the challenge.

One man who has got to the bottom of it is Robert Sangster, rich by birth (the family founded Vernon Pools), Jockey Club member and master of hundreds of racehorses from England to Australia.

As a member of what Heinemann calls the glitterati, in Sangster's blunderbuss prose: "Robert Sangster built an empire, turning the sport of kings into a multi-million operation... Now three-times married with various blunderbuss titles... Sangster has made a fortune for himself as one of the world's No. 1 racehorse owners and breeders."

In the process, Sangster had to live with tough competition from other blunderbusses, notably the ruling family of the Jockey Club, who outlived him in the 19th century. Champagne flowed like water. Sangster was still enjoying himself when he died.

How does he do it? I wish I knew. Sangster is shy and diffident. I met him once, in the 1980s, when he was in Kentucky. Champagne flowed like water. Sangster was still enjoying himself when he died.

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How does he do it? I wish I knew. Sangster is shy and diffident. I met him once, in the 1980s, when he was in Kentucky. Champagne flowed like water. Sangster was still enjoying himself when he died.

There is a good reason to be writing about Robert Sangster, tycoon of the turf. He would have to catch him.

Michael Thompson-Noel

## LETTERS

## Competitiveness wholly dependent on correctly positioned exchange rate

Mr J. J. Sir, In invoking a "simple piece of international trade theory" to condemn the thinking behind the Social Charter Mr Samuel Brittan ("Playing fields will not do", December 16) exposes the fallacy which underlies so much of his own economic reasoning. It is not the case that countries like India are able to compete internationally because of their low productivity is offset by lower pay and poorer working conditions.

Commonness as well as the economic law of comparative costs in international trade tells us that countries are able to compete internationally if, and only if, their money rate of exchange is correctly positioned. It is that and only that which enables each country to balance its overseas account in conditions of full employment at a high and sustainable rate of growth. This has to be done by producing for home consumption and export those goods in which it has a comparative advantage over other countries, for whatever reason.

The law of comparative costs is economically nonsensical in a world in which the obligations imposed on debtors and creditors are not symmetrical. The comparative advantage enjoyed by some industries might well be reduced by implementing some of the provisions of the Social

Charter. Provided, however, that interest rates are allowed to fall to a competitive level, as the Labour party sensibly proposed in Meet the Challenge. Make the Change, this could and would be offset by a gain to others.

The playing field for industry has not been level only because successive British governments since 1978 have failed to price their goods out of home and overseas markets. The current value of sterling, for example, is 46 per cent and 17 per cent above its value against the D-Mark in, respectively, the second half of 1973 and the fourth quarter of 1988. Manufacturing output as a

result is no higher now than in 1973. The cost of living may have been reduced in terms of the RPI, but only at the expense of the standard of living, which is now far lower than it would otherwise have been. The beneficiaries are those who possess wealth. The biggest losers are those who create it, especially the manual workers in manufacturing whose real wages have fallen 20 per cent since 1973 compared to those of white collar in other industries, not to mention the 3m jobs which have been destroyed since 1973.

John Mills, secretary, Labour policy economic group, 73 Albert Street, London NW1

## Identifying the employed

Mr J. D. Woodthorpe. Sir, The Minister of State for Industry, Mr John Gummer, has made clear in his speech to the House of Commons on December 11, and Letters, December 16 and 17, whether they are employees or not. While the responsibilities of "managers" or "directors" are the same, it is the 100 per cent employed directors, I suggest, who need to be so identified - perhaps as "employed directors". J. D. Woodthorpe, 100 Albert Place, London SW1

## A message with other meanings

Mr Alastair Mark Calvin. Sir, It is a pity that the message market is in such a mess when one of the leading players is encouraging its customers to "be young, be foolish and be Abbey". Alastair Mark Calvin, 87 Hayes Gardens, Newcastle upon Tyne

Fax service  
LETTERS may be typed on 01-472 5638  
They should be clearly typed and not handwritten. Please set fax machine for the resolution.

## Misplaced view of pensions decision

Mr Alan Bradley. Sir, If Bryn Davies (Letters, December 14) wishes to be taken seriously as an independent pensions expert, he should desist from advocating how to win in the next general election. The charge that Labour is "stealing" the election is worse than Maxwell in "stealing" the election. It is a charge which is not only untrue but also a distortion of the political party's openly supported but not openly acknowledged principle of retrospective legislation when it is in the interest of the community.

The Community has now agreed that, in the interests of men and women in occupational pension schemes, retrospective law-making should have a place.

Given that most unequal treatment in the past was only a genuine attempt by employers to deal with the inequality in the Labour party's pension schemes can justify feel pleased in having been relieved of an unequal retrospective burden. Their members can now be glad that surplus can now be applied in securing more worthwhile health improvements. Alan Bradley, Lane Clark & Peacock, 30 Old Burlington Street, London W1X 1LB

## A successful Williams' bid may give Racal's suppliers a tough time

Mr Martin Simons. Sir, Industry and banks are gravely affected by the unwillingness of customers to pay their suppliers on time, and by the practice of powerful companies extracting ever keener terms from suppliers.

The payment pattern of takeover predators should be examined and the implications for suppliers of those subject to a bid must be appreciated by shareholders.

The bid by Williams Holdings for Racal is an instance. Williams has progressively to have tightened buying and perhaps sales credit arrangements. By December 1990 Williams' trade creditors were 96.5 per cent of trade debtors - an unusual percentage for a man-

ufacturer - compared with 80 per cent at December 1989 and 73 per cent at December 1988. Racal, the March 1991 group percentage was 46 per cent. The upward trend is mirrored in Williams' UK paint-related subsidiaries. The highest of these was Crown Berger, whose trade creditors at December 1990 (by which time it had been sold by Williams) were 78 per cent of trade debtors. At December 1989 it had been 100 per cent and at December 1988, 100 per cent.

The significance of trade credit depends on the business mix and the quantum of value added in manufacturing processes; seasonality can play a role and the payment terms and practices are important.

A yardstick for Williams is another conglomerate, Hanson, whose percentages varied between 55 per cent at September 1991 and 47.5 per cent at September 1988. ICI's percentages have fluctuated between 56.5 per cent and 51.5 per cent.

ICI's natural activities, 25 per cent of group sales in the year to September 1991, involve market purchases and supplier credit. Similar figures apply to ICI's pharmaceuticals and agrochemicals. The August 1991 figure for Wellcome, the pharmaceuticals group, was 100 per cent (Williams' percentage is pushed up by North American points of sale which include cash sales.)

It is an explanation for the enormous gap between Williams Holdings' ratios on the one hand, and those of Hanson and ICI on the other hand.

Even so, the fact that the Williams Holdings percentage is more than double that of Racal suggests that if Williams Holdings' bid succeeds, then Racal suppliers may be in for a tough time. Any lengthening of purchase credit terms and shortening of sales credit terms by Williams will aggravate what is already a serious UK payment climate and could bring further business failures and bank bad debts. Martin E. Simons, 24 Grand Avenue, London SW15 6HT

## NEW ISSUE

All of these securities having been sold, this advertisement appears as a matter of record only.

December 19, 1991

2,437,000 Shares

## Conseco, inc.

Common Stock

These securities were offered internationally and in the United States.

International Offering  
609,250 Shares

Credit Suisse First Boston Limited

Dean Witter Capital Markets

ABN AMRO

Banque Bruxelles Lambert S.A.

Cazenove &amp; Co.

Daiwa Europe Limited

Dresdner Bank

Paribas Capital Markets Group

United States Offering  
1,827,750 Shares

The First Boston Corporation

Dean Witter Reynolds Inc.

Ladenburg, Thalmann &amp; Co. Inc.

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Thursday December 19 1991

## INSIDE

### Tourang purchase of Fairfax challenged

Australian Provincial Newspapers, losing bid for the Australian Fairfax newspaper group, yesterday launched a legal challenge to stop the Tourang consortium purchasing the Fairfax group. The challenge is led by Mr Tony O'Reilly (left), the Irish newspaper proprietor and a shareholder in the Tourang consortium.

Upheaval in the rapidly disintegrating Soviet Union has threatened the dairy market in 1990 and 1991, says the General Agreement on Tariffs and Trade. It warns that the region could have implications for the market in 1992, especially for butter. Page 32

### Caterpillar and Mitsubishi cement their partnership

Caterpillar, the earth-moving equipment maker, has signed a memorandum of understanding with Mitsubishi Heavy Industries of Japan, to explore a new joint venture. The proposed company would design, manufacture, distribute lift trucks and material handling equipment. Page 21

### USH to shift from defence

United States Holdings, the US defence equipment maker, plans to move away from defence contracting and into the civilian market. The company is looking for new areas of growth in the civilian market. Page 28

### ANZ to cut 3,000 staff

Australia's ANZ banking group will cut 3,000 staff in an effort to reduce costs and improve efficiency. ANZ, which shed 2,000 people in 1991, suffered a 50c per cent fall in earnings to \$200.3m for the year to September 30. Page 21

## Narrow victory creates a leading British oil exploration group Lasmo wins Ultramar bid battle

By Deborah Hargreaves in London

**L**ASMO, the oil exploration company, has won the bid battle to create a leading British oil exploration group. The company, which was formed by the merger of Lasmo and Ultramar, has a production of 1.12bn barrels with extensive North Sea and offshore exploration potential in Indonesia. The production will grow from 1.12bn barrels of oil a day (b/d) at a rate of 50 per cent over the next five years. The combination will push the company into a world-class position and we've got to go on and away.

But both companies remained nervous about the outcome of the bid until the final count after a bitter battle. Ultramar directors were drained and shocked yesterday after mounting a spirited defence that had eroded much of the hostility felt by shareholders towards the company. "You're always nervous about these things until you've got the shares under your belt," said Mr Chris Greentree, Lasmo chairman.

The company in half would suffer. Even Mr Gaulin admitted that the way ahead for Ultramar in the long-term would be in upstream exploration - using cash from the refining operations to develop North Sea and Indonesian production. Mr Gaulin and Mr Raven were shell-shocked yesterday on the outcome of the bid beyond saying they were disappointed. They were hoping to begin merging the company's interests with its own. Lasmo's strategy for the company is to continue growth as an exploration and production company, unlocking value for shareholders by selling Ultramar's assets to the company.

gearing the joint company on 70 per cent, however, and Lasmo will have to rapidly sell Ultramar's North American oil refineries which is the plan for the company. Greentree said he would begin today on combining the two companies with a view to integrating them within three months. It is the intention of the bid would inevitably lead to some re-juggling of institutions' holdings in the company which could depress Lasmo's share price in the short-term. Both companies' share prices dropped by about 20 per cent over the course of the bid as the oil price slipped. Lasmo's share price fell by 10p yesterday to 245p while Ultramar's dropped 1p to 265p. Lex, Page 18

## Audacious bid creates new order

Deborah Hargreaves looks at the background to Lasmo's assault on an independent oil company

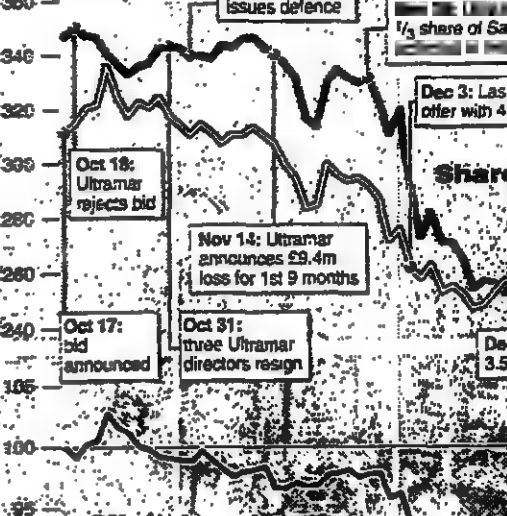
**T**he audacious bid of Lasmo's audacious £1.1bn takeover of Ultramar creates the largest oil exploring company in the world at a price well below the City of London's estimate of £1.5bn. The final offer, which was a one-for-one share exchange plus 40p a share, compared with City of London valuations of more than 400p a share for Ultramar. Many in the industry were incredulous when Lasmo made its bid, but the bid was successful. The bid was successful because of the falling oil price and the fact that Lasmo was a well-known company in the oil industry. The bid was successful because of the falling oil price and the fact that Lasmo was a well-known company in the oil industry.



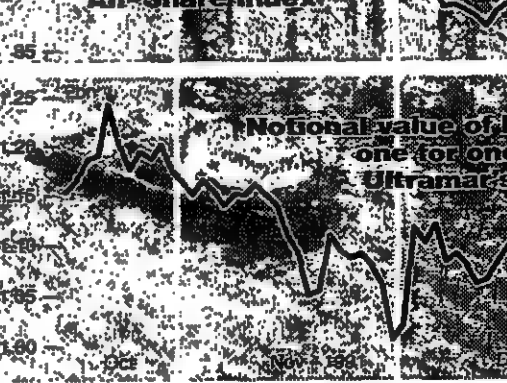
Chris Greentree, confident of swift integration

days up to the close of the bid. An indication of the build-up of nervous tension came on Tuesday when Lasmo's purchase of 3.55 per cent of Ultramar's shares was rumoured to have tipped the balance in favour of the predator. But Ultramar tried to pass the move off as a failed raid. Ultramar mounted a well-executed defence with Mr Jean Gaulin, chief executive, and Mr Peter Raven, finance director, rebuilding bridges to the City of London which had been damaged under former chairman Mr John Darby. Mr Darby and two fellow executives resigned at the outset of the bid in an attempt to divert attention from Ultramar's poor corporate governance.

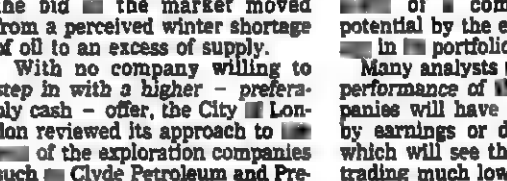
### Timetable of a takeover



### Oil and exploration relative to FT-100 All-Share Index



### Notional value of Lasmo's one-for-one bid for Ultramar's shares



## Polly Peck administrator sues accountancy firm

By David Barchard, Andrew Jack and Richard Lapper

**S**TOY HAYWARD, the administrator of Polly Peck, is suing the accountancy firm Touche Ross, one of the administrators of Polly Peck International, for negligence and breach of contract. The move is likely to be one of the largest liability suits, with far-reaching implications for the accountancy profession. Mr Christopher Morris, the senior insolvency partner in Touche Ross and joint administrator to PPI, lodged a writ in the High Court which claims damages against Stoy Hayward for negligence and/or breach of contractual duty of care in the preparation of the accounts for the year to December 20 1990. The writ was issued two days before its claim would have expired under the statute of limitations, and is believed to have been drafted to prevent the claim lapsing, which it would normally do after six years. It does not set a figure for the damages. If successful, the suit could open the way for PPI shareholders to obtain some payment. At present they stand to gain little or nothing from the disposals being carried out by the administrators. The shortfall to creditors against PPI is believed to be at least £800m.



Asil Nadir

Lybrand has taken the role as an administrator of Polly Peck, in spite of mounting criticism of the firm's work for the fruit and electronics group which it collapsed. The decision was taken by Polly Peck's five-member creditors' committee in an emergency meeting. It was convened by Mr Michael Jordan, of Cork Gully, after it became apparent that Coopers was under fire from its connections with Polly Peck and its chairman, Mr Asil Nadir, during the takeover. Objections raised during the meeting are centred on three points: work done by Coopers on feasibility studies for Polly Peck; Coopers' role as Mr Nadir's personal tax advisers; and the fact that Mr Hugh Brown, a close associate of Mr Richard Stone, the administrator handling corporate finance, advised on the purchase of Russell Hobbs, the electrical appliances company, in 1989. During the takeover, Coopers hoped to win the Polly Peck audit from Stoy Hayward and there were meetings between Mr Jordan and Mr Brandon Gough, the senior partner of Coopers, to discuss the change. The fact that Touche Ross, the accountancy house from which Mr Christopher Morris, the third administrator comes, audited Samsul, the Japanese electronics subsidiary bought by Polly Peck in 1989, was also raised. One of the creditors' committee said last night: "They were not material issues for us and every-one was very sympathetic to the professional advisers."

In the High Court, Mr Justice Vinelott said in a continuation of a freezing order on the company of Mr Montes Aziz, one of six directors of the company, brought by Mr Morris on behalf of the administrators.

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Base lending rate	London traded options 22
Benchmark Govt bonds	London traded options 22
FT-100 Index	Managed fund services 36-39
FT Int bond index	Money markets 18
Forward interest	World commodity prices 32
Foreign exchange	World stock index 41
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London share services	34-38

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Bristol Water	20
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Caterpillar	21
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Edios	20
Electronic Data	20
Emmes	20
Ernst & Young	20
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Faustel Trading	20
Forti	20
Generale Bank	20
Greentree	20
Harmony Leisure	20
Holmes Protection	20
Hoskins	25
Hugo Boss	20
ICI	20
Kolon Industries	20
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M&S	24
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Teredo Petroleum	24
Town & Country	20
United Scientific	20
Ven Hall	20
Wagons-Lits	20
Westport	20
Wolf & Dudley	20
Yorkshire Elect	24

Chief price changes	
FRANKFURT (DM)	
AG Ind & Werk	330 + 5
Colonia Kohn	320 + 50
Lafayette	470 + 15
Reckitt Benckiser	152 + 11
Volkswagen	302 + 7
Deutsche Bank	482 + 13
DLW	152 + 13
NEW YORK (\$)	
AT & T	35 3/4 + 3/4
IBM	35 3/4 + 3/4
Intel	35 3/4 + 3/4
Microsoft	35 3/4 + 3/4
Oracle	35 3/4 + 3/4
SAP	35 3/4 + 3/4
Sun	35 3/4 + 3/4
Texas Instruments	35 3/4 + 3/4
Unisys	35 3/4 + 3/4
Wang	35 3/4 + 3/4
WorldCom	35 3/4 + 3/4
Yield	35 3/4 + 3/4
PARIS (FF)	
AGF	110 + 10
Amundi	110 + 10
Union Immo Fr	110 + 10
BNP	110 + 10
Crédit Lyonnais	110 + 10
Indesit	110 + 10
Sanofi	110 + 10
Touring	110 + 10
Wolff	110 + 10
Yield	110 + 10
TOKYO (Yen)	
Daewoo	110 + 10
Hyundai	110 + 10
Kia	110 + 10
Toyota	110 + 10
Yield	110 + 10
NEW YORK (Pence)	
Alcoa	123 + 8
Barrick	123 + 8
Channing	123 + 8
Deere	123 + 8
Engelhard	123 + 8
GenCorp	123 + 8
Johnson & Johnson	123 + 8
Medtronic	123 + 8
Pharmacia	123 + 8
Rockwell	123 + 8
Union Carbide	123 + 8
Yield	123 + 8
PARIS (FF)	
Alcatel	110 + 10
Amundi	110 + 10
Union Immo Fr	110 + 10
BNP	110 + 10
Crédit Lyonnais	110 + 10
Indesit	110 + 10
Sanofi	110 + 10
Touring	110 + 10
Wolff	110 + 10
Yield	110 + 10



## INTERNATIONAL COMPANIES AND FINANCE

## NFC slips by 4% despite improvement in core units

By Roland Rudd in London

NFC, the UK transport and distribution business, reported a 4 per cent fall in pre-tax profits, from £97.7m (£177.8m) to £93.7m for the year ended October 5. The decline came despite a strong advance in its businesses.

The fall in profits was largely because of the £19.6m decline in contributions from property activities to £6.9m, compared with £26.5m. The group has written off its £11.5m in the King's Cross development project in London.

NFC is still looking for a buyer for its Pickfords retail travel business and is looking to businesses in the US. It recently sold Pickfords business travel operations to Wagons-Lits, the French travel group, for £10.5m. There was a £3.3m surplus after taking into account the £11.5m written off the Pickfords operations. This

was offset against the £11.5m property write-off, reflected as an extraordinary item of £3.2m.

The result was still within the range of the group's forecast of last year. The £93.7m pre-tax profit was achieved after a £3.4m charge for profit-sharing. Sales were up 2 per cent to £1.66m from £1.63m. Mr James Watson, chairman, said: "It has been a tough year with no sign of improvement in the economies and markets we serve. In such an uncertain economic climate it is reassuring that our financial strength increased."

NFC added to its international division with acquisitions on the continent and in the US. Mr Watson said he was confident more than half of the group's profits would come from operations outside the UK by 1995.

Transport increased operating profit by 19 per cent from

£27.8m to £32.8m, reduced overheads boosted margins. A strong performance from BRS, the truck rental business, offset declines in the truck rental and other volume-related activities.

The logistics division, specialising in consumer products, increased operating profit 21 per cent to £38.2m from £31.5m as it continued to expand in the US.

Home services division suffered a fall in operating profits to £28.1m from £26.5m as demand in housing, household appliances and furniture remained weak.

Borrowings are at £96.2m, representing gearing of 29 per cent. Earnings per share remained static at 13.6p. The final dividend was increased to 2.25p against 1.60p making a total of £3.85p compared with £3.65p. *See Page 18*

## La Cinq redundancy plans spark staff protest

By Alice Rawsthorn in Paris

LA CINQ, the struggling French television station, plunged into a state of crisis as its staff threatened to strike over proposed redundancies and Mr Jack Lang, France's minister of culture, called for a review of the whole French television system.

Mr Lang, whose ministerial portfolio includes television, described the situation at La Cinq as "a crisis". He said the television system needed to be "reviewed and eventually restructured".

La Cinq, which is run by Hachette, the heavily-indebted French media group, is struggling to stabilise its finances after losses of an estimated FF1.12bn (approx £170m) this year.

On Tuesday, Mr Jean Sabourat, the senior Hachette executive in charge of La Cinq, announced 252 job losses among the station's permanent staff of 537. There will be 35 redundancies among the 112 journalists.

Mr Sabourat said La Cinq would stay on air with 11 journalists, provided they were "essential". He admitted that Hachette had underestimated the extent of the station's financial problems, and also the complexity of operating in the "extraordinary jungle" of French TV regulation.

The announcement of the job losses provoked a storm of protest both at La Cinq and in French political circles. Mr Patrice Duhamel, the station's director of information, resigned after refusing to endorse the package.

La Cinq's employees yesterday staged a protest in the newsroom in protest against the cuts. The 24-hour strike from noon today, tomorrow, La Cinq's employees plan a demonstration outside the Conseil Supérieur de l'Audiovisuel (CSA), the regulatory body for French television.

In the National Assembly, Mr Georges Kleiman, communications minister, said the French government was "deeply troubled" by the impact of the cuts on La Cinq's programming.

## Tengelmann lifts turnover 10.6%

By Quentin Peel in Bonn

TENGELMANN, the privately-owned German retail group, boosted its worldwide turnover in the year to June 30 to DM46.7bn (\$29.5bn), an increase of 10.6 per cent, according to Mr Erivan Haub, its owner.

The group was almost entirely due to rapid expansion of the buoyant German market, above all in the former East Germany, and various trends suggest a sharp slowdown in the coming year.

At the annual presentation of the results for what is now one of the world's largest retail groups, Mr Haub said expansion in the east would remain his top priority. At the

same time, he warned of ferocious competition in that area, and insisted that he was still looking for acquisitions, both in France and Britain.

The group owns a string of German supermarket and discount store chains, such as Kaiser's, Plus, Tengelmann, and Magnet, and the majority shareholding in the US chain A&P (The Great Atlantic and Pacific Tea Company). It also has retail outlets in interests in France, Britain, Austria, Italy and Hungary.

Mr Haub, reputed to be the richest man in Germany, gave no profit figures, although he said that in 1990-91 they were "decidedly positive".

Behind the overall turnover figure is growth of 22 per cent to DM20.7bn in domestic German sales, against only 3.1 per cent to DM26bn in international sales. Since June, Mr Haub said turnover had grown some 3 per cent below target, although still 10 per cent up on the previous year, and forecast zero growth in core businesses for the full year.

The group, based in Mülheim on the Ruhr, now has 600 outlets under contract in the former East Germany, which Mr Haub said would remain the top priority for development. But he warned that the rapid increase in retail capacity there would lead to much

sharper competition than in the former West Germany. "I think there will be a rude awakening in the coming years," he said.

In the west of Germany, he said, there was an appreciable slowdown in the growth of consumer demand, and he reported a notable "trading down" among Christmas shoppers choosing less expensive items than in the past.

He said results from A&P were satisfactory, with a group turnover of \$11.4bn. Third quarter results for the group, published in New York yesterday, showed turnover unchanged at \$2.1bn, and profits down \$3.9m to \$32m.

## US deficit expected to hold back profits at Hugo Boss

By David Waller in Frankfurt

PROFITS at the Hugo Boss group, the German men's fashion company where control has recently passed to the Italian Marzotto group, are likely to be lower this year than they were last year.

However, profits for the parent company will be "clearly higher", the group said yesterday.

Mr Gunter Strohe, a board director, said last year sales were between \$12m and \$14m in the US, with a 10 per cent profit. Back this year, despite an increase in sales of \$ to 7 per cent from DM921m to DM1bn for the year.

Problems in the US were last

year the cause of a drop in net profits from DM35.9m in 1989 to DM25m (\$15.8m). Mr Strohe said that the outlook for next year was favourable.

Noting, for the first time in some years, a higher rate of sales growth in the domestic market, the company said that sales of the parent company had increased by about 10 per cent to exceed DM700m in the year.

Mr Jochen Holy, deputy chairman, said that net profits for the parent company in 1991 would be "clearly higher" than the DM25.17m made last year. *See page yesterday*

Manifattura Lane Gaetano Marzotto & Figli had completed the acquisition of 63.7 per cent of the voting shares in the German company.

The Marzotto were bought from Leyton House, a privately-owned Japanese company.

The Italian company has an option to purchase a further 13.8 per cent of the voting shares from Mr Jochen and Mr Holy, the two brothers who founded the company and are still on the main board, giving it effective control of 77.5 per cent of the voting shares. The total price paid is thought to be \$165m.

## Net earnings at IFI advance to L212bn

By Robert Graham in Rome

ISTITUTO Finanziaria Industriale (IFI), the financial holding company of Italy's Agnelli family, raised net earnings to L212bn (\$177.85m) in the half-year ended September 13, compared with L205bn during the same period in 1990.

The modest increase derives from dividends equivalent to L171bn, dating back to the previous year, plus profits on share sales worth L71bn.

The holding company's main asset is a stake of around 35 per cent, held both directly and through subsidiaries, in the Fiat Autos and Industrial Group.

IFI said the book value of its holdings stood at L1,159bn. This represented a 15.5m drop compared to that reported on March 31, at the close of the financial year, attributable to the sale in July of a further quota of ordinary shares in the Fabbrini publishing group.

## Move on Accor bid

A GROUP of Belgian shareholders in Wagons-Lits, the French-Belgian travel company, yesterday filed suit in a Brussels commercial court to demand that the takeover bid for their company by Accor, the French hotels group, be raised. AP reports from Brussels.

## Proventus acquires 19.7% shareholding in Von Hall

By Robert Taylor in Stockholm

PROVENTUS, the Swedish investment company, has acquired a 19.7 per cent equity stake in Von Hall, one of Switzerland's leading industrial corporations. The price was not disclosed.

Mr Mikael Kamras, managing director of Proventus, said the acquisition of the biggest single shareholding in the group was of "long-term advantage" to the company. It now has investments in strategically profitable areas such as environmental technology.

Von Hall's diversified activities include the production of castings and piping systems in water and supply applications as well as in cable and monorail transportation systems. It also specialises in equipment for the management of wastes, including gas purification and sludge conditioning.

The group also makes construction and agricultural machinery, and is a sub-contractor in electrical

engineering and electronics. It has 1,000 employees in 10 production facilities, and net assets of SF1.41bn (\$1bn).

The Von Hall acquisition is the largest Proventus has made this year. Its strategy is to invest in companies where it can be a responsible investor-owner.

Since 1980, when it was formed, and last year, Proventus has seen its net asset value grow dramatically from SKr18m (\$2.5m) to SKr285m, with net asset value per share compounding by an average of 43 per cent. Last year, its operating profits were SKr126bn. For the first nine months of 1991, they were SKr125bn.

Scandinavian Airlines System (SAS) will make a substantial loss this year after its board decided to write off SKr1.2bn in the value of its assets, mainly property.

The board said SAS made some operating profits during the second half of this year but that its profits before extraordinary items would not meet last year's figure of SKr38m.

During the first half of the year, SAS lost a record SKr1bn, of which SKr640m was due to restructuring costs. It said, the Swedish-owned welding equipment producer, would only break even this year. The board said that SKr100m had been written through a further write-down of SKr18m share values, as well as losses from the sale of shares.

In the first nine months, SAS recorded a sharp profit fall to SKr18m compared with SKr278m for the same period of last year.

The decline provides further bleak evidence of the continuing problems facing Sweden's heavy engineering companies this winter.

## Alcatel in talks on business sale

By Alice Rawsthorn

ALCATEL-ALSTHOM, the French telecommunications group, is in talks with a number of potential purchasers for its mobile products business.

The group said talks on the disposal were proceeding well. However, it could not say when it was likely to reach an agreement on the sale.

Alcatel has been negotiating on becoming a global force in mobile products, which include mobile telephony and mobile data, since the

early 1980s, following its acquisition of Remeo from Vickers, the UK industrial group.

The business, which is part of Alcatel's telecommunications division, now employs 3,000 people, chiefly in Canada, France, the Netherlands, the US and the UK. Last year, it made sales of FF1.8bn (\$330m).

However, Alcatel has not been as successful in mobile products as it originally hoped. Last month, it announced plans to sell the business to

resources on the development of its mainstream telecommunications activities.

The group is expected to be angered by the proposals of Mrs Edith Cresson, the French prime minister, to create a state-owned high-tech super group in France. Last year, the company ran into controversy when its attempt to take control of Framatome, France's nuclear equipment manufacturer, was blocked by Mr François Mitterrand, the French president, after a political storm.

## NEW ISSUE

This announcement appears as a matter of record only.

November 1991

APASCO

Apasco, S.A. de C.V.

(A cement producer incorporated with limited liability under the laws of the United Mexican States)

U.S. \$100,000,000

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International Finance Corporation

Swiss Bank Corporation (Bookrunner)

Citicorp Investment Bank Limited

Kidder, Peabody International Limited

Lehman Brothers International

Samuel Montagu &amp; Co. Limited

Oppenheimer International Limited

Santander Investment Bank, Limited

Swiss Bank Corporation  
Schweizerischer Bankverein  
Société de Banque Suisse

## Mergers &amp; Acquisitions in Spain 1991

<p>Entel, S.A. a wholly-owned subsidiary of Telefónica de España, S.A. and Eris, S.A. a subsidiary of Empresa Nacional de Electrónica y Sistemas, S.A. (INISEL) have merged to create</p> <p>ERITEL, S.A.</p> <p>January 1991</p>	<p>La Cruz del Campo, S.A. and its subsidiaries have been acquired by</p> <p>Guinness PLC</p> <p>February 1991</p>	
<p>Empresa Nacional de Electricidad, S.A. (Endesa) has acquired 87.6% of</p> <p>Electra de Vilego, S.A.</p> <p>May 1991</p>	<p>Empresa Nacional de Electricidad, S.A. (Endesa) has acquired 23.6% of all the outstanding shares and convertible bonds of</p> <p>Compañía Sevillana de Electricidad, S.A.</p> <p>August 1991</p>	<p>The British Petroleum Company PLC through its subsidiary BP España, S.A. has acquired a 93% stake in</p> <p>Petróleos del Mediterráneo, S.A.</p> <p>September 1991</p>
	<p>Empresa Nacional de Electricidad, S.A. (Endesa) has acquired 25.0% of all the outstanding shares of</p> <p>Fuerzas Eléctricas de Cataluña, S.A. (FECSA)</p> <p>November 1991</p>	<p>Banco Santander has acquired newly-issued shares of common stock representing 13.6% of the common shares, and warrants to increase its participation up to 24.0% of the common shares of</p> <p>First Fidelity Bancorporation</p> <p>Pending</p>

We acted as financial advisers to Telefónica de España, S.A. and INISEL, La Cruz del Campo, S.A., Endesa, The British Petroleum Company PLC, and Banco Santander, S.A.

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مكاتبنا في القاهرة







# German market declines on fears of rate rise

By Sara Webb in London and Karen Zagor in New York

THE German Bundesbank's announcement that it will hold a press conference after its regular fortnightly council meeting today immediately fuelled fears of an increase in German interest rates. The news wiped out early gains in the German government bond market which closed lower on the day.

## GOVERNMENT BONDS

However, the Bundesbank's "somewhat signals" sent out by the Bundesbank yesterday.

Although the central bank left interest rates unchanged in its money market operations, it issued tough warnings on inflation and monetary policy in its December monthly report.

In the money market, the Bundesbank allocated DM2.5bn of one-month funds, mostly at rates of 9.20 per cent, and DM9.2bn of two-month funds, mostly at 9.50 per cent.

The Bundesbank injected DM2.5bn in liquidity into the market, but left rates unchanged as the previous week.

The Bundesbank's December monthly report released yesterday warned that it would increase its monetary policy stance of the current high price increases.

The central bank pointed out that year-on-year price growth was around 6.5 to 7 per cent in November, and consumer prices were up around 4 per cent in the same month.

The Bundesbank added that its 1992 M3 growth goal of 3.5 to 4.5 per cent, which is above the 1991 goal of 3 to 3.5 per cent, should not be seen as an easing.

The warnings come at a time when Germany's Public Service and Transportation Union (öTV) has announced a pay increase of 9.5 per cent.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Week	Month
AUSTRIA	11/01	11/01	114.7000	0.05	0.05	0.05
BELGIUM	0.000	06/01	99.0000	0.00	0.00	0.00
CANADA	8.000	04/02	100.0000	0.00	0.00	0.00
DENMARK	11/01	11/01	101.1750	-0.005	0.00	0.00
FRANCE	8.000	11/08	100.0000	0.00	0.00	0.00
GERMANY	0.000	06/01	99.0000	0.00	0.00	0.00
ITALY	11/01	11/01	114.7000	0.05	0.05	0.05
JAPAN	4.000	05/09	100.0000	0.00	0.00	0.00
NETHERLANDS	8.000	06/01	99.0000	0.00	0.00	0.00
SPAIN	11/01	11/01	100.0000	0.00	0.00	0.00
UK GILTS	10.000	11/01	100.0000	0.00	0.00	0.00
US TREASURY	7.000	11/01	100.0000	0.00	0.00	0.00

London closing, 10:00am New York morning session. Yields: Local market standard. Prices: US UK in 32nds, others in 100ths.

for the closing at 11.18 per cent. US Treasury prices were down yesterday morning, but became more active in the afternoon as the monetary policy had been announced.

At mid-session, the Treasury's benchmark 10-year bond was at 10.24 per cent, similar to the 10.23 per cent at the start of the day.

The prospect of an easing has dominated trading in recent weeks since the release of the November employment report and other economic indicators which have all pointed to continued recession.

The day started with high hopes that the Federal Reserve would cut the discount rate by 25 basis points to 4 per cent and that the target for Fed funds might drop to 3 per cent.

But there was no action in the early morning, and by mid-session there was growing concern that the Fed would not cut the rate.

The Fed's December employment report on January 10 before changing policy. The Fed's December employment report on January 10 before changing policy.

Despite some profit-taking, prices were supported by hopes that the Fed would cut the rate.

The yield on the benchmark 10-year moved in a narrow range of 1.11 to 5.48 per cent.

# Italians join in Polish state bank sell-off

By Christopher Bobinski in Warsaw

THE MONTE dei Paschi di Siena bank of Italy has signed a memorandum of understanding over the possible purchase of 49 per cent of Poland's state-owned Export Development Bank (BRE).

The Polish government hopes to complete the privatisation of the BRE, founded in 1986 and originally designed to finance export-oriented projects, by the end of February.

This will be the first sale of a state-owned bank, of the Bank Slaski and the Wielkopolski Bank Kredytowy, are being prepared. Announcements are expected in the first half of next year.

The BRE, which privatisation is being handled by Rothschild's, has a net value of \$66m, and will have 10 domestic branches by the end of next year.

At the moment, 61 per cent of the BRE is held by government ministries and the NBP, the central bank, and these shares are to be offered for sale. The balance is controlled by state enterprises.

A new share issue raising BRE's capital by 43 per cent is due in January.

Should the Monte dei Paschi bank decide to purchase the BRE, 10 per cent of its 49 per cent share would come from the Polish Treasury and 30 per cent represent new capital for the bank.

The remaining shares would be sold through a domestic public sale, and the BRE's shares would then be traded on the Warsaw Stock Exchange.

Belgian bank to buy affiliates

GENERALI Bank, Belgium's largest bank, is to take over its two Belgian venture capital affiliates, Vlaamse Investeringenvoorschot (VIV) and Spierit, in which the bank already holds 50 per cent, Reuters reports.

# Capital adequacy rules delayed

By Andrew Hill in Brussels

PROGRESS towards common capital adequacy standards for securities firms within Europe are being held up by continuing deadlock over other securities industry legislation.

A new compromise on capital adequacy rules - which would apply to both securities firms and the "market-risk" operations of banks - was debated by national officials in Brussels yesterday, and could be put to ministers by next March.

But progress on the capital adequacy directive is being hampered partly by the deadlock over investment services legislation. This would allow securities firms to operate throughout the EC.

After a meeting on the investment services directive broke up on Monday inconclusively, a national official said: "It [the deadline] might mean that it will be more difficult to make headway with capital adequacy because the interest in harmonising capital requirements will be reduced."

At the end of Monday's meeting, Mr John Redwood, the British corporate affairs minister, blamed the French - represented by Mr Jean-Claude Trichet, the treasury director - for not giving ground on the issue of transparency, the speed and method by which stock market trades are made public.

But other delegations have since indicated that the British were also unwilling to bridge. One national official went further and said later: "It's our view that the UK came to the meeting not to get a deal but to wreck a deal."

The British led a group of countries pressing for more liberal regulation, while France leads states eager to keep tight control over stock markets.

The capital adequacy directive is at an earlier stage of development than the investment services measure, but is characterised by a similar dispute. Countries such as Spain and Germany wish to apply

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John Redwood: blamed the French for hold-up on capital adequacy rules.

# Goldman Sachs taps Dutch guilder sector

By Simon London

GOLDMAN Sachs yesterday made the latest foreign bond issue to tap the Dutch guilder market, raising \$1.2bn.

One reason for the issuance is that yield spreads in the sector tend to be significantly lower elsewhere. For example, the Merrill Lynch paper was launched at a yield spread of 84 basis points over government debt, a level reserved for sovereign-backed agencies in most other currency sectors.

Against this, currency and interest rate risk opportunities are limited.

The bank launched yesterday a \$1.2bn guilder issue, carry a 7.5 per cent coupon and were priced at yield

9.156 per cent, a yield spread of around 55 basis points more than comparable government securities.

Like earlier deals, the issue attracted good buying from within the Netherlands, although buying by other European retail investors remained muted so close to the year end.

Also in the sector, Banque Indosuez launched a \$1.6bn zero-coupon issue, lead managed by Banque de Paris Nederland. The 12-year bonds were priced at 36.34, to yield 8.90 per cent. There is no directly com-

parable government security, but the 10-year benchmark government bond currently yields around 8.60 per cent.

Buying was restricted almost entirely to Dutch financial institutions, hungry for long-dated paper. However, demand was sufficient for the deal to be increased from \$1.5bn during the day.

Volvo's plans to double the size of its commercial paper programme to \$1.2bn from January 1992. The programme was launched in May at DM500m and increased to DM1bn in August.

Securities and Futures Authority, the regulator for the industry, said: "I don't think it is a good idea. We think these firms are entirely appropriate."

However, Ms Marjorie Mowlem, Labour spokeswoman on City affairs, called on the government to consider prosecuting some of those involved, and disqualifying them as directors.

# SIB considers new controls after Fox market scandal

NEW regulatory arrangements are being considered for investment exchanges in the UK following the market rigging scandal this autumn at London Fox, the commodities futures and options exchange, writes Richard Waters.

The exchange itself, along with five of its member firms, has admitted to undertaking non-commercial trades to cre-

ate the illusion of activity in the market for property index futures.

The Securities and Investment Board, UK's main investor watchdog, has direct controls over exchanges, other than the sweeping power of removing their authorisation. Following the Fox scandal, the SIB said it was now reconsidering its relationship

with exchanges. The most likely result is a voluntary set of guidelines covering how exchanges operate, although SIB has no direct power to enforce this.

Meanwhile, there were calls for tougher regulatory action over the affair. On Tuesday, six individuals were criticised, and their firms fined. Mr Christopher Sharpley, chairman of the

Securities and Futures Authority, the regulator for the industry, said: "I don't think it is a good idea. We think these firms are entirely appropriate."

However, Ms Marjorie Mowlem, Labour spokeswoman on City affairs, called on the government to consider prosecuting some of those involved, and disqualifying them as directors.

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS		Wednesday December 18 1991										Tue Dec 17	Mon Dec 16	Fri Dec 13	Year ago (approx)
Flashes in parenthesis show number of stocks per section	Index	Day's % change	Est. Earnings YTD % (Index)	Gross Div. YTD % (Index)	Est. P/E Ratio (Index)	not adj. 1991 to date	Index	Index	Index	Index	Index	Index	Index		
1 CAPITAL GOODS (180)	727.39	-0.7	9.31	6.62	13.74	34.30	732.77	743.60	749.10	722.33					
2 Building Materials (23)	881.88	-2.0	8.23	7.33	16.42	46.51	884.26	890.32	900.53	980.79					
3 Contracting, Construction (29)	846.20	-3.3	8.05	8.76	16.56	51.42	875.10	905.17	918.23	1137.82					
4 Electricals (10)	2317.98	-1.2	10.40	6.39	12.24	98.25	2345.31	2370.18	2380.04	1943.48					
5 Electronics (26)	857.56	-0.7	10.09	11.44	33.04	167.66	1676.23	1687.23	1599.01						
6 Engineering-Aerospace (8)	323.56	-0.1	16.70	8.03	7.29	18.32	323.93	326.36	331.30	492.03					
7 Engineering-General (43)	456.32	-0.4	10.52	5.50	11.73	18.20	458.04	457.60	441.4	368.33					
8 Metals and Metal Forming (9)	293.12	-1.4	2.23	12.01	1.01	23.03	297.19	304.89	308.53	404.27					
9 Motors (12)	287.67	-0.9	9.00	8.57	14.79	17.56	290.37	292.50	292.91	299.88					
10 Other Industrial Materials (20)	1462.66	-0.2	8.19	8.60	14.54	90.05	1464.21	1469.63	1505.51	1286.62					
11 CONSUMER GROUP (18)	1536.01	-1.0	7.68	3.59	16.10	40.73	1551.40	1593.75	1633.22	1238.51					
12 Brewers and Distillers (23)	1912.32	-0.1	8.86	3.71	13.65	49.14	1910.11	1908.62	1912.81	1615.99					
13 Food Manufacturing (19)	1263.16	-0.3	9.82	4.22	12.52	37.32	1267.24	1271.49	1275.42	1000.99					
14 Food Retailing (17)	2263.81	-1.2	10.04	3.60	12.91	65.37	2264.76	2274.05	2316.83						
17 Health and Household (24)	1419.73	-1.6	5.00	2.34	22.99	72.62	1417.87	1421.71	1397.44	2575.71					
18 Hotels and Leisure (24)	1186.73	-0.6	8.59	3.71	14.40	48.61	1194.45	1205.14	1231.24	1227.87					
20 Media (23)	1340.94	-0.5	7.05	4.01	17.84	48.36	1334.60	1328.31	1325.23						
21 Packaging, Paper & Printing (17)	712.98	-1.5	7.57	4.66	16.01	24.43	725.57	728.16	726.98	504.88					
34 Stores (32)	741.10	-1.5	7.78	3.82	16.97	38.77	746.86	751.63	759.59	786.84					
35 Textiles (10)	584.60	-0.6	7.93	3.31	16.10	22.28	588.60	589.13	591.34	408.19					
40 OTHER GROUPS (112)	1164.75	-0.6	10.38	3.79	12.17	40.33	1171.67	1176.70	1184.52	1024.20					
41 Business Services (13)	1329.05	-0.1	7.59	3.01	16.72	46.93	1330.43	1346.19	1387.98						
42 Chemicals (21)	1370.39	-0.1	7.38	3.36	16.75	34.35	1368.61	1387.06	1368.78	1073.72					
43 Conglomerates (11)	1280.25	-0.7	11.38	8.39	10.78	44.07	1289.03	1296.39	1278.64	1307.44					
44 Transport (14)	2263.43	-0.3	5.67	4.99	23.23	79.12	2271.22	2275.50	2273.57	1922.51					
45 Electricity (16)	1192.50	-1.3	15.21	6.08	8.56	27.53	1208.14	1215.77	1226.97						
46 Telephone Networks (4)	1367.60	-0.3	11.47	4.58	11.38	30.42	1371.10	1382.50	1389.95	1180.73					
47 Water (10)	823.16	-0.4	19.22	7.16	17.13	151.44	826.85	826.69	827.91	2170.74					
48 Miscellaneous (23)	1662.66	-1.6	5.36	5.39	23.13	75.10	1672.37	1721.20	1745.75	1401.16					
49 INDUSTRIAL GROUP (48)	1214.02	-0.8	8.80	4.79	14.21	39.66	1224.08	1228.86	1233.91	1048.13					
51 Oil & Gas (11)	2294.73	-0.3	11.72	6.36	11.28	104.27	2291.34	2294.09	2298.28	2352.14					
52 500 SHARE INDEX (500)	1300.34	-0.8	9.14	4.98	13.80	44	1312.30	1316.23	1319.33	1153.01					
53 FINANCIAL GROUP (50)	701.17	-0.4	-	-	-	34.41	702.82	710.65	718.86	720.61					
54 Banks (9)	829.81	-0.4	4.76	4.60	44.60	38.67	830.03	839.85	843.87	759.18					
55 Insurance - Life (6)	1400.77	-1.2	6.18	-	-	65.68	1398.93	1401.12	1418.00	1299.89					
56 Insurance - General (7)	483.87	-1.2	-	-	-	52.77	489.75	493.75	504.96	530.29					
57 Insurance (Brokers) (10)	981.33	-0.4	8.33	6.82	15.81	47.46	976.96	987.56	989.65	1008.01					
58 Merchant Banks (4)	450.77	-0.7	-	4.75	-	16.06	453.99	453.76	453.57	355.79					
59 Property (3)	803.71	-0.2	3.34	5.86	23.81	33.34	805.39	816.67	814.60	884.43					
60 Other Financial (16)	1360.67	-0.4	11.64	6.17	10.58	30.70	1360.25	1360.25	1360.25	1018.18					
71 Index Group (Index)	1133.54	-0.4	-	8.82	-	31.81	1132.99	1132.99	1132.99	1018.18					
99 ALL-SHARE INDEX (659)	1137.33	-0.7	-	5.15	-	41.78	1165.56	1170.11	1174.88	1046.13					
	Index	Day's % change	Day's % change	Day's % change	Day's % change	Day's % change	Index	Index	Index	Index	Index	Index	Index		
FT-SE 100 SHARE INDEX	2613.6	-19.3	2628.6	2609.8	2632.9	2640.8	2631.4	2627.3	2598.2	2178.7					



## UK COMPANY NEWS

## Gestetner tumbles 57% to £22.5m

By Jane Fuller

GESTETNER Holdings, the distributor of office and photographic equipment, reported a 57 per cent fall in pre-tax profit from £22.1m to £22.5m for the year to October 31.

The company had issued a profit warning at the end of October, a month after Ricoh, the Japanese office equipment manufacturer, paid 350p per share for a 24.2 per cent stake.

That was at a significant premium to the market price, which fell again yesterday to close at 119p, near this year's low point.

Turnover rose to £288.3m (£261.8m), including a full year from the Nashua office systems operation which made no contribution to profit because of integration.

In the office systems division, trading profit fell from £23.4m to £24.8m. Mr Brian Copey, director, said of the shortfall:

caused by second half sales coming in £41m below budget. Management mistakes, notably a late reaction to falling sales, had contributed to the decline.

Across the group, there were about £11m of rationalisation costs. Net exceptional charges after property and other gains were £7.9m.

Mr Basil Sellers, chairman and chief executive, said more than 1,000 jobs had been shed. 10 per cent of the workforce, or £1.5m, make 45 people redundant in Belgium alone.

"Any of these socialist-type countries cost big money," he said. Sixty per cent of sales were in Europe and the company had been caught out by the continental slowdown. Worst affected were Belgium, Sweden and Denmark and even Germany had flattened out.

Mr Sellers, who also heads the European office equipment operation after a management shake-up, said the most important event of the year was the tie-up with Ricoh, the Japanese manufacturer. Ricoh would be fighting a war with Canon and Xerox over a new range of digital products, combining copying, faxing, printing and other functions.

The photographic division was affected by recession in Australia, North America and the UK. Trading profit was £1m down at £3.2m on sales of £180m (£200m).

Net bank debt was reduced to £26.5m (£29.4m). Nearly 70 per cent of the £115m convertible loan stock was converted late in the year. Year-end gearing counting the outstanding loan stock as debt was 26 per cent, down from 96 per cent.

Fully diluted earnings per share fell to 11.7p (26.7p). A maintained final dividend of 6.4p makes a total of 8.2p (8.1p).

## COMMENT

Gestetner made virtually nothing at the pre-tax level in the second half and says it did not realise it had things were until September. On this basis its assumption that there will be no upturn in the current year is not very reassuring. It says that £1m of one-off costs and a few million off interest payments provide a cushion. Nevertheless it will do well to match last year's pre-tax profit, especially if recessions deepen in European countries. A 10 per cent reduction in earnings gives a prospective p/e of just over 11. Although there is recovery potential, it is not as great as in consumer-led sectors. While the shares are at a holding, investors will need some patience at Ricoh, which has in mind a long-term thrust into Europe.

## EDP doubles profits to £4m on small sales gain

By Alan Cane

ELECTRONIC Data Processing almost doubled its profits before tax last year demonstrating that it is still possible to shine in a generally gloomy computing market.

Pre-tax profits for the year to September 30 were £4.08m, compared with £2.1m, but also showed a gain of only 10 per cent from £16.6m to £17.4m.

Earnings per share increased from 17.38p to 22.5p. The final dividend is 2.5p, making 4.25p, a 41 per cent increase on last year.

EDP is a computing services company which is the exclusive UK and European distributor of Mentor computer systems manufactured by Applied Digital Systems, a wholly owned subsidiary of the NCR Corporation, now owned by AT&T.

The company's software division was finely tuned to the distribution market. Mr Jenkins expects a 20 to 30 per cent increase in profitability next year as the company has been able to secure a 58m and is looking for acquisitions to expand its market base.

## Daily Mail Trust ahead 7% despite advertising recession

By Raymond Snoddy

IN SPITE OF the advertising recession, the Daily Mail and General Trust, the newspaper publishing group, yesterday announced profits ahead by more than 7 per cent.

In the year to end-September the publishers of the Daily Mail, Mail on Sunday and London's Evening Standard increased pre-tax profits from £44.2m to £47.7m on turnover of £644.1m - virtually unchanged from last year's £642.7m.

The company said yesterday that "trading has continued to be very difficult for all divisions of the group and the

directors are very pleased to be able to report an increase in trading profits."

Advertising for the Daily Mail and the Mail on Sunday was reported to have held up well although the Evening Standard's classified advertising revenues fell sharply with recruitment advertising remaining depressed.

The Mail on Sunday has been one of the few national newspapers to increase circulation this year.

The main Associated Newspapers subsidiary improved its profitability reflecting higher circulation figures and

reducing the base. Norcliffe Newspapers, the local and regional newspaper chain, was hit by a decline in advertising although European reported a 22 per cent increase in trading profits despite the effects of the Gulf war on its circulation and seminar business.

Newspapers accounted for £525.3m of turnover and £22.5m of trading profit compared with £522.7m and £24.7m respectively last time.

The company is planning to pay a final dividend of 90p making a total for the year of 119p (110p). Earnings per share rose from 33.13p to 33.13p.

## Ensign more than doubles on offer

By Philip Coggan, Personal Finance Editor

ENSIGN Trust, the investment trust which has languished at a 50 per cent discount to its net asset value, doubled yesterday.

The company's software division was finely tuned to the distribution market. Mr Jenkins expects a 20 to 30 per cent increase in profitability next year as the company has been able to secure a 58m and is looking for acquisitions to expand its market base.

The cash offer is based on the formula net asset value (NAV) of the fund, currently estimated at approximately 41p per share. Ensign ordinary

shares rose from 18p to 36p. The problems of the trust have revolved around its large unquoted portfolio. In May, the trust announced a 100p write-down in the value of its assets.

Management of the trust's assets was transferred from Argosy Management, an Ensign subsidiary, to Ivory & Sons.

Although the net asset value is about 38p per share, MNOFF agreed that the NAV should reflect the potential understatement of values for unquoted investments. MNOFF, one of the largest pension funds in the UK, 77.9 per cent of the ordinary shares in the trust, and the majority of the minority shareholders.

The values of the shares are based on the MNOFF valuation, and the minority shareholders are expected to agree that the NAV should reflect the potential understatement of values for unquoted investments.

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## Classic seeks to resolve problems

By Peggy Hollinger

THE RACE is on to find a solution for Classic Thoroughbred, the Irish bloodstock company which has reported losses in each of the four years of its existence.

The board is investigating options including a merger or takeover bid. One strong possibility is that the company would merge with a company which would allow it to retain an interest in bloodstock.

Analysts in Dublin said the strongest candidate was Leisure Holdings, the private hotels and tennis club company which began its takeover of Classic would provide a quote - albeit on the USM - for Leisure, which had been in the running for parts of Keith Prowse, the ticketing agency, before it collapsed in September.

Leisure and Classic also share a director in Mr John Magner, a managing partner of Coolmore, Ireland's biggest stud.

Mr Owen McGarrett, chief executive of Leisure, refused to comment yesterday. Classic announced in August that it planned to sell its racing interests - 19 horses at the time - to become a cash company. Classic, which announced its interim results today, is believed to have more than £25m (£2.8m) cash in the bank. It still retains some bloodstock interests.

The company was formed in 1987 by trainer Mr Vincent O'Brien and a group of wealthy backers, including packaging magnate Mr Michael Smurfit, to run horses in the big money races and sell them on to stud.

## S Korean group acquires EC base

By John Thornhill

KOLON Industries yesterday announced it has acquired a 50 per cent stake in the South Korean group to acquire a European base.

The synthetic fibres, plastics and film materials company has paid \$7m to acquire the Imperial Graphics Group of

Imperial Graphics Group of the UK. The group follows the South Korean government's relaxation of regulations concerning foreign investment.

It is now easier to invest abroad and I think that many Korean companies will want to go overseas and seek acquisition opportunities," Kolon said yesterday.

The Imperial Group of companies, which has operations in Manchester, East Grinstead and Germany, manufactures various types of papers for the reprographic market.

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## AmBrit receives new bid approach

AmBrit International, the USM-quoted oil company which is facing a hostile bid from Pittencreeff, said yesterday that it had received an approach from a third party seeking to agree terms for a recommended offer.

It urged shareholders to take no action in respect of any Pittencreeff document and not to sell their shares in the market. Pittencreeff has increased its offer from 8.5p to 9p per share, valuing AmBrit at about £3.94m. There is a share alternative of one new Pittencreeff for every 25 AmBrit AmBrit said the offer, described as final, remained "absurdly low".

Pittencreeff already owns 29.93 per cent of AmBrit.

## Small rise at Faupel Trading to \$611,000

Taxable profits at Faupel Trading Group, the USM-quoted importer of Chinese textile goods for sale to wholesalers, retailers and mail-order companies, edged up to \$611,000 in the six months to September. This was achieved on turnover up at \$11.7m (£8.85m). Earnings emerged at \$18p (5.03p) per share and interim dividend is held at 1.88p.

DIVIDENDS ANNOUNCED				
Company	Dividend	Date of payment	Corporation tax	Total
Abstrust Prof	5.8125	Dec 11	-	-
Andrews Sykes	1.4	Feb 24	1.4	-
Bristol Water	8.8	Feb 24	-	-
Chemring	18.75	Jan 31	17.33	11.33
Control Seas	nil	-	0.55	0.7
CRH	4.34	Jan 18	4	119
Daily Mail Trust	90	Feb 24	-	110
Electronic Data	2.5	Apr 3	-	3
Gestetner	6.4	Mar 15	6.4	8.2
Greencore	4.54	Feb 24	-	4.5
Hoskyns	1.65	Mar 19	1.25	2.4
WPC	2.25	Apr 7	1.8	6.25
Humberside Pines	0.79	Feb 21	0.78	1.75
Polar S	2.5	Mar 15	2.5	-
South Wales Elec	5.8	Mar 24	-	11.8
Sterling Inds	1.5	Mar 14	-	-
United Scientific	1.7	Apr 3	1.5	2.2
Yorkshire Elec	5.23	Mar 24	-	10.81

Figures in pence per share net of corporation tax unless otherwise stated. \*Equivalent allowing for scrip dividend. \*\*By way of bonus and/or acquisition. \*\*\*Final.

PUBLIC WORKS LOAN BOARD RATES			
Term	Rate	Rate	Rate
Over 1 up to 2	10 3/4	10 3/4	10 3/4
Over 2 up to 3	10 3/4	10 3/4	10 3/4
Over 3 up to 4	10 3/4	10 3/4	10 3/4
Over 4 up to 5	10 3/4	10 3/4	10 3/4
Over 5 up to 6	10 3/4	10 3/4	10 3/4
Over 6 up to 7	10 3/4	10 3/4	10 3/4
Over 7 up to 8	10 3/4	10 3/4	10 3/4
Over 8 up to 9	10 3/4	10 3/4	10 3/4
Over 9 up to 10	10 3/4	10 3/4	10 3/4
Over 10 up to 15	10 3/4	10 3/4	10 3/4
Over 15 up to 25	10 3/4	10 3/4	10 3/4
Over 25	10 3/4	10 3/4	10 3/4

\*Non-qualifying loans are 1 per cent higher and non-qualifying loans 2 per cent higher in each case than the rates shown. \*\*Equal instalments of principal. \*\*Repayment by half-yearly instalments. \*\*\*Equal half-yearly payments to include principal and interest. \$ With half-yearly payments of interest only.

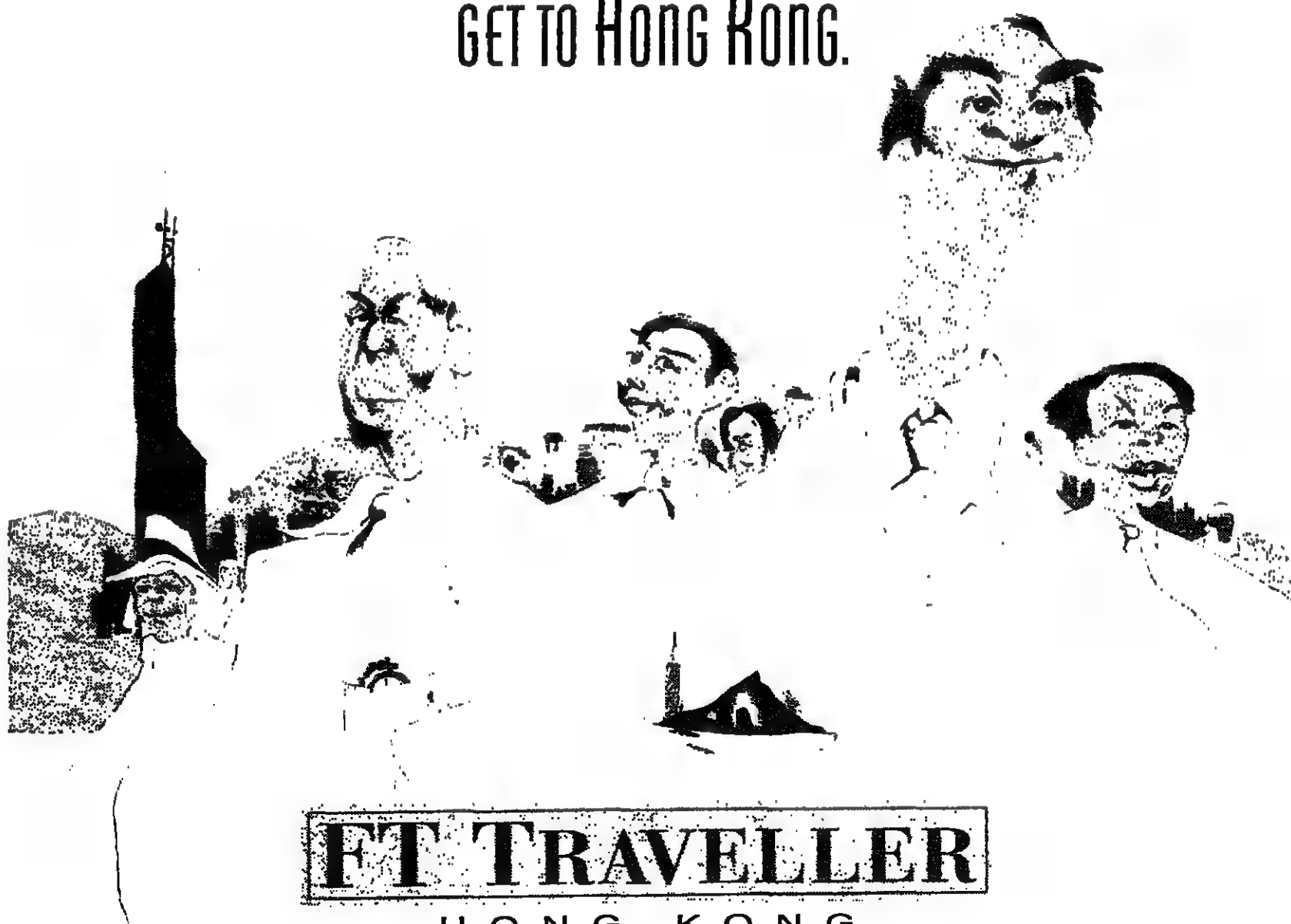
SKANDINAVISKA ENSKILDA BANKEN  
US\$ 330,000,000  
SUBORDINATED FLOATING RATE NOTES  
DUE 2000

It is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Note, the rate of interest for the six month period from December 17, 1991 to June 17, 1992 has been fixed at 4.8125 per annum.

The interest payable on June 17, 1992 will be US\$ 122.32 in respect of US\$ 5,000.

BANQUE INTERNATIONALE  
LUXEMBOURG  
Anonyme  
AGENT

HOW TO GET TO THE TOP  
MOVERS AND GROOVERS, MAKERS  
AND BREAKERS, LENDERS AND  
SPENDERS, HIRERS AND FIRERS,  
OPINION MOULDERS AND  
GOLDCARD HOLDERS BEFORE THEY  
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ricity up 17% first half

...the group's...  
...the group's...  
...the group's...

es drops to £4.4

IN ECONOMIC INDICATORS

	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990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## TECHNOLOGY

On a Saturday afternoon in early 1988, Yoshitaka Ukita, a workaholic 'salaryman' at Sony, sat at his desk in the office, pondering the company's latest consumer electronics flop - the 8cm single compact disc player. Ukita had led the team to develop the product. Beside the player were two other personal organisers and a Sharp electronic organiser, also sold as the 'Wizard'.

Ukita stared at the three products, trying to think how Sony could adapt its miniature compact disc technology to the growing market for portable information systems.

Before he left for home that evening, he had the inspiration for what has become this year's surprise hit in consumer electronics: Sony's Data Discman.

The Data Discman is a personal information machine that is, essentially, a souped-up version of Sony's failed 8cm disc player. The original model, launched a year ago, had only a flip-up screen to display text stored on read-only 8cm CDs.

Sony has enlarged the liquid crystal display and put in backlighting, added still pictures and, at the touch of a button, sound - not a thin computer-synthesised voice, but CD-quality music and speech. It is only a matter of time before moving pictures and colour are added to the menu, and perhaps telecommunications.

Sony, inventor of the Walkman, is now developing a successful new concept in consumer electronics.

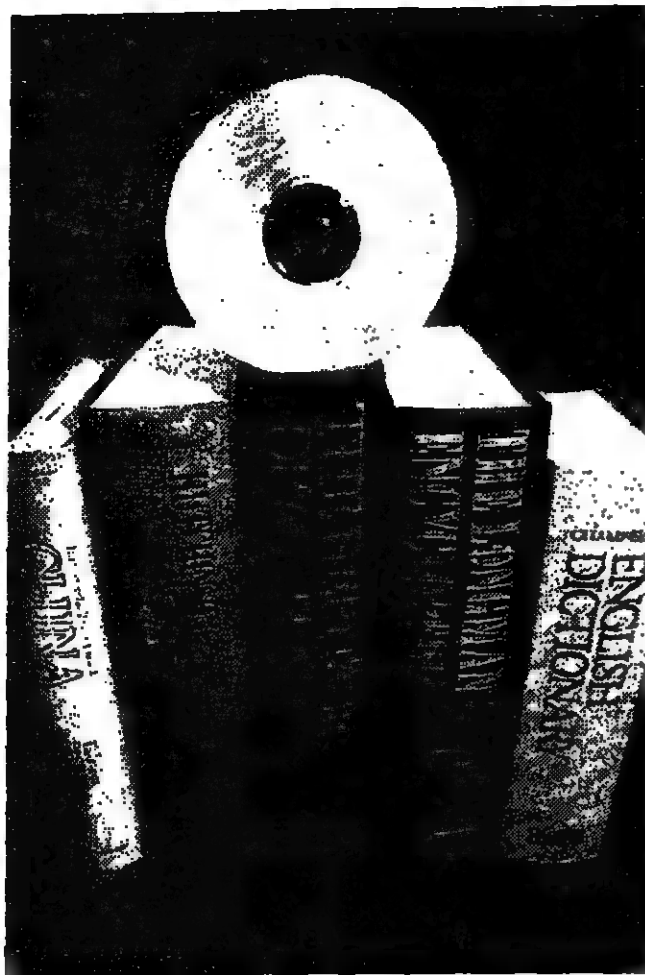
The Data Discman is not mainly a triumph of new technology, although Sony uses the latest. Rather, it is a creative repackaging and skilful engineering of technology that was available to any of the big consumer electronics companies, from Philips to Matsushita. It is an idea product.

The Data Discman is also yet another illustration of an effective Sony's 'scattergun' approach to product development. It can be a successful product has been a failed one, with the potential in either case inevitably difficult to anticipate.

Indeed, Sony did not initially have high expectations for the Data Discman and planned production of only 5,000 units a month. In the event, Sony sold 100,000 in the first year in Japan. The product was launched in the US and Ger-

The Data Discman is Japan's surprise consumer electronics hit of the year - but it was developed from a product that flopped. Steven Butler reports

## Sony scattergun hits the target



weighs 500g and fits easily in the palm of the hand.

With the addition of sound, Sony's Japanese-English dictionary and language texts can pronounce the words and sentences in the voice of a native speaker.

Ukita grins hopefully at the suggestion that every Japanese parent will find the Discman an indispensable aid when little Taroo studies English... or indeed when Helmut learns Italian, or Fiona takes up French.

It is hard to see the Data Discman taking off so quickly as the Walkman did. It is not nearly so much fun, although Ukita plans to add a repertoire of comics, games, talking novels and gigantic map finders.

But it is easy to imagine this product eventually finding its way into a large percentage of homes, particularly with the backing of the big electronics and publishing companies.

The success of the product is more than a marriage of a good technology. Sony, famous for making electronic hardware and for dropping \$5.1bn on the purchase of Columbia Pictures, the US film studio, has entered a new field of business.

"We had no experience of publishing software," he says. "The Sony design centre made up a package, a mock up. Our basic concept was that we wanted to establish a publishing business that was electronic, a personal information controller. Before we went to the publishers, we thought the publishers were very conservative. But every publisher that we visited was so impressed that they instantly decided to enter the electronic publishing business."

Of the 30 Japanese publishers that Ukita visited, 18 had come out with titles on disc by the initial launch date of January 1 1990. Sony would not be repeating the mistake it made with its Betamax format video recorder, in which it developed

a high quality product that failed to catch on because it was not supported by the software vendors - in this case, the movie makers.

Sony had to go to writing companies for help in writing software for organising and retrieving data. Perhaps most difficult of all, Sony had to reshape Japan's convoluted and inflexible distribution system so that a publishing product would end up being sold alongside an electronic product in both bookstores and electronics shops. Ukita reasoned that the discs and the machine needed to be available at the same outlets to achieve rapid success.

As the product launch approached, it was still top secret even inside Sony, where it was code-named 'Skunk Works' by some American engineers. But when it was time to let Norio Ohga, Sony's president, in on the secret.

"We thought we would be praised for it," says Ukita.

Ohga had a different idea. He insisted that Ukita and his team redesign the product in order to put the 8cm discs inside a caddy, a small plastic case. This would prevent any damage to the discs with the 8cm music CDs, would protect the discs and might also stop people from asking why the discs, with thousands of pages of copyrighted material, cost so much more than a music single track.

The price of the redesign, however, was a six-month delay in the launch. No matter, Sony is now churning out 20,000 Data Discman units a month.

Ukita is also trying to make the product more exciting, to bring down the average age of the purchaser from the current 40 years old, and to push down the price. The cheapest Data Discman is ¥48,000 (approximately £200).

If the Data Discman does become a mass-market success in the west, perhaps the myth will finally be dispelled that Japanese companies cannot think up new product concepts.

Ukita himself is not entirely clear about the product will develop here. The expense and risk of producing a new product may slow the introduction of colour and moving pictures.

Technology is no obstacle: only cost and imagination.

"The idea itself came from the user, the market," he claims. "Because the product is new, we hardware and software companies must grow up together with the user."

## Shareholders seek to bring R&D spending to account

Investors want a clearer picture of research, writes Norma Cohen

Corporate executives have long railed against the 'short-termism' of institutional investors, charging that shareholders look no further than the next dividend before deciding to sell a stake.

But institutional shareholders argue that companies should give shareholders any information known about expenditure on R&D, and the likely future benefits.

They also argue that what little is disclosed is often inadequate to help them make informed judgements about how companies are spending their money and the likely future benefits.

But last January, for the first time, industry representatives and shareholders met to discuss what owners should know about R&D expenditure and how they should be told.

The Electronics Equipment Association approached the Bank of England-backed Institutional Shareholders' Committee, seeking joint discussions on the presentation of R&D expenditure in corporate accounts.

According to Peter Sachs, EEA director-general, members generally agreed that a code of practice on R&D disclosure would encourage shareholders to take a longer term view of company prospects.

"We decided that you have to motivate people - tell them what you are doing," Sachs says. He recalls being in a chairman's office when the company's earnings were announced. "He thought that in light of the recession they were pretty good, but the share price fell 5p. He said 'My God, what do these guys want?'"

Early next year, the ISC is expected to unveil its code of practice which, among other things, is expected to encourage companies to give a five-year review of R&D expenditure. It is likely to suggest that companies include product development expenditure - something not required under existing accounting conventions.

Most controversially for companies, they will be asked to include some description of the work in progress and some estimate of the likely returns that may be derived from it.

It was this last point that forced the EEA, with regret, to withdraw from the talks several months ago. However, the ISC has deemed the matter so important that its own members decided to press ahead with the creation of a recommended code of practice.

The EEA's decision to withdraw from the talks reflects, in part, the reason why shareholders feel that some code of practice is necessary.

At the heart of the matter was the fact that EEA members could not agree on how much they really wanted to discuss projects with their

shareholders - and with their competitors. "Every chairman believes it is his right to conduct his relations with the City on his own terms," Sachs says.

But for many, disquiet about additional disclosure stemmed not from concern about how investors would use it but fear that it would become available to competitors.

Greater disclosure was generally welcomed by EEA members whose products are too big to hide, Sachs says. Manufacturers of defence equipment and aircraft, all of whom assumed their competitors knew exactly what they were doing, seemed well disposed towards outlining R&D expenditure. However, manufacturers of telecommunications and information technology products felt that this could disclose far too much to competitors.

Meanwhile, the ISC is arguing that current accounting conventions should be modified to force a truer picture of R&D expenditure. The group has written to the Accounting Standards Board to seek modifications to the so-called SSAP-19 standard, which discusses how these expenditures should be presented.

The ISC moves towards a code of practice are the first flexing of institutional muscle in the arena. The code is an outgrowth of the nascent corporate governance movement which encourages institutional shareholders to act like owners of companies, not simply passive investors.

Initially, much of the effort to unlock details of corporate R&D expenditure has come not from institutions but from government. Last June, in an effort to jog UK companies into beefing up their spending on innovation, the Department of Trade and Industry's Innovation Unit published an R&D 'scoreboard' showing which companies spent the most. It also showed that while overall R&D expenditure in Britain is rising, the UK still lags well behind US and Japanese companies in most industrial sectors.

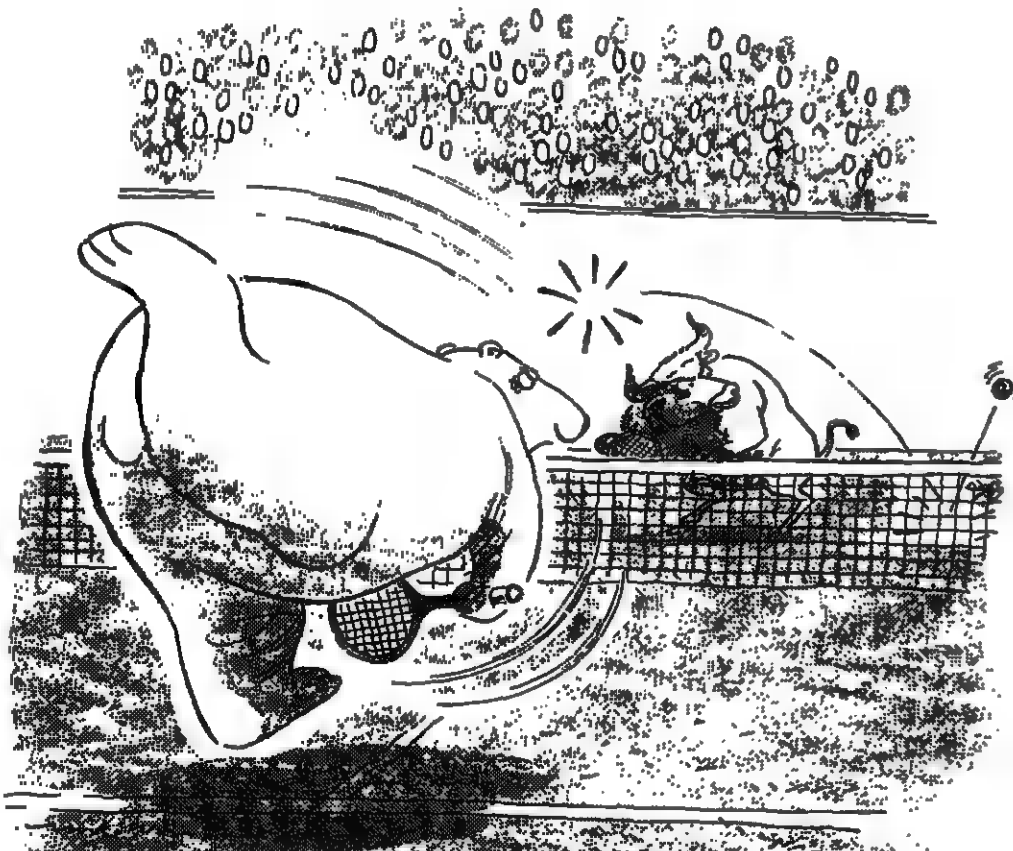
"I believe the R&D scoreboard should now stimulate investors to question companies who appear to be underinvesting in R&D," said trade secretary Peter Lilley said. "In turn, [it] should encourage companies to take pride in their R&D effort and discuss it more fully with their shareholders, analysts and journalists."

In July, the DIT's Innovation Unit published a handbook aimed at improving communication between companies and shareholders on the subject of R&D expenditure. It recommends that investors should ask companies their business strategy and whether there is sufficient expenditure on innovation to support it. They should also ask whether the risks and returns of that expenditure are likely to translate into longer-term shareholder value.

International comparison of R&D spending 1989/90

Top 100 countries				
All industry companies	Current R&D expenditure (£m)	Employees (000)	R&D % of sales	R&D % of value added
UK	2,500	1,500	3.4	1.00
US	22,775	3,730	7.2	3.00
Germany	14,700	4,320	2.6	5.00
Japan	12,013	n.s.	5.2	3.71

Source: Company Reporting



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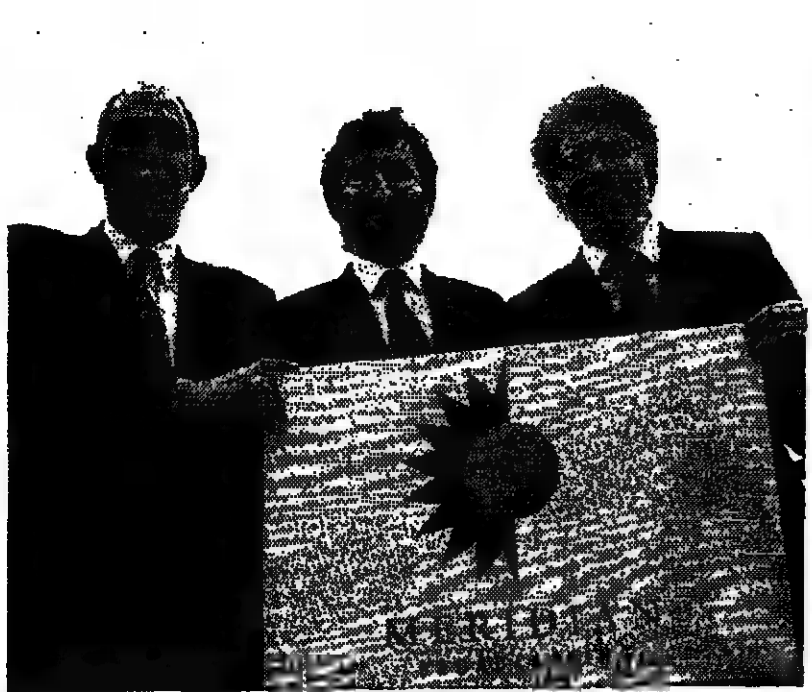
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## UK TV FRANCHISES 2



Winning teams: Meridian's Roger Loughton, Lord Hollick and Simon Albary; Carlton Television's Nigel Walsley, Michael Green and Paul Jackson

## THE WINNING COMPANIES

## Now for the deals

THE UK government looks as if it will emerge as the greatest overall winner of the upheavals in the commercial broadcasting system.

Not only will the Treasury get more money from the broadcasting system than it has before but, leaving aside the capricious nature of the market and the influence of those who will soon be making their jobs, overall the Independent Television Commission will probably deliver a workable system.

It is far from clear what the financial impact on the commercial broadcasting system will be. All companies have to pay a qualifying rental based on a percentage of advertising revenue which is roughly equivalent to the special levy now being reduced in its last year of life.

The 16 winning companies will therefore pay a gross sum of nearly £250m a year extra to the Treasury - a sum that will rise in line with retail prices. The figures are not quite as bleak as they look because the bids are tax-deductible and, for example, the government will not the ITV companies will in future fund the Welsh Fourth Channel.

The ITC, the only organisation with access to all the confidential business plans of the applicants, estimates that the total net extra money going to the Treasury over the 10 years of the licence will only be £40m a year. There is considerable scepticism about this figure. It is also argued that, even if it is correct as an average, some

individual companies will be proportionately much harder hit and that the average underestimates the impact of the new years of the new licences when the broadcasters are at their most vulnerable.

Out of such a system a small number of relative winners emerged. Central Independent Television and Scottish Television were both lucky, clever or daring enough to bid just £2,000 a year each. They judged correctly that the system was going to bid against them. They submitted bids of £2,000 rather than the minimum £1,000 because the rules said bids should be in multiples of £1,000. To make sure, they bid in multiples.

Such bids will greatly undermine the power of Central and Scottish within the ITV system, not to mention their profits. The share price of both companies has shot up as a result.

On a slightly grandiose scale, both London Weekend Television and London Weekend Television emerged as "winners" despite being heavily outbid by determined opposition.

Granada bid £9m to North Television's £35.3m for the North-West franchise. LWT put £7.8m in the brown envelope compared with London

Independent Broadcasting's £10m.

Through and LWT gambled heavily, and correctly, that their chance would be to get over the very detailed programme quality hurdle.

Then there are the most obvious winners of all - the four new broadcasters that put in the highest qualifying bids for their franchises. First of them are the two companies that have been even more formally cemented by Carlton's recent purchase of a 20 per cent stake in Sunrise.

Another heavyweight grouping is likely to be led by Mr Leslie Hill at Central. The company already has a 20 per cent stake in Meridian, one of its new neighbours, and could also take a minority stake in Anglia, thereby entirely circling London.

The third power centre will almost certainly be led by Granada, although it is too soon to know what the company's future relationship with Yorkshire will be. Relations were strained because Granada joined with Border to bid unsuccessfully for Tyne Tees, a company in which Yorkshire has a 20 per cent stake. Yorkshire in turn formed the backbone of the North-West bid against Granada.

Yorkshire is expected to around its reach next year with a friendly takeover of Tyne Tees, something that the 1990 Broadcasting Act allows because Tyne Tees is judged to be a small ITV company. The nine largest companies are not allowed to take each other over.

frightened off other bidders, making a low bid possible. Such a strategy would, of course, have been risky with no guarantee of success. Meridian Broadcasting, led by Lord Hollick's MAI group, won the South of England franchise with a bid of £36.5m, which should allow a reasonable return given that the area is one of the best for advertising in the country.

Forming a consortium linking LWT, Disney, the Guardian and British Television, won the East of England franchise with a bid of £14.5m - £20m more than TV-am. When the rental is added, Sunrise's total gross payments to the government will probably total £50m a year. It is earned from less than 3% hours broadcasting a day.

But it is already clear that the pattern of winners and losers will turn out to be more complex than simply adding up bid sums.

More strategic alliances will be struck, partly through cross-shareholdings but partly perhaps just through the need to co-operate.

Leaving aside Scotland - Scottish has always dominated television production there and should now be able to increase its network offerings - three clear power centres in ITV are

likely to emerge.

The most obvious and potential most powerful is in London where Mr Michael Green, chairman of Carlton, is a friend of Mr Christopher Bland, the ITC chairman. The two companies will almost certainly operate a joint transmission system and together produce a seven days a week regional news service. Carlton may actually operate out of LWT's London Television Centre. The links have been even more formally cemented by Carlton's recent purchase of a 20 per cent stake in Sunrise.

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It is not clear yet whether Granada and Yorkshire can form a greater northern alliance or whether the "War of the Roses" between the northern rivals will continue.

The real winners will be those ITV companies which manage to achieve, through such alliances, sufficient clout to be major programme producers on an international scale and at the same time are strong enough to see off international predators when takeovers become legal on January 1 1994.

Raymond Snoddy

## THE LOSERS

## The fight goes on

THE MOST difficult decision of all for the Independent Television Commission was the fate of Thames Television, the largest ITV company and a broadcaster that on its own has been contributing more than a third of the programmes on the national network.

The numbers were all too clear. Thames had been heavily outbid by two rivals and one of them, Carlton Communications, had not only bid £10.47m more but had passed the quality threshold that all applicants had to get over before financial bids were even considered.

The only thing that might prevent the company responsible for programmes such as "Minder", "Rumpole of the Bailey" and "The Bill" losing its broadcasting licence was "exceptional circumstances". This was the clause that gave the ITC the discretion to set aside the highest qualifying bid. Although these circumstances were never precisely defined, the implication was that the main grounds for exercising that discretion would be exceptionally high programme quality.

More time was spent discussing the future of Thames than that of any other applicant. "Everyone started out wanting to save Thames but we couldn't find a reason," said one of those involved - presumably meaning a reason that would stand up in court. It was clear from the outset that the ITC was reluctant to get into the legally ambiguous area of invoking exceptional circumstances.

The decision meant the end of Thames as a broadcaster and the loss of at least 1,000 jobs in the company. Thames was the biggest of the four existing ITV companies to lose its franchise. The others were TV-am, the commercial breakfast station, TVS Entertainment, the south of England ITV company and its smaller neighbour Television South West.

Thames and TV-am lost because they were outbid but not because they were outbid. Initially both TVS and TSW were judged to have bid too high in a desperate attempt to retain their franchises against determined opposition. The formal way it was expressed was that in the view of the ITC they would be unable to sustain a high-quality programme service over 10 years of the licence.

For the overbidders at least, the game is not yet over. Their arguments are that their shareholders were fully prepared to back the bid - their shareholders of around 8.4 per cent are backed by reputable forecasting bodies but are not that far adrift from the centre of all the bids.

Plymouth-based TSW, the smallest of the losers was the first to take on the ITC in the courts. The company which bid £16.117m compared



Bruce Gynell of TV-am: little room for manoeuvre



Richard Dunn of Thames: plans to sell programmes

with the £7.815m from the winning Westcountry Television, made a small piece of UK television history by extracting from the ITC the reasons why it was turned down. During an appeal against refusal of leave to go to judicial review of the ITC decision, Lord Donaldson, Master of the Rolls, persuaded the ITC that it would be wise to make available the "secret" staff assessment of the TSW bid.

Comments that seem strange were revealed. The document suggested that Barclays might not be prepared to lend the full £10m promised because of the size of the bid. Neither the bank nor TSW was contacted. It is believed, to see whether this suggestion was true.

The full judicial review is expected to be heard in January. TVS, which bid £16.117m, lost to the £6.2m bid made by Meridian, has also decided to seek a judicial review and other applicants which passed the programme quality test but were ruled out by their business plan such as TVNI, the unsuccessful applicant for the Ulster franchise, could also follow.

In the case of TSW and TVS, there will be little left if the original ITC verdicts are not overturned. TSW is a small regional company with no tra-

dition of making programmes for the national network while TVS has a bleak future because of debts remaining from what turned out to be the disastrous \$20m purchase of MTM, the US independent production company.

In the case of either Thames or TV-am, there seems to be little chance of getting a judicial review. Both companies seem reconciled to their fate and are making plans on that basis.

There have been talks about the future attended by the losers at which all options have been considered including jointly launching a satellite channel, perhaps combined with a bid for the Channel 5 licence. Such proposals seem unlikely to develop beyond "what-if" discussions.

Companies such as Thames are much more likely to be in the business of maximising profits rather than devoting resources to maintain new ventures.

Mr Richard Dunn, chief executive of Thames, has commented himself to making Thames the leading independent production company in the UK, operating from its Teddington studios. As a first step, the company will be able to sell its well-known programmes to British broadcasters including ITV, BBC and British Sky Broadcasting.

The likelihood is that Thames will break up its present programmes into packages, each led by a ratings winner, to try to get a wide range of long-term production deals. It is at least theoretically possible that after a period of adjustment Thames could earn higher margins as an independent producer than as a broadcaster operating within a highly regulated system.

Thames also plans to build on its base as an international distributor. The assets include a library of some 10,000 hours of television.

Mr Bruce Gynell, chairman of TV-am, has much less room for manoeuvre. By the nature of the station's output of news and general entertainment, the TV-am chairman has already given a glimpse of a strategy aimed at cutting costs and maximising revenues in the remainder of the franchise period. For the last year of the franchise, TV-am will take its news coverage from BBC and have a closer link between the two organisations could yet be forged.

Even among the winners, there are difficult times ahead for some companies such as ITV and Yorkshire Television which decided they had to bid high to defeat rivals who did get over the quality threshold.

The celebrations at ITV, which bid £20.5m, and Yorkshire, which bid £17.7m, must have been a little muted. Indeed, ITV has already announced redundancies since regaining its franchise.

Raymond Snoddy

## ITV'S CENTRAL SCHEDULER

## An agent for change

THE COMPETITIVE market for new franchises was by far the most radical change to the UK commercial television system introduced by the government. Though less dramatic, the decision to have a central scheduler to dictate, at least in theory, what programmes should be made up the ITV network could also be a significant agent for change, writes Raymond Snoddy.

Not only will such a scheduler have considerable influence on what viewers actually see and the success of ITV as a network. The central scheduler will also have a considerable influence on the relations between the 16 ITV companies.

There has been dissatisfaction with the existing system for many years, with allegations that the large companies simply used their muscle to make sure they dominated the schedules.

The Big Five production companies - Thames Television, London Weekend, Central, Granada and Yorkshire Television - together in a decided most of what went into the national network under a system of guarantees. The smaller companies got a few crumbs from the table but in the main took the national schedule from the centre and concentrated on making programmes for their own region.

It looked like and often tended to flow from the proportion of advertising revenue each managing director could command.

In the past few years, there had been attempts to open up the system. The proportion of programmes covered by guarantees was reduced and a pool of broadcasting time - the "flexipool" was available for which all companies could

trading scheduler with the power to commission from a £450m programme-making budget what was to be the nature of the system. The ITV companies have until the end of January to come up with a workable system to put to the Independent Television Commission which is totally committed to ending "the smoke-filled room" method of commissioning television programmes. Even if the ITC was in favour of the system, the Office of Fair Trading has been given the legal responsibility by the government of ensuring that the networking arrangements are fair to all involved.

The move to an independent central scheduler seems to have been part of a compromise between the government and broadcasting regulators. Ministers deeply suspicious of the large ITV companies had initially argued that there was no real necessity for an ITV national network at all and that the companies should be able to show what they liked within the rules on programming. This plan

might have developed, including one for the north of England.

The government was persuaded of the folly of such an extreme laissez-faire position, which would have increased costs, duplicated efforts and probably led at some future date to the painful re-creation of a new network.

In return for accepting the continuation of a national network, the government insisted that the networking arrangements should be seen to be manifestly fair.

The scheme envisaged at the moment would involve a central scheduler with a unit of about 50 people, an organisation that would probably be around since a year.

for the business success of ITV in the first difficult years of the new franchises which start at the beginning of 1993.

The two most obvious people for the job, Mr Michael Grade, chief executive of Channel 4, and Mr Greg Dyke, managing director of London Weekend Television, are both in effect ruled out by the "golden handcluffs" that hold them to their present posts.

The shortlist for one of ITV's top jobs will almost certainly include: Mr Charles Denton, former director of programmes at Central and chief executive of Zenith, the independent production company, Mr John Falder, director of programmes at Yorkshire, and his equivalents at Granada and Central, Mr Steve Morrison and Mr Andy Allen. Mr David Elstein, director of programmes at Thames, may be a serious contender if interested.

At the moment, Mr Denton seems to be the most fancied candidate because of his experience of ITV and the independent production business.

The lucky winner will head enormous diplomatic skills to persuade all 16 companies that the costly decisions taken are in the best interests of the ITV system.

Yet choosing the right person could be the easy bit compared with deciding what the job and its powers should actually be.

The ideal paradigm is easy to state but much less easy to deliver. Obviously, the central scheduler should be free to take the best from wherever they come and put together the best schedule possible. If this means that one or more of the big ITV companies lose out as programme makers, then they should at least gain as sellers of advertising time from having a high-

is the theory. The ITV companies which will have to put up the money for the central scheduler's budget appear to have no intention of surrendering complete sovereignty over the network.

What happens if a totally independent central scheduler commissions programmes that bomb in the ratings or at the least do not play well in a particular area of the country?

And, anyway, the companies themselves are now the publishers of the programmes rather than the ITC, which will not have day-to-day regulatory responsibility as in the past. How can the companies exercise their editorial responsibilities, they ask, if all power has gone to a central scheduler?

At the very least, the ITV companies argue, they will have to have some input on policy issues.

The relationship between the ITV companies and independent producers is another delicate area. The independents fear a new carve-up and want to have the right of direct access to the central scheduler with their programme proposals.

The ITV companies would prefer access to be through their party, they say, to prevent the central scheduler being swamped by hundreds of programme proposals from independents. It is almost certainly also a matter of maintaining control.

Under a likely compromise the ITV companies will get their policy committee but it would be kept at arm's length from the central scheduler. And the independent producers will be encouraged to go through ITV companies in the first instance but with a right to an appeal to the central

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## UK TV FRANCHISES 4

Raymond Snoddy looks forward to Channel 5

## Near-national franchise with snags

ON THE face of it, the planned new Channel 5 does not look like a licence to print money. The licence to print money, the first programme to be broadcast, is probably higher than any other UK service launched outside the realms of satellite.

Potential applicants for the channel that has been set out by the remnants of existing unused frequencies have two pressing responsibilities. First, they must fund the transmitter system to broadcast the channel and then, they must pay for returning what could turn out to be a high proportion of the video recorders in the UK.

The frequencies being used to carry the new television venture - channels 35 and 37 - are already used by many video recorders. Those who want to receive the channel will not only have to return their video recorders but also the channel will interfere with video recorders who do not wish to receive Channel 5.

The government has made the operators of Channel 5 responsible for the return, however expensive it turns out to be.

The cost of setting up transmitters and returning video recorders is unlikely to be less than £100m. The dangers of causing interference with neighbouring countries some parts of the UK, particularly parts of the south coast of England, will not be able to receive the channel directly.

Overall, Channel 5 is expected to be a success. It is expected to reach 10 per cent of the UK population. To make matters more complicated, in many parts of the country a new satellite will be able to pick up a clear signal.

It is clear that the winner of this near-national franchise will have considerable limits placed on the programme service it can offer. It is a simple service, a non-stop entertainment, an option under the 1990 Broadcasting Act which treats Channel 5 in a rather similar way to the ITV franchises.

The Act stipulates that the Channel 5 service must include national and international news, current affairs, high quality, and children's and religious programmes. Because

the service also has to appeal to a wide range of tastes and interests, the draft invitation to apply lists six further programme categories in addition to the four mandatory strands. Although not compulsory, a majority of the six has to be included in the channel's output.

The Independent Television Commission, however, decided to take a graduated approach in the venture because of the obvious financial uncertainties involved.

The winner will be expected to be on the air no later than 31 1994 but will have five years to build up its full output. At the end of the first year, the minimum test will be the minimum test. Initial minimum requirements will be set for the various programme categories and will not be until after five years of broadcasting.

To complete the competitive environment for the channel, the third Astra satellite is due to be launched in February, bringing the total of channels that can be received to 48, although that is likely to be the main European language.

Despite all these difficulties, a contest will almost certainly get under way when the ITC starts applications in January.

There is no shortage of people who want to become broadcasters. But it is not so important.

## A tense contest will get under way when applications are sought in January

Until recently, until recently different digital compression technology becomes practical, Channel 5 remains the opportunity to run a near-national commercial television channel in the UK.

From the outset, it should be able to reach more people than the largest individual TV station and will, mainly be available potentially to a larger audience through cable and satellite.



Indeed, Channel 5 could be a "missing" part of the country and tap into what should be the beginning of 1995 with the use of satellite as well as orthodox transmitters. Just like ITV, Channel 5 will be awarded by competitive tender and will go to the highest bidder from those who have passed the initial quality threshold, unless there are "exceptional circumstances".

The players will definitely include Mr. Rowley's ITV, a company which plans to use the extensive transmitter network to provide more local City-based television to the UK. The transmitter configuration will allow "opt-outs" from the central service allowing an unprecedented expansion of local television if it can be funded. Channel 5, led by Mr. Justin Dukes, former managing director of the ITV battle for the Wales

Recently Mr. Dukes argued that by 1995 the UK was likely to have fewer commercially funded terrestrial television channels than Poland. "An additional channel with imaginative rather than repetitive scheduling could increase the strength of the terrestrial system in an increasingly competitive environment enabled by technology," Mr. Dukes believes.

Others who are looking seriously at putting together a consortium to bid for Channel 5 include a number of independent production companies such as Mr. Redmond's Mersey Television, Mr. Jonathan Ross's Channel 4 SelectTV, Mr. Peter Clark's Ventures International, a venture capital fund is also planning a bid with the support of Mr. John Berthoud, the Italian tycoon. Channel 5 is an option for a potential consortium of the four losing ITV companies.

particularly Thames Television and TV-am. But this now looks increasingly unlikely with Thames clearly more interested in maximising its future earnings rather than committing itself to more than £200m start-up costs for what must be considered a high risk venture.

Mr. Robin Foster, head of the media team at National Economic Association (Nera), believes that bidders should be prepared to look back to the drawing board to find the right way forward for Channel 5.

A conventional model Channel 5, even with low start-up costs, looks a very risky proposition, suggesting an urgent need for bidders to come up with unique and innovative ways of programming the channel, Mr. Foster has warned.

Nera's own suggested options include a metropolitan news information station, an exclusive local sports station, a specialist interest channel with different themes on different days of the week and even a viewer participation channel with chat and phone-in lines, viewers' home videos and home shopping.

See Stoessel, an advertising consultant, said Channel 5 will not work if it is merely a secondary channel, showing programmes originally made for other channels.

Viewers, he believes, will want TV quality peak-time programmes if they are going to bother to get a new serial for a single channel. Subscription would therefore

## Viewers want quality programmes before they buy an aerial for a single channel

be a real alternative source of programmes for such programmes.

Perhaps the only certainty about Channel 5 at this stage is that it is likely to obey what is the law of new ventures - that they have disastrous start-ups and collapse - then finally, but only after, refinancing and restructuring, which tend to bury the original investors.

MAJOR CHANGES to what we see on screen will inevitably come in the long run as a result of the new and (as many in the industry and not a few onlookers see it) spiteful and cack-handed franchise auction system.

Ratings will become more important, there will be fewer documentary and current affairs programmes in peak time on ITV, and more popular drama, game shows and comedies.

However, television is in some respects like a Very Large Crude Carrier. If you intend to change course you have to begin adjusting the steering long before you want the manoeuvre to take place.

To bring a major television drama scheme to fruition takes not weeks or months but years, and even in areas where television is expected to make an instant response - news and current affairs or sport - it is necessary nowadays to begin planning years in advance if you want to change either your programme-making system or your scheduling.

Thus it is almost certain that anything startlingly different which we may see on our screens between now and the beginning of 1993 will be something which was going to happen anyway.

Changes have already been occurring in the way viewers spend their time. While ITV has maintained its audience share of 43 or 44 per cent, BBC1 has declined in the past year from a share of around 38 per cent to one of about 32 per cent.

Channel 4 seems well on the way to a permanent 10 per cent share, having pushed up its figures to more than that for 20 weeks, so far, in 1991, a share it achieved in only seven weeks of 1990. And the new BARB figures reveal that viewing of satellite and cable channels is now taking about 4.5 per cent of the audience.

The result in the past few weeks has been a total BBC share of about 42 per cent with commercial terrestrial television taking about 55 per cent and Sky and the cable taking the odd 4.5 per cent.

That is not a situation which the BBC will happily accept. In the early years of ITV the audience split went as far as 70:30

against them, whereupon the corporation radically changed its habits, learned to make situation comedies and other big ratings attractions, and clawed its way back to 50:50.

Today life is not so simple. Not only are there the new technologies, but Channel 4 is to become an independent competitor no longer tied to ITV for its advertising, and we are also to have a Channel 5. Despite all that, the BBC will fight back again, and the swing of the pendulum is, anyway, due to go its way.

It will not be easy since ITV has discovered how to win big ratings with middlebrow middle-of-the-road drama serials ("The Darling Buds of May", "London's Burning", "The Bill"). But the BBC is well into its scheme for replacing what were once highly successful old faithfuls. "Howard's Wagon", in its present form anyway, is to be ditched - and a swing in the BBC's favour might well be expected, franchise revolution or no.

Thames Television, having lost its licence to transform itself into Britain's largest independent production company and one programme change which might well occur is the switching of some Thames titles such as "The Bill" and "This is Your Life" (which, long ago, began its British existence as a BBC series) to the BBC. In the past, ITV companies did not buy and sell programmes from one another but, in effect, swapped them.

Under the new franchise scheme British television will switch to something much more like the American system and there will be nothing to stop Thames, and other production companies, selling to the highest bidder. For the BBC there are several attractions in the "The Bill": it would help swing the early evening ratings their way on three nights a week, and simultaneously put them well on the way to fulfilling their 25 per cent independent programme quota.

For some years after 1993 the British may continue to benefit from the peculiarly benign combination of commercial and public service broadcast-

ing which, for nearly 40 years, has provided a mixture and standard by many a foreign visitor. Even after that, with the BBC paying special attention to defending its public service reputation (that being its unique selling point once the rest of the system has gone over to the American pattern) Britain might still have more programmes for minorities, and more high quality programmes, than most countries. For the moment, some programmes on ITV - the news, arts, local material, current affairs, religion - will continue to be screened mandatorily in peak time. There are some in the higher ranks of the ITC who believe they will retain the power, in effect, to mandate programmes even after the new rules come into effect. But this is likely to prove one of the earliest points of contention between the commission and the licence holders, since the broadcasters are already being advised by their lawyers that this is not so.

Whatever the outcome of that, it is hard to see how, as the medium and longer term, British commercial television can be anything but more ratings-conscious and thus more populist, more narrowly focused, and less of a rich history than before.

In the shorter term, ITV's two current affairs series, "The World in Action" and "World in Action", will probably be reduced to one, and in the longer term to none. Serious factual programmes such as "First Tuesday", "The City Programme", and "The South Bank Show", currently scheduled at the margins of peak time, are likely to be pushed into the late night or daytime wilderness, assuming they continue to be a profitable proposition at all.

The days when ITV brought to the small screen such high quality successes as "Brinsford Heavens", "The Naked Civil Servant", and "Jewel in the Crown" already have about them the glow of a golden age. Now, thanks to the demerited franchise auction scheme, it looks highly unlikely that it will ever be possible to revive them.

Christopher Dunkley

## The rise of the independent producer

## Balance of power shifts from the big studios

IN 1986, the Peacock Committee into the financing of the BBC, that within the next 10 years independent producers should have access to at least 40 per cent of television output, the notion was widely dismissed as crazy.

It was too much even for the deregulatory zeal of Mrs Margaret Thatcher's Conservative Government. The percentage was toned down although the time scale was also telescoped. Under the Broadcasting Act of 1990 independent producers must have access to at least 25 per cent of time on the UK's national television channels with some exclusions, mainly news and news magazines.

The provision is perhaps the most radical change of all to the British broadcasting system. For the first time a market in programmes was developing and channel controllers had the choice of having programmes made by staff in-house or commissioning them from an outside supplier.

The growing independent production market also made it possible for the first time in the UK to start thinking about a new species of broadcaster - the publisher/broadcaster similar to the Channel 4 model. Typically the publisher/broadcaster has a small central staff of commissioning editors and causes programmes to be made rather than is directly responsible for production.

The outcome of the competitive tendering process is that two large publisher/broadcasters, Carlton Television in London and Meridian in the Midlands, which replaces TVS Entertainment, have arrived at the heart of the ITV network.

As a result, it is likely that things will never be the same again. A shift in the balance of power has occurred, or at the very least a shift in the direction from where some of the best ideas flow. It has become a truism that many of the most original and creative ideas in areas such as comedy are coming from relatively small independent producers.

For instance, Birds of a Feather made by the SelectTV group of companies has been pulling in audiences of more than 1.5m for BBC 1 and the programme is second in the BBC ratings only to Casualty when soaps like Eastenders and Neighbours are excluded. SelectTV, which has a 35 per cent stake in Meridian, plans to provide the company's

entire comedy output supplied to the network. Channel 4's "Drop The Dead Donkey", made by Hat Trick Productions, is one of the freshest situation comedies on British television.

It is simply no longer true that the brightest talents are all locked up as members of staff in the major studio-based broadcasters.

Already, independent productions have reached 30 per cent of output on ITV, excluding news and news magazines, during the "voluntary" period before the power of the

statute takes over. The independent production on ITV increased to 1,348 hours with a value of £1.1m in the year ending in June 1991, up from 1,115 hours worth £87m a year earlier.

But some senior ITV executives believe that 25 per cent could very much turn out to be a minimum figure and that the balance of production could increasingly tilt towards independent producers.

Ironically, the arrival of Carlton and Meridian and their commitment to independents reduce the pressures on the other ITV companies to support independents. On present figures, the two newcomers could account for 27 per cent of network production, allowing those who want to continue to support integrated studio-based production to do so.

Mr. Steve Morrison, managing director of programmes at Carlton Television, believes that in addition to the 27 per cent, the rest of the ITV companies will want to continue commissioning programmes from independents at the present rate, bringing the total to 45 per cent.

That's 20 per cent more than the required minimum. If we go on commissioning programmes from Thames and TVS, now both independent producers - say another 10 per cent - then over half the productions on ITV could be independent by 1993, says Mr. Morrison.

All the signs are that the BBC will be at least able to meet the 25 per cent quota by 1993.

Companies such as Carlton Television believe that the independent production is the choice of ideas and flexibility it gives will turn out to be the dominant one in UK television and beyond in the 1990s.

Mr. Morrison says there is an urgent need to strengthen the institutions to back up a likely production sector in the UK. There are hundreds of small independent production companies often living from hand to mouth and totally dependent on where the next commission is coming from.

Over the next decade a small number of dominant independents is likely to emerge which will be responsible for a large part of the TV programmes.

More innovative methods of funding programmes will also be required. There is a real need for the main UK broadcasters will for different reasons be short of cash. Not only will they be short of cash but ITV will have to absorb the loss of the BBC and the increased cost of money going to the government. At the same time, the BBC is likely to come under continuing pressure.

As a result, executives like Mr. Morrison believe deficit financing of programmes, as happens routinely in the US, may become more common. Under deficit financing, the money the broadcaster pays for the right to transmit the programme may fall considerably short of the total cost. The difference has to be funded in

advance in the hope that it can be earned back later from other markets.

Several television independents have been pushing plans for a new form of British broadcasting animal rather like an American, although without the physical premises. These studios would be essentially rights brokers, providing money and support for programmes to be made and then later helping with the international exploitation.

One such investment group, Team (Television Enterprise and Management) is already operating and providing operating capital through the unlisted UK interests of Robert Fleming and Rockefeller. Tiger Television, an entertainment and documentary producer recently joined Team.

Independent producer Mr. Jeremy Fox has also been trying to raise money to set up a "rights" company in the UK. Mr. Morrison believes that UK programme production is "in a state of great, strong stable production entities, namely studios, including broadcasters, to maintain the level and quality of productions we have."

He adds, however, that broadcasters will have to be allowed to participate in the growth of independent production - at the moment the minimum stake is 15 per cent - they will lose interest in it and take their profits only from advertising revenue.

Raymond Snoddy

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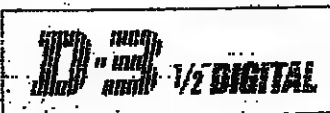
**August 1990.** All tests completed satisfactorily, the Project Team recommends the adoption of the Panasonic format for BBC Television.

**September 1990.** The decision is ratified and announced at the IBC Exhibition in Brighton.

**December 1990.** BBC Television place their first order with Panasonic.

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COMMODITIES AND AGRICULTURE

EC fisheries ministers agree conservation plan

By David Gardner in Brussels

EUROPEAN COMMUNITY fisheries ministers yesterday agreed to conservation measures that should begin to allow disastrously depleted fish stocks to recover and offer the community's 300,000 fishermen a better future than the dismal prospects they now face.

A controversial European Commission plan to oblige vessels in those parts of the North Sea and West of Scotland now being over-fished to remain in port for 300 days a year, was refined into a compromise with swift and unanimous agreement.

Boats will instead have to tie up for 135 days from Feb 1 until the end of next year. Alternatively, fishermen can choose the 135-day option used last year of staying in port for eight consecutive days each month. Or they can fish whenever they like within the total allowable catch (TAC) quotas, so long as they use bigger mesh sizes.

The purpose of bigger mesh sizes is to allow immature cod and haddock - the two most threatened species - to survive.

The "mortality rate" among 14 of the 15 main Atlantic stocks, including cod and haddock, is now at least four times higher than sustainable.

The Commission has not fixed the exact level of the TAC between staying in port or fishing with bigger mesh. Last year, Germany, the UK and Denmark were exempted from the eight-day tie-up in exchange for using 110 mm square mesh nets, instead of the 90 mm diamond mesh nets commonly used. This year, getting total exemption from the tie-up is likely to require a 120 mm mesh, according to Mr David Curry, the UK agriculture and fisheries minister.

The option of using 110 mm mesh would be a "significant reduction" number of obligatory days in port, he said.

Mr Curry said: "We have basically got what the industry wants," adding that the 135-day compromise was "very little other than their normal fishing season" for English and Scottish waters.

But North Sea TACs will remain low and likely to get still lower in the short-term. For cod, last year's TAC was 1,000,000 tonnes, and for haddock 1,000,000 tonnes. These figures compare with 250,000 tonnes for cod and 250,000 tonnes for haddock in 1988. The UK suffered badly but not disproportionately, having its share of the TAC drop by 44 per cent since 1988.

But Mr Manuel Marin, EC fisheries commissioner, said yesterday that "if fishermen obey the rules, they will be replenished." Mr Marin expects that a "significant recovery" will be in place by 1995.

Next year he wants further restrictions, in line with the recommendations of the independent International Council for the Exploration of the Sea in Copenhagen, which had argued for the 100 day tie-up.

He also wants a change of the common fisheries policy to reduce the capacity of the EC fleet through a decommissioning scheme. The aim is to make the CFP eligible for aid from the structural funds - to help backward and industrially declining regions of the community - enabling compensation averaging about £200,000 for each boat scrapped or sold abroad.

Moscow oil traders count their blessings

By John Lloyd in Moscow

AN OIL exchange claiming to be the largest in the Soviet Union held its first auction in Moscow yesterday and cleared, its organisers said, some \$25m worth of oil, oil products and oil production equipment. On the current rate, \$25m is about \$10m.

The Hermes exchange, a network that links the Tyumen oil producing region with Moscow, St Petersburg and the port of Kaliningrad, opened for business in the Palace of Youth, a grand Brezhnev-era pile, after a blessing from an orthodox priest given under an illuminated sign wishing the brokers success in their money-making.

The senior managers of the exchange were later received by Alexander the Second, the Patriarch of Moscow and head of the Orthodox church. The new exchanges have been generous donors to the Church and have events organised by the new capitalist class are complete without a blessing, or at least a priestly presence.

Hermes, which has already founded three banks and says it has taken bids from foreign companies for seats on its exchange at upwards of \$50,000, is believed to be a "major centre" for the New York, London, Rotterdam and Singapore.

The Russian government has agreed with the Tyumen producers that 30 per cent of its annual output - 50m tonnes - can be sold freely on the exchange, thus allowing exchanges like Hermes to come into existence. However, oil production in the region and elsewhere is falling and as yet no uniform regime exists for foreign investors.

The two major fields for which foreign investors have been invited - Tengiz in Kazakhstan, and offshore fields off Sakhalin, in the far east of Russia - have been plagued with disputes between various levels of authorities, to the fury of the western companies bidding for rights.

First fall in food output for 8 years

By Robert Graham in Rome

WORLD FOOD production declined by 1.4 per cent in 1991, the first fall since 1983 according to the annual end of year message from Mr Edouard Saouma, the director general of the Food and Agriculture Organisation of the United Nations.

Cereal production was likely to amount to some 1.85bn tonnes, down 4 per cent, and wheat output was expected to fall 7 per cent to 554m tonnes. He attributed the production falls to a combination of drought, wars and disruption of production and marketing systems. He also referred to reduced plantings in the US.

Mr Saouma warned that this made food supplies fragile in the coming year and he feared growing famine in the horn of Africa and underlined the severity of food shortages in parts of the former Soviet Union and eastern Europe.

"As 1991 comes to a close, some 500m people in the world are underfed. No less than 24 nations are experiencing food shortages, some of them facing famine," he said.

In the former Soviet Union the cereal harvest was likely to be down 25 per cent on the bumper crop of 1990. "The state marketing system is disintegrating and with both producers and consumers hoarding supplies, food is increasingly short in urban areas. Romania and Albania are also hard hit by shortages, while Poland, Hungary and Czechoslovakia have accumulated surpluses they can no longer dispose of through now-defunct Comecon trading arrangements," Mr Saouma said.

Finally he cautioned that aid for the Soviet Union and eastern Europe should not come at the expense of assistance to developing countries. He singled out as being especially critical the situation in Somalia where some 60 per cent of the population face starvation.

long-term outlook is threatened by agronomic and environmental trends, including an acceleration of the shrinkage of productive farmland per capita, a "diminishing response" to the use of fertiliser, soil erosion, flooding, air pollution, acid rain and depletion of stratospheric ozone.

Cargill, the international trade house, has also warned of a fall-off in global grain supplies to levels not seen since the food crises in the 1970s. The situation has been masked by government subsidies, Cargill said, which distort price signals and hinder "any realistic supply response."

Since 1984 output has risen only 1 per cent a year while population has been growing by 90m annually, says Worldwatch. Global crop land area stopped expanding during the 1980s, and there is little possibility of reversing the trend. Fertiliser usage has begun to fall - in some countries it is less effective and in others, like the Soviet Union, it is less available.

"These trends suggest a future in which food security could replace military security as the principal preoccupation of many national governments," the report says.

"The shortages will be felt most in the world's 40 poorest countries, which cannot afford to participate in a bidding war for food - unless the promises of greater prosperity through world trade liberalisation come to pass."

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US think-tank warns of downtrend

By Nancy Durne in Washington

A worldwide food production decline of 86m tonnes in 1991, the largest one year drop on record, heralds a long-term trend towards diminishing food supplies, according to a report by the Worldwatch Institute, a Washington think-tank.

The trend undermines the principle proposition in the stalemate over farm trade reform in the Uruguay Round, where it is assumed that the food surplus and low prices of recent years will continue. This assumption has farm ministers struggling over formulas to reduce subsidies, which - if the Worldwatch report is correct - may no longer be required to prop up farm income.

Mr Lester Brown, president of Worldwatch, said the European Community may want to think again about its plans to reduce planted acreage under a revised Common Agriculture Policy - particularly after it finishes sending food to the Soviet republics this winter.

"With each passing year, more evidence suggests that the drawdown of excessive grain stocks from the mid-1980s may have obscured the transition from an era where grain output expanded much faster than population to one where the converse is true," he says in the report.

The weather was the chief cause of the 1991 production decline, which has depressed projected 1992 carryover stocks to 215m tonnes - a 69 day supply. More significantly, the

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Coking coal producers agree price cuts

By Gerard McCloskey

FOUR AUSTRALIAN coking coal producers have settled their dispute with the Japanese steel mills at a 10 per cent cut in price, according to a spokesman for the Australian Coal Association.

The cut, agreed by BHP, Bluesteel, Waratah and Western Coal, appears to have been initiated by a weak marketing stance taken up by two US coking coal exporters, Westmoreland and Conoco, in addition to Japanese steel mills in Australia.

The Japanese steel mills, according to reports from Tokyo and Australia, were ready to settle, according to reports from Tokyo and Australia.

These settlements, currently confidential, are expected to be announced today in Tokyo, according to a spokesman for the Australian Coal Association.

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production, which hit 112m tonnes in the last financial year, is expected to fall to 105m tonnes in 1992. Unfortunately for coking coal producers, steel production will require less top quality, hard coking coal as more and more mills move to install a new technology to inject cheaper steam coal into their blast furnaces.

These benchmarks could well flow on to other price levels for Asian steam and coking coal on the European coking coal settlements. However, some European buyers have been seeking effective bids of more than \$2 a tonne.

Gloom spreads in butter market

Frances Williams on a report stressing the impact of Soviet turmoil

UPHEAVALS in the rapidly disintegrating Soviet Union have had a big impact on the world dairy market in 1991 and 1992, the General Agreement on Tariffs and Trade says in a report published today.

The report, which was published in 1989 and 1990, shows that the world dairy market in 1991, especially for butter, has been hit hard.

A steep drop in Soviet butter consumption, which accounts for a quarter of the world total, has contributed to an overhang of supplies and a rapid build-up of stocks, notably in the US and the European Community.

Superimposed on a weak demand because of shifting consumer preferences towards low-calorie products, the result has been downward pressure on prices of butter and anhydrous milk fat. These remained at or just above the minimum export prices set by GATT's Dairy Product Committee, mainly because world butter production also fell this year, by an estimated 3 per cent to some 2.5m tonnes.

The report, which is an annual survey of the world dairy market, notes that world butter exports have declined steadily from 1m tonnes in 1989 to 800,000 tonnes in 1991. Initial stocks of butter have jumped 50 per cent in a year, to an estimated 1.5m tonnes at the end of 1991. Of world stocks of 7.0m tonnes in mid-1991, the EC held 450,000 tonnes and the US 200,000 tonnes.

Selling cheap butter to the Soviet Union has been a time-honoured method for both the EC and the US to dispose of surplus stocks. In December 1990 the EC sold butter to the Soviet Union at below prescribed minimum export prices to help meet the country's urgent food needs. But only a small fraction of the 311,000 tonnes of butter contracted for delivery in 1991 has been sent, because of payment problems.

Noting that requests for massive food aid in the coming months, including butter and infant formula, are likely to be

has stoked fears of further disruption to the world's commercial butter market.

In the longer term, economic reform in the region - such as price liberalisation - is likely to depress demand for dairy products, especially butter, with major repercussions for international trade. Soviet consumption of butter - an annual 7.5 kg a head in recent years - compares with an EC average of 4.4 kg (with per capita consumption of margarine of 4.7 kg).

GATT also points out that the Soviet Union, Latvia, Lithuania and Estonia, are traditional dairy product exporters and food previously destined for the Soviet Union could be diverted to western markets to earn much needed convertible currency.

GATT's International Dairy Arrangement, which came into force in 1980, aims to help stabilise world dairy markets by setting minimum export prices for key products, including milk powder, anhydrous milk fat, butter and certain cheeses. It has 16 members, including the EC, the US and the former

Soviet Union are not members. Depressed market prices for butter also adversely affected prices for milk powders in 1990, GATT reports. But despite rising world stocks of skimmed milk powder, now about 10m tonnes, prices have firmed this year, following a weakening of the US dollar and further restraints in milk deliveries, especially in the EC.

GATT says world milk production in 1991 is expected to be 2.5 per cent down on the 1990 total of 532m tonnes, mainly because of a projected 10 per cent drop in milk output in the Soviet Union, the world's largest producer, and a 2 per cent fall in the EC.

The brightest prospects lie in the cheese market, where per capita consumption has been rising by a steady 1 per cent a year since the early 1980s.

The World Market for Dairy Products 1991, Twelfth Annual Report, available in English, French and Spanish from the GATT Secretariat, Centre for Trade Information, 151 rue de Lausanne, 1211 Geneva 21, Switzerland. Price \$9.95.

US-Canada timber row ruling due next year

By Robert Gibbons in Montreal

A FINAL US ruling on whether Canadian softwood timber exported to the US is subsidised is now expected this summer.

The issue came up in 1982 and again in 1988, when Canada imposed its own 15 per cent timber export tax to avoid countervailing duties by the US. The move was part of an agreement with the US.

Since then provincial "stumpage" taxes on cut timber have been raised across Canada, especially in British Columbia, source of most Canadian exports.

This autumn, Canada opted out of the export tax agreement, citing not only higher stumpage but also a high Canadian dollar, a much lower share of the US market.

But the US north-west producer lobby struck back. It took the issue to the US International Trade Commission, which has just made a preliminary ruling that imports from Canada are injuring the US industry.

The next step is a ruling by the Commerce Department on whether Canadian subsidies do exist. A preliminary finding could come in January and the final ruling in summer.

British Columbia exporters for 75 per cent of nearly US\$3bn worth of timber moving from Canada to the US annually, but the US ruling will apply to all provinces, including Ontario and Quebec, the main big exporters. Canada wants its timber licensing system, with the Commerce Department responsible for trade and restoration, is so different from the US's that stumpage rates cannot be compared.

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WORLD COMMODITIES PRICES

MARKET REPORT

Platinum continued Tuesday's recovery on the London bullion market yesterday after an early news leak that General Motors of the US was planning to close several assembly plants and cut thousands of jobs. Such a move would increase demand for platinum for the manufacture of exhaust catalysts.

At the London bullion market, platinum futures were sharply down on the day, but the London gold market held steady. The market was traditionally thin and possibly volatile period before the Christmas holiday, but a poor indicator of price trends for the first quarter of 1992. Year as both professionals and clients

were completing budgets. On the LME nickel rallied sharply on a three-month contract, which was up 10 p.p. to \$10.50. Traders largely saw the rise as a technical move in an otherwise flat market, adding that prices were likely to rise unless there is news of increased demand from the European stainless steel industry. In Chicago soybean futures were firmer at mid-session, buoyed by news that flooding in Argentina could delay a quarter of a million acres of crops to be replanted. The market has been easier recently on news that the American weather was nearly ideal for soybeans.

Completed from Reuters

**SUGAR - London F&O** (8 per tonne)

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00

**COCAOA - London F&O**

Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00
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**NEW YORK**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Gold	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

**COCAOA - London F&O**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

**SPOT MARKETS**

Commodity	Price	Change
Crude oil (per barrel FOB)	\$14.95-15.00	+0.05
Brent Blend (died)	\$14.95-15.00	+0.05
Brent Blend (Feb)	\$14.95-15.00	+0.05
WTI (1 pm est)	\$14.95-15.00	+0.05

**CRUDE OIL - LME**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00

**COCAOA - London F&O**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00

**NEW YORK**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Gold	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

**COCAOA - London F&O**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

**SPOT MARKETS**

Commodity	Price	Change
Crude oil (per barrel FOB)	\$14.95-15.00	+0.05
Brent Blend (died)	\$14.95-15.00	+0.05
Brent Blend (Feb)	\$14.95-15.00	+0.05
WTI (1 pm est)	\$14.95-15.00	+0.05

**CRUDE OIL - LME**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00

**COCAOA - London F&O**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00

**NEW YORK**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Gold	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00	380.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

**COCAOA - London F&O**

Month	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Dec	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00

**CHICAGO**

Commodity	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Wheat	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20

مكازم التحصيل



LONDON STOCK EXCHANGE

Share prices continue to give ground

By Terry Byland, UK Stock Market Editor

AN OVERLY SENSITIVE reaction to the outlook for the domestic economy continued to depress the UK equity market yesterday. The FT-SE 100 slipped to within nine points of the important 2,400 benchmark, with the store and building share sectors again under selling pressure.

Attention was focused around this morning's meeting of the Bundesbank policy council, at which the question of a rise in German interest rates is expected to surface. But London was also cautious yesterday in case the Federal Reserve reduced US rates.

The Footsie fell 33.5 to 2,413.6, a final loss on the day of 19.3.

Seag volume was again swollen by large tax-related deals, with the early morning showing substantial repurchases of stocks sold late on Tuesday, and the tax sellers reappearing in late deals yesterday. The day's Seag total reached 622.4m shares, compared with 568m on Tuesday.

Tax loss trading marked a renewed selling by the institutions. Fund managers remained wary of shares seen as particularly vulnerable to the recessionary pressure, and the recessionary pressure all believed to be bearing down on the economy.

Analysts at leading brokerage houses again downgraded profit estimates for some of Britain's largest construction companies and there were unsupported hints that a bankruptcy filing may be hanging over the industry.

Also running the share price were the store and building sectors, which appeared to be losing confidence in the prospects for the all-important Christmas season which provides the bulk of the year's profits for the big stores. Food and drink stocks were pushed down by a leading Japanese-based analyst who joined the list of securities houses taking a bearish view.

Business on the Sunday afternoon was regarded by the market as an indication of weakness, and strength.

With the market's chips unsettled by global interest rate uncertainties and Martin J. Spencer, Kingfisher and Mowlem leading the list of losers in their respective sectors, there was little optimism in the equity market.

Among the noteworthy features, Lasso closed lower ahead of the board's disclosure of victory in the drawn-out Ultramar battle.

FINANCIAL TIMES STOCK INDICES

	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sept 30	Sept 29	Sept 28	Sept 27	Sept 26	Sept 25	Sept 24	Sept 23	Sept 22	Sept 21	Sept 20	Sept 19	Sept 18	Sept 17	Sept 16	Sept 15	Sept 14	Sept 13	Sept 12	Sept 11	Sept 10	Sept 9	Sept 8	Sept 7	Sept 6	Sept 5	Sept 4	Sept 3	Sept 2	Sept 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1
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Reuters attracts buyers

SHARES IN Reuters Holdings fell sharply in a market where several institutions bought the stock after one securities analyst returned from a big pre-emptive four-day trip.

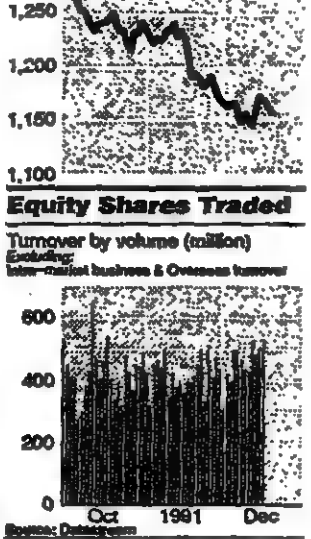
Reuters, which recently published its annual report, was the company's prospectus, visited 20 UK and Scottish institutions to discuss Reuters. Mr Paul Norris of BZW, said: "It is the least well understood stock in the Footsie and we have been discussing its strong earnings potential based on cost reduction and the launch, expected early next year, of its new automatic trading system, Reuters 2000."

The international news and information organisation was bought by a group of investors in New York where they were traded as American Depositary Receipts. Sentiment was further helped by a belief that the tabloid newspaper was a "stock of the future" for 1992. The share price rose 1.7m to 250p, a 25p rise in the morning and 25p higher in the afternoon. The share price was bought on both sides of the Atlantic. However, the impact of a weak Wall Street, whittled away the rise and the shares closed 15p at 248.5p on turnover of 1.7m.

Steel trades

British Steel was the most heavily traded stock yesterday with large blocks of shares dealt a minute before the official close of trading in what appeared to be a series of tax-related deals. Final recorded turnover of 50m shares was made up principally of 35.3m shares dealt at 58p and one block of 6.5m shares traded at 60p. The shares closed 15p off at 565p. Many other tax-related trades, including Rolls-Royce, passed across the Seag ticker last yesterday.

FT-A All-Share Index



Equity Shares Traded

after the Government announcement of a mortgage rescue scheme. Sun is said to be closely involved in the talks between mortgage lenders and the Government.

Food retailers shares suffered from a wave of selling pressure, mostly prompted by bearish views on the sector given by analysts at Nomura's morning meeting.

Mr Ian Macdonald, at Nomura, said he had marginally cut his current year profits estimates for Tesco and Sainsbury, adding that trading "remains tough" and sales volumes are being picked up by evidence of trading down for consumers and the outlook for the sector remained gloomy.

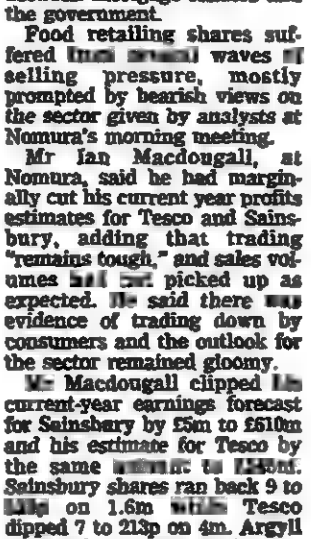
Mr Macdonald clipped his current-year earnings forecast for Sainsbury by 3.5m to 650m and his estimate for Tesco by the same amount to 1,245m. Sainsbury shares ran back 9 to 115p on 1.6m with Tesco slipped 7 to 233p on 4m. Argill retreated 10p to 3.6m. Among internationally traded stocks were soft as a weak Wall Street and general economic gloom in the US prompted profit-taking. SmithKline Beecham fell 18 to 822p, BAT dropped 14 to 589p, and Wellcome 5 to 589p. The day's trading in the UK arm of Mr Rupert Murdoch's News Corp, lost 10 to 254p. Witherspoon and Dudley Breweries firmed 3 to 564p after announcing that it had acquired Camerons Brewery and the associated brand and pub from Brent Walker (off 1 to 154p).

Other companies in the sector were strong following a spate of good results. Grand Metropolitan gained 5 to 897p, and Bess rose 3 to 102p. Among the companies public announcements recently picked up 3 to 376p and Boddingtons improved 5 to 159p.

Press comment that a proposed takeover of the "investment" monster because of the unimpressive rise and rise of its share price led to nervousness in the market. The shares fell 24 in early trading. However, US investors were not deterred from their enthusiasm for the ADS and a lack of selling in the US caused the stock to regain some strength and close 17 off at 5.17p, 3.8m traded. Glaxo had risen 19 against the market on the previous day.

United Scientific celebrated the sharply increased profits with a 10p jump to 46p. Chemung, also helped by good figures, rose 6p to 730p. Cable & Wireless (C & W) moved up 7 to 580p, still stimu-

Equity Shares Traded



Equity Shares Traded

News of Lasso's victory in the battle to gain Ultramar control after the share sale, closed but the news was reflected in after-market prices of 290p for Ultramar and 245p for Lasso.

Earlier, Ultramar closed at 290p, a 10p rise from 280p, with the latter's decline indicating the likely success of the bid.

Mr Ian Toalster, oil analyst at James Turnbull, described the outcome of the battle as "a three-way thumb down" for Ultramar, which lost its independence, for Lasso which has come under fire throughout the bid, and for City which let Ultramar go too cheaply.

Investors were said to have been keen sellers of BT "new" after receiving their allotment. Turnover in the "new", disappointingly low after the first flush of excitement.

Trading volume in major stocks

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Stock	Volume	Price	Change
BT	1,200,000	250p	+1.7m
British Steel	500,000	585p	-15p
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Trading volume in major stocks

ber. Abbey National, which this week launched plans to assist hard-hit mortgage borrowers, was the busiest stock option. It traded 2,600 lots. This was followed by British Gas where a big buyer of the call was reported. It had completed 1,814 contracts by close. Sears was the third busiest stock option, trading 1,312 contracts with December calls. The activity in Reuters and Seag was also active.

Chicago

Construction group John Mowlem, owner of London City Airport, suffered a heavy blow when it was announced that the British Midland, the UK's second largest scheduled airline, said it would cancel its service to Brussels from the airport.

Mowlem's shares had already been hammered in recent sessions as a result of a severe profit downgrade by stockbroker Hoare Govett. They plummeted a further 30p to 1.95p yesterday as some

NEW HIGHS AND LOWS FOR 1991

NEW HIGHS AND LOWS FOR 1991

Stock	High	Low
BT	250p	248.5p
British Steel	585p	565p

APPOINTMENTS

Progress by London insurers to establish an electronic trading network has been boosted by the appointment of a director to the London Insurance Market Network (LIMNET), the body co-ordinating a joint initiative by Lloyd's and the various London market associations headed by insurance companies.

Michael Burton, 52, is currently group company secretary of CE Heath, the insurance group. As chair of Heath's insurance software

Barings doubles up

The doors to the boardroom of BARINGS, the merchant bank, have been prised open. After a decade without change in executive directorship, an achievement virtually unparalleled in the City after turbulent years - the Barings' main board has welcomed a new executive, nearly doubling its number.

Foremost among them is Christopher Heath, the bright-eyed former Henderson Crosthwaite stockbroker who has turned Barings Securities into one of the most successful UK-owned securities companies in recent years. Heath's case for a top table would have been difficult to deny: his division supplied the bulk of Barings' profits in 1989, before the collapse in the Japanese stockmarket pulled it down. His

Mathewson moves at RBS

George Mathewson, head of the Scottish Development Bank, is to take over as chief executive of the ROYAL BANK OF SCOTLAND Group. Although the promotion was expected the move has come sooner than expected.

Mathewson, aged 51, joined the group in 1987 as director of strategic planning and has been heavily involved in the recent restructuring of the group. He was appointed deputy chief executive in 1990 and will take over from Charles Winter as group chief executive after the age on January 1st. The 58-year-old Winter, who has headed the group since October 1985, will become one of the group's two vice chairmen when Sir Austin Peares retires.

John Barclays, aged 57, currently managing director of the Royal Bank's corporate and institutional banking division, will take over as deputy chief executive.

Mathewson's appointment comes only a year after George Younger, the former defence secretary, took over as chairman. Younger says that Winter will continue to be involved in all aspects of the Royal Bank's business and will deputise for him.

Geoffrey Powell, a former

Geoffrey Powell, a former director of the Kingfisher retailing group, has been appointed chief executive of the BURTON Group fashion chain stores.

He will face a tough job restoring the fortunes of the retail group, which have been particularly badly savaged in the recession.

Powell left Kingfisher earlier this year after his post as chairman of the B&Q and Comet chains was deemed to be superfluous once the incumbent managing directors had acquired sufficient experience. In the words of the company at the time Powell "self-obsessed".

Stephen Diamond (above)

Stephen Diamond (above left) has been named vice president and md of FILLSBURY Brand Development Europe and will be based in the UK. Diamond founded Home Delivery Systems in the US, backed by The Campbell Soup Co, and has also worked for the All-American Gourmet Company and for Procter & Gamble, which included an assignment in the UK. He joined GrandMet in 1990. He is replacing Gerry Murphy, (above right) who is appointed coo and md of GREENCORE, an Irish food company.

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Registered Companies no. 31653 - Vol. 7794 - Seals no. 1

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ECU 60,000,000  
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NOTICE IS HEREBY GIVEN that pursuant to Clause (B) of the Terms and Conditions of the Bonds, the Bonds will continue to bear interest at the rate of 7% per annum for the period commencing on the interest option 1st February 24th, 1991 and ending on February 24th, 1995.

Bankers Trust

Bankers Trust  
Company, London  
Agent Bank







INVESTMENT TRUSTS - Cont.

Company	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	99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**FT MANAGED FUNDS SERVICE**[illegible]



	Xplore Int USD . . .	\$1.6876	.....
	Xplore Int ECU . . .	\$1.0429	.....
	<b>MANAGED FUNDS NOTES</b>		
0.18	Prices are in pence unless otherwise indicated and designated \$'s may or prefer refer to U.S. dollars. VPI allows for full benefit of capital gains tax.		
N.Y.	Insurance linked plans subject to capital gains sales, & Distribution fee of UK taxes, & Periodic maintenance plan, & Simple Investment Plan, & Delivered by UCI Capital Management Ltd., London, England.		
0.00	Investment in Transatlantic Securities, & Offers includes all expenses except agent's commission.		
	Simplest day's price of 5 currency group, & Simplest investment plan, & VPI column shows rates of NAV increase, & An dividend.		
	PFI Funds Ltd. SIB recognized, The regulatory authority for these funds is the Central Bank of Ireland, & Commission, Ireland, Central Bank of Ireland, & Main Financial Supervision Commission.		



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Rate talk depresses dollar

THE DOLLAR remained depressed as speculation continued to grow that the weakness in the US economy will soon lead to a cut in American interest rates, while there were lingering fears that Bundesbank might raise interest rates at its council meeting today.

The dollar fell in early dealing as the discussion about an imminent reduction in US interest rates spread around the market. The dollar fell to a low of DM1.570 from DM1.5780 the previous day.

But with many operators short of dollars, there were players willing to push the US unit much lower. An opportunity to buy dollars back after Mr Alan Greenspan, chairman of the Federal Reserve, said he was "very uncomfortable" with the drive the dollar lower in order to boost US competitiveness.

Mr Greenspan's testimony on the economy was not as pessimistic as some had feared, and encouraged dealers to mark the dollar higher. The dollar eventually settled at DM1.5730, a penny lower than the day.

The indication from the Federal Reserve that it would not be an immediate move in interest rates provided support. In the daily operations, the Federal Reserve surprised the market.

By adding liquidity. But short-term money was steady and Federal funds remained close to the Federal Reserve's presumed target of 4% per cent. Economists said the injection of liquidity carried no policy significance and did not change the market's belief that the discount rate will be lowered to 4 per cent from 1% per cent.

The dollar finished lower at Y128.45 from Y128.60, while sterling against the dollar rose to £1.8205 from £1.8205.

The other factor tempering the dollar's recovery during the afternoon was the announcement from the Bundesbank that it will hold a press conference after today's council meeting.

This encouraged speculation that the Bundesbank will raise interest rates. In the past, the Bundesbank has used a press conference to announce changes in interest rates.

However, there was uncertainty whether it will be raised today. Most traders believed the German central bank will leave policy unchanged today.

With US interest rates expected to fall, they said a rise in German rates could put pressure on the dollar. Most currency dealers believed it would be unidirectional for the Bundesbank to put up rates just as the US was moving in the opposite direction and Mr Greenspan was warning against a lower dollar.

However, there was also an acknowledgment that with increases likely to feed through into higher inflation, the Bundesbank may disregard diplomacy and the opportunity to wage bargainers with higher interest rates.

Inside the ERM, the mark was the strongest.

## FINANCIAL FUTURES AND OPTIONS

## LIFE INSURANCE FUTURES AND OPTIONS

Strike	Call	Put	Call	Put
95	0.10	0.12	0.10	0.12
100	0.10	0.12	0.10	0.12
105	0.10	0.12	0.10	0.12
110	0.10	0.12	0.10	0.12
115	0.10	0.12	0.10	0.12
120	0.10	0.12	0.10	0.12
125	0.10	0.12	0.10	0.12
130	0.10	0.12	0.10	0.12
135	0.10	0.12	0.10	0.12
140	0.10	0.12	0.10	0.12
145	0.10	0.12	0.10	0.12
150	0.10	0.12	0.10	0.12

Estimated volume total, Calls 1576 Puts 1576  
Previous day's open, Calls 1576 Puts 1576

Estimated volume total, Calls 1576 Puts 1576  
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## LIFE INSURANCE FUTURES AND OPTIONS

Strike	Call	Put	Call	Put
95	0.10	0.12	0.10	0.12
100	0.10	0.12	0.10	0.12
105	0.10	0.12	0.10	0.12
110	0.10	0.12	0.10	0.12
115	0.10	0.12	0.10	0.12
120	0.10	0.12	0.10	0.12
125	0.10	0.12	0.10	0.12
130	0.10	0.12	0.10	0.12
135	0.10	0.12	0.10	0.12
140	0.10	0.12	0.10	0.12
145	0.10	0.12	0.10	0.12
150	0.10	0.12	0.10	0.12

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WORLD STOCK MARKETS

EUROPE

FRANCE (continued)

GERMANY (continued)

NETHERLANDS

SWEDEN (continued)

FINLAND

IRELAND

UNITED KINGDOM

SPAIN

ITALY

PORTUGAL

GREECE

ISRAEL

INDIA

CHINA

HONG KONG

TAIWAN

THAILAND

PHILIPPINES

SINGAPORE

MACAU

BRUNEI

MYANMAR

NEPAL

BAHAMA

BARBADOES

BERMUDA

BHUTAN

BURUNDI

CAMBODIA

CAMEROON

CAPE VERDE

COTE D'IVOIRE

CUBA

CYPRUS

CZECH REPUBLIC

DENMARK

DROMEDARY

EGYPT

EL SALVADOR

ESTONIA

ETHIOPIA

FIJI

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EUROPE

FRANCE (continued)

GERMANY (continued)

NETHERLANDS

SWEDEN (continued)

FINLAND

IRELAND

UNITED KINGDOM

SPAIN

ITALY

PORTUGAL

GREECE

ISRAEL

INDIA

CHINA

HONG KONG

TAIWAN

THAILAND

PHILIPPINES

SINGAPORE

MACAU

BRUNEI

MYANMAR

NEPAL

BAHAMA

BARBADOES

BERMUDA

BHUTAN

BURUNDI

CAMBODIA

CAMEROON

CAPE VERDE

COTE D'IVOIRE

CUBA

CYPRUS

CZECH REPUBLIC

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EUROPE

FRANCE (continued)

GERMANY (continued)

NETHERLANDS

SWEDEN (continued)

FINLAND

IRELAND

UNITED KINGDOM

SPAIN

ITALY

PORTUGAL

GREECE

ISRAEL

INDIA

CHINA

HONG KONG

TAIWAN

THAILAND

PHILIPPINES

SINGAPORE

MACAU

BRUNEI

MYANMAR

NEPAL

BAHAMA

BARBADOES

BERMUDA

BHUTAN

BURUNDI

CAMBODIA

CAMEROON

CAPE VERDE

COTE D'IVOIRE

CUBA

CYPRUS

CZECH REPUBLIC

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EUROPE

FRANCE (continued)

GERMANY (continued)

NETHERLANDS

SWEDEN (continued)

FINLAND

IRELAND

UNITED KINGDOM

SPAIN

ITALY

PORTUGAL

GREECE

ISRAEL

INDIA

CHINA

HONG KONG

TAIWAN

THAILAND

PHILIPPINES

SINGAPORE

MACAU

BRUNEI

MYANMAR

NEPAL

BAHAMA

BARBADOES

BERMUDA

BHUTAN

BURUNDI

CAMBODIA

CAMEROON

CAPE VERDE

COTE D'IVOIRE

CUBA

CYPRUS

CZECH REPUBLIC

DENMARK

DROMEDARY

EGYPT

EL SALVADOR

ESTONIA

ETHIOPIA

FIJI

FINLAND

FRANCE

FRANCE

FRANCE







**NASDAQ NATIONAL MARKET**

1991	Yld. P/ Sls	Ch'ge Close Prev.	1991	Yld. P/ Sls	Ch'ge Close Prev.	1991	Yld. P/ Sls	Ch'ge Close Prev.
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[illegible]

## 3:00 pm prices December 18

0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
0.00	13	22	19	18	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
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Data source: BMRC Business  
Survey 1990

## FT SURVEYS

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## AMERICA

# Concern about economy holds Dow in check

## Wall Street

CONCERN ABOUT the US economy continued to dampen spirits on Wall Street yesterday morning, as the Dow Jones Industrial Average was 6.71 lower at 2,885.57 in moderately heavy volume. On the big board, declining issues outpaced those advancing by a ratio of three to one, and declines were posted by all of the major market indices. The Standard & Poor's 500 fell 1.36 to 381.36 at 12 pm and the Nasdaq composite lost 1.81 to 377.28. On Tuesday, the Dow dropped 16.77 to close at 2,902.26.

Comments by Mr Alan Greenspan, the Federal Reserve chairman, to Congress about the "faltering economy" came as no surprise to the market, but there was some disappointment over the lack of a rate cut yesterday morning.

General Motors edged 3/4 lower to \$27 1/2 after the big auto maker announced a slate of cost-cutting measures, including selling some non-core assets and cutting staff. The company does not expect charges related to the measure to match its 1990 third quarter charge of \$2.1bn.

Among the other big US car-makers, Chrysler lost 3/4 to \$10 3/4 and Ford held steady at \$14 3/4.

Technology issues were heavily traded. Digital Equipment tumbled \$5 1/2 to \$51 1/2 after predicting that it would probably turn in a loss for the three months ending December 28. Digital blamed its poor second quarter performance on the impact of a weak worldwide economy on customer demand for larger computer systems. Last year, Digital had second quarter net income of \$11.1m or 92 cents a share on revenues of \$3.35bn.

IBM fared better than Digital yesterday morning, rising 3/4 to \$86 1/2 in active trading. Speculation about a big charge against earnings continued to swirl around Citicorp,

which lost 3/4 to \$6 1/2 in active trading after dropping 3/4 a day earlier. The banking group has denied the rumours.

Ameritech, one of the so-called "Baby Bell" regional telephone companies formed after the split-up of AT&T in early 1984, gained 3/4 to \$53 1/2 after announcing plans to cut more than 4,000 jobs. Ameritech expects to take a fourth quarter restructuring charge of about \$140m or 63 cents a share.

After a delayed opening caused by an order imbalance, Commonwealth Edison shed 1/4 to \$38 1/2 in active trading amid concern over a rate dispute at the Chicago-based utility company. On Monday, the Illinois Supreme court remanded a March 1991 rate order back to the Illinois Commerce Commission, opening the door for a lengthy dispute and a possible rate roll-back.

In the secondary market, Amgen lost ground for a second day after Soundview Financial cut its investment rating from "buy" to "hold" on the stock and cut its 1993 earnings estimates for the company. At mid-session, the stock was \$1 1/2 lower at \$59, adding to its \$1 1/2 decline on Tuesday.

## Canada

TORONTO turned mixed at midday but the market remained listless. The composite index rose 3.8 to 3,327.9, recovering from a low of 3,315.61. Declining issues led those advancing by 258 to 210, and volume was 18.3m shares valued at \$319.6m.

Tax-loss selling continued to weigh on the market. Coca-Cola Beverages of Canada dropped 3/4 to \$36 1/2. The company said that it expected lower-than-expected earnings in the fourth quarter.

Northern Telecom, one of the best performers in the market this year, slipped 3/4 to \$49 on profit-taking.

Among active issues, T and Z Resources fell 2 cents to 16 cents. Inco firmed 3/4 to \$32 1/2. Laidlaw class B rose 3/4 to \$28 1/2. Nova was flat at \$36 1/2.

# Re-rating of stocks fuels South African advance

Some analysts say the warning lights are flashing, while others expect further gains, says Philip Gawith

THIS YEAR has been another good one on the Johannesburg Stock Exchange (JSE), the all-share index having risen by 36 per cent from its January low to 3,447 yesterday, driven largely by a 47 per cent rise on the industrial board. Observers are beginning to wonder, though, whether the market is now overvalued.

The rise in the market - which is currently about 4 per cent off its mid-November peak - has essentially been a re-rating, unsupported by any rise in earnings. This is shown by the change in the price/earnings ratio of the industrial index, from 9.4 at the beginning of the year to 13.8 now. Amber lights are starting to flash, 15 being the p/e level on the JSE that has tended to precede a significant downward correction.

While some anticipate a reverse, others argue that if South Africa achieves a workable political solution, growth prospects are so good that the old frames of reference must be discarded. The main point is that South Africa in future will have capital to fund growth which it previously needed to finance debt repayment.

If this bullish scenario ensues, the market will, if anything, enjoy a further upward re-rating. But growth needs to start soon to justify current levels, and it is certainly a prerequisite for any further significant upward trend. Although economists believe that the economy has probably bottomed out in the fourth quarter, their confidence is not shared by many retailers, many of whom are lamenting the weakest trading conditions in 20 to 30 years.

Two important technical factors which affect the performance of the JSE should be noted. One is the strong relationship between the JSE and the Dow Jones Industrial Average on Wall Street. Local analysts agree that "all bets are off" if the Dow should crack. No matter what the fundamentals, the JSE would be sure to follow.

The other is the familiar hot-house effect on the JSE, with large institutional cash flows - estimated at R40bn (\$14bn) in 1992 - chasing limited scrip, and being kept in the country by exchange control. Mr Jan Calitz, managing director of the Southern Life insurance company, has estimated that at least 50 per cent

(R20m) of institutional money will flow into equities, compared with an estimate of only R9bn worth of new scrip coming on to the market.

The weight of funds theory has recently acquired further impetus from two sources. A recent change to the prudential guidelines for insurers and pension funds, which allows an increase in the equity content of a portfolio's asset distribution from 65 to 75 per cent.

● and the increasing flow of government and parastatal pension funds, previously invested exclusively in the capital market, into equities. Both of these changes are likely to exert upward pressure on the market, equities having a proven record of offering the best investment return in a high inflationary environment such as South Africa's.

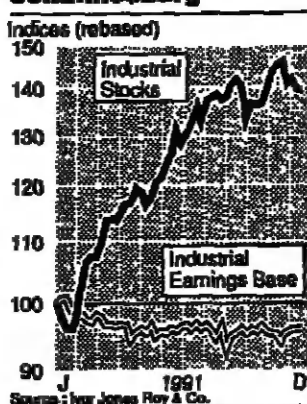
Given this backdrop, and assuming no major correction on the Dow, local analysts are looking for an improvement of about 20 per cent in the index next year, driven in roughly equal terms by a change in earnings and a further upgrading of p/e ratios. Mr Richard Jesse, analyst at Martin and Co, the stockbroker, believes that the best performing shares are likely to be second-line stocks, currently on p/e ratios of less than 10, which have reasonable growth prospects. Premier blue-chip stocks, already on p/e's of 20 or more, are seen as having less upside potential.

One sector, largely indigenous to South Africa, that performed well in 1991 and may do so again in 1992 is the mining houses. The mining house index has risen 44 per cent since the year's low in January. Shares such as JCI and Anglovaal have risen by more than 50 per cent since January, with the market leader, Anglo American, up by 34.5 per cent.

Mr John Clemenow, mining analyst at George Haynes, the stockbroker, says that the good performance is baffling, since world commodity markets have been uniformly weak - gold, in the past, has often been contra-cyclical; their industrial interests have not performed well; and all are predicting flat or lower earnings.

Against this are three main factors: in spite of their names, mining houses have diverse holdings and act as portfolios of South Africa. As such, they are attractive to foreigners, especially fund managers with no weighting given to South African shares in their portfolios, who want some exposure to the country but come up against the problem of tradeability. Second, with an emerging trend for mining houses to liquidate their domestic assets, there is a perception that there is a lot of value to be unlocked. Finally, Mr Clemenow argues that, thanks to their size, mining houses are the South African companies best placed to compete internationally. He believes that prospects for growth elsewhere in Africa are particularly good.

## Johannesburg



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the uncertainties in the market were likely to keep trading flat for a few months, but he added that the downside potential was limited, perhaps to a further 5 per cent.

He also claimed that the market was undervalued, and pointed out that the recent losses have come in thin volumes, suggesting that selling pressure was not great.

Construction stocks were particularly weak. Cubitars dropped Pts50 or 5.8 per cent to Pts2,000. AMSTERDAM slipped in trading dominated by professionals. The CBS Tendency index lost 0.3 to 87.5, as Wall Street opened lower and the dollar weakened.

There was active trading in ING, the insurance and banking group, before its third-quarter results, due today. The stock eased 10 cents to F145.40. DSM recovered from its day's low after the chemicals group denied that its chairman's comments in an in-house magazine article provided a forecast of next year's earnings. Nevertheless, DSM

ended F127.0 or 2.8 per cent down at F124.20.

PARIS traded within a narrow range, closing near its day's high at 1,706.17, down 5.56. Turnover was moderate at about FF2.2bn, after Tuesday's FF2.5bn.

Most leading blue chips were little changed. Among the few movers, BSN gained FF5 to FF787 after the previous day's agreement to buy four mineral water brands from Agnelli family interests in Italy; and Accor dropped FF8 to FF625 after Tuesday's news that the European Community was suspending the hotel group's bid for Wagons-Lits of Belgium.

MILAN reversed its recent technical rebound of the past

few days. The Comit index fell 1.56 to 508.75 in sluggish trading. Blue chips roughly followed the index, Fiat falling L42 to L467 in spite of Tuesday's news that its Fiat Auto SpA subsidiary expects a positive result for 1991. The leading insurer, Generali, eased L290 to L27,630 and Olivetti dropped L430 to L415.

ZURICH registered a 2.3 decline to 443.3 in the Credit Suisse index. Interdiscount, the retail chain, fell SF160 to SF12,380. There were worries that the company, which mainly sells consumer electronics, might have poor Christmas business because of the general slowdown in the Swiss economy.

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## EUROPE

# Frankfurt beats bourse downtrend on a technicality

TECHNICAL factors allowed Frankfurt to beat a continental downtrend yesterday, writes Our Markets Staff.

FRANKFURT held most of its ground after hours in London afternoon trading, as analysts argued that a Bundesbank press conference today did not necessarily mean an immediate interest rate rise.

The DAX closed 12.82 higher at 1,573.75 after a 5.45 rise to 1,579.75 in the FAZ at mid-session. Volume eased from DM3.4bn to DM3.3bn; traders said that 80 to 90 per cent of the activity was related to the expiry of DTB December futures and options contracts tomorrow.

Daimler said that a new computer chip venture should help it to become the world's leading chip producer; the shares rose DM13.80 to DM735.40. Volkswagen said that its order book was exceptionally good, and recovered DM7 to DM302. Thyssen extended its recovery after maintaining its DM10 dividend rate, which left German shareholders on a yield of 8.1 per cent. The shares rose DM6.10

to DM186.50. In retailers, Karstadt put on DM21.70 to DM614.20. Mr Alex Koenig of Karbas Capital Markets said that some of the bears of the sector had gone into hibernation. The forthcoming wage round could eventually lead to a rise in retail spending.

Speculation, said analysts, was behind the DM3.50 rise to DM158.50 in Lufthansa. They could not say if this was linked with a Frankfurt story in which Aeroflot, the Soviet Union's state-owned airline, denied a report that it had cancelled scores of flights, and stranded tens of thousands of passengers because of short supplies of jet fuel.

MADRID shed another 0.7 per cent on the general index, which was down 1.72 at 234.95. Turnover was modest at about Ptas1.1bn, down from Ptas2.7bn. The index has lost 15.5 per cent since late September, while Europe overall has fallen only 6.5 per cent.

Mr Javier de Frutos, head of research at Cifra Capital, the Madrid-based broker, said that

the uncertainties in the market were likely to keep trading flat for a few months, but he added that the downside potential was limited, perhaps to a further 5 per cent.

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FT-SE Eurotrack 100 - Dec 18									
Hourly changes									
Open	10 pm	11 am	Noon	1 pm	2 pm	3 pm	Close		
1058.49	1057.19	1057.42	1057.54	1058.34	1057.95	1055.89	1055.55		
Day's High 1058.50				Day's Low 1055.36					
Dec 17	Dec 18	Dec 13	Dec 12	Dec 11					
1056.74	1051.15	1051.10	1040.33	1034.07					

Base value 1000 (20/1/85)

ended F127.0 or 2.8 per cent down at F124.20. PARIS traded within a narrow range, closing near its day's high at 1,706.17, down 5.56. Turnover was moderate at about FF2.2bn, after Tuesday's FF2.5bn.

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Von Roll, the steel and engineering group, saw its shares rise SF225 to SF200. The Swedish investment company, Proventus, said it had taken a 19.7 per cent stake in Von Roll, equivalent to 26 per cent of the votes, but Von Roll said that it would only allow Proventus 3 per cent of the votes, by refusing to enter the remaining shares in its register.

BRUSSELS finished above the day's low in fairly active trade. The BE20 index slipped 3.46 to 1,072.59 in turnover of BF777m.

Gechem, the chemicals subsidiary of Societe Generale de Belgique, fell on expectations of a bigger-than-anticipated 1991 loss. The stock dropped BF746 or 12.6 per cent to BF720. Electrabel, the holding company undergoing a restructuring, recouped another BF9 or 8.5 per cent to BF115.

OSLO fell 1.1 per cent, the all-share index losing 4.70 to 408.10, but Kvaerner backed the trend with a NK2.5 rise to NK206.5 on a NK3.5m contract to build six chemical tanks.

## ASIA PACIFIC

# Weakness in futures depresses Nikkei

## Tokyo

SHARE PRICES were weighed down by selling pressure in the futures markets yesterday, and the Nikkei average fell in dull trading, writes Shiro Teramoto in Tokyo.

The index shed 106.39 to 22,629.50, after opening at a day's high of 22,670.14 and hitting a low of 22,402.32. Volume fell to 200m shares from 260m. "It's a typical year-end market," said Mr Ross Purdie at S.G. Warburg Securities. He added that most foreign investors had closed accounts for the year.

Losses led gains by 753 to 212, with 170 issues unchanged. The Topix index of all first-section stocks lost 14.77 to 1,704.01 and, in London trading, the ISE/Nikkei 50 index fell 6.48 to 1,268.18.

In Tokyo, index-linked buying related to the Nikkei futures expiry on Simex in Singapore helped to cut losses late in the afternoon. Earlier, small-lot selling had been triggered by the overnight fall on Wall Street and the weakness in the futures markets, following Tuesday's announcement

of an increase in margin deposits for futures and options-related trading. Traders said that the rise in trading costs would decrease the number of players, which would lead to a more volatile market.

Institutional investors said that they did not intend to commit funds to equities in the near future. "We cannot buy or sell at these levels," said Mr Kaoru Shimura, head of equities trading at Sumitomo Life Insurance. He added that shares were still too expensive, and that the poor profit projections of companies had yet to be discounted in stock prices.

The Tokyo Stock Exchange announced yesterday that arbitrageurs had stepped up sales of shares against futures positions. Some 340m shares worth Y340.18bn were sold during the week ended December 13. Cash positions held against March futures totalled 1.1bn shares worth Y1,181.7bn as of December 13, up 534m shares or Y544.7bn from the previous week.

High-technology stocks fell on small-lot selling by foreign investors. NEC fell Y20 to Y1,160 and Sony Y170 to Y1,190.

All Nippon Airways fell Y20 to Y1,330 in heavy trading. The issue was cross-traded - shares being sold, and bought back in order to realise profits - by financial institutions wanting to lock in profits before the March book closing.

In Osaka, the OSE average fell 278.26 to 24,333.04 in volume of 46m shares.

## Roundup

INTERNATIONAL influences left most of the region's markets lower yesterday. SEOUL extended its bear run into a fifth straight day, the composite index closing 15.71 or 2.5 per cent down at 607.69, just 2.9 per cent above its 1991 low of 590.57 on June 22. Volume was slow, down from Won180.8bn to Won170.4bn.

Pending margin loan accounts were the biggest single factor in the plunge. Financials were the hardest hit, shedding 3.8 per cent; this sector accounts for the largest portion of margin loan accounts which will become due early in January.

AUSTRALIA dropped 1.3 per cent as domestic iron ore producers cut their price for Japan

markets. This weakened resources stocks and spread to the rest of the market. The All Ordinaries index fell 21.3 to 1,579.5 as the all-resources market dropped 21.5, or 2.4 per cent, to 892.5.

BHP fell 50 cents to A\$13.20. Among other mining companies affected, CRA dropped 80 cents to A\$11.48 and North Broken Hill Peko by 13 cents to A\$2.28. Turnover rose from A\$161m to A\$233m.

SINGAPORE saw profit-taking as the Straits Times Industrial index fell 15.33 to 1,438.18 in thin trading. HONG KONG's Hang Seng index sank 7.36 to 10,717.67 as turnover rose from A\$1.07bn to A\$1.13bn.

MANILA rose slightly, the composite index advancing 3.27 to 1,114.58 on news of drilling results from a Philippines oil field.

TAIWAN registered a 1.3 per cent gain, the weighted index closing 57.32 higher at 4,467.65 ahead of Saturday's national assembly elections.

BOMBAY was supported by the state-owned institutions, which helped the BSE index rise 20.11 or 1.1 per cent to 1,834.78, after falling to a day's low of 1,807.21.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY DECEMBER 17 1991									
MONDAY DECEMBER 16 1991									
DOLLAR INDEX									
Figures in parentheses show number of lines of stock	US Index	Change %	Pound Index	Yen Index	DM Index	Local Currency	Local % Chg	Gross Yield	US Dollar Index
Australia (69)	149.23	+0.4	121.55	121.21	122.43	128.28	+0.3	4.56	149.23
Austria (29)	154.10	+1.1	133.64	133.40	134.83	133.96	+0.2	2.18	154.10
Belgium (47)	136.37	-0.2	111.06	110.85	111.88	108.90	-0.7	5.44	136.37
Canada (119)	130.70	-0.8	108.44	108.24	107.22	108.41	-0.8	3.38	130.70
Denmark (37)	267.41	+0.7	229.63	229.25	231.16	213.97	+0.2	1.6	267.41
Finland (16)	73.32	-1.5	59.71	59.61	60.15	65.51	-1.6	3.72	73.32
France (108)	140.38	+0.8	114.31	114.09	115.14	118.68	+0.8	3.73	140.38
Germany (58)	111.32	+0.3	90.86	90.50	91.32	91.32	+0.3	2.82	111.32
Hong Kong (55)	172.21	+0.4	140.25	139.85	141.29	131.88	+0.4	4.23	172.21
Ireland (16)	163.81	+1.0	133.41	133.16	134.39	136.14	+0.6	3.68	163.81
Italy (77)	124.14	-0.7	107.14	106.85	107.35	108.36	-0.6	0.80	124.14
Japan (474)	131.56	-0.7	107.14	106.85	107.35	108.36	-0.6	0.80	131.56
Malaysia (58)	154.26	-0.2	126.54	126.22	127.78	122.10	-0.2	2.15	154.26
Mexico (17)	130.17	+2.3	105.84	105.61	106.68	102.22	+2.3	1.18	130.17
Netherlands (31)	147.05	+0.2	119.78	119.54	120.54	119.40	+0.2	4.22	147.05
New Zealand (14)	44.99	-2.3	36.31	36.25	36.58	42.73	-1.6	6.43	44.99
Norway (30)	174.21	+0.4	142.19	141.53	142.24	146.98	+0.4	1.77	174.21
Singapore (58)	210.88	+0.4	171.73	171.44	173.01	169.02	+0.3	2.19	210.88
South Africa (51)	235.22	-3.4	191.58	191.21	192.97	174.59	+0.1	2.82	235.22
Spain (35)	145.74	+0.0	118.69	118.48	119.57	110.89	+0.3	5.00	145.74
Sweden (25)	169.60	+0.7	132.12	131.87	133.15	143.99	+0.2	3.10	1